



5/27/2025

Via Electronic Filing

**Commission Secretary
Public Service Commission of the District of Columbia
1325 G Street, N.W., Suite 800
Washington, D.C. 20005**

RE: DOCKET NO. NEA2025-01-E: APPLICATION OF THINK HOME SOLUTIONS, LLC FOR AN ELECTRICITY SUPPLIER LICENSE TO OPERATE AS A BROKER

Dear Commission Secretary:

Think Home Solutions, LLC (“**THS**”) respectfully submits this application to become a licensed Electricity supplier operating as a Broker, as the term is defined under D.C. Code § 34-1501(7), in accordance with D.C. Code § 34-1505.

Please let me know if you have any questions concerning THS’ application.

Sincerely,

/s/ Shane Puskar

Shane Puskar
Associate General Counsel
Spuskar@energywell.com
Think Home Solutions, LLC

ATTACHMENT A
APPLICATION FOR LICENSE TO SUPPLY ELECTRICITY
OR ELECTRIC GENERATION SERVICES TO THE PUBLIC IN THE
DISTRICT OF COLUMBIA

You are required to use the attached form to submit your application. (Please remove this instruction sheet prior to filing.) If you need more space than is provided on this form, then you can create an attachment to this application. You may also attach exhibits. All documents shall be filed electronically, including documents containing confidential or proprietary information, using the Commission's eDocket System. To file documents electronically with the Commission, filers must first complete an online registration form on the Commission's website. When a confidential or proprietary document is filed, the corresponding public version must be filed concurrently.

Applicants are also required to submit a nonrefundable license fee of four hundred dollars (\$400.00) via ACH/wire transfer and an original bond (if applicable) with the Commission Secretary in Washington, D.C.:

Commission Secretary
Public Service Commission of the District of Columbia
1325 G Street, N.W., Suite 800
Washington, D.C. 20005

Questions pertaining to the completion of this application may be directed to the Commission at the above address or you may call the Commission at the following number: (202) 626-5100. You may reach the Commission electronically at psc-commissionsecretary@dc.gov.

If your answer to any of the Application questions changes during the pendency of your Application, or if the information relative to any item herein changes while you are operating within the District of Columbia, you are under a duty to so inform the Commission immediately. After an Application has been approved a Licensee must inform the Commission of changes to all parts of the Application and the averment regarding any civil, criminal or regulatory penalties, etc. imposed on Applicant, *et al.* must be updated. A Licensee must inform the Commission of changes to the averment regarding bankruptcy proceedings instituted voluntarily or involuntarily within one business day of the institution of such proceedings. A Licensee/Electricity Supplier also is required to officially notify the Commission if it plans to cease doing business in the District of Columbia sixty (60) days prior to ceasing operations.

Confidentiality: Sections 4d and 14 of this Application related to ownership of the Applicant (to the extent such information is not already public) and financial information, respectively, will be treated as confidential information by the Commission to the extent permitted by law. Any interested person may request, however, release of this information by filing such a request with the Commission. If such a request is made, the Applicant shall have the burden of proving the confidential nature of the information.

The Commission will notify the Applicant of any request for release of information, and will permit the Applicant the opportunity to respond to the request through written motion filed with the Commission prior to the Commission's determination on the request.

If you are applying to provide service as an Aggregator or as a Broker (as defined in Commission regulations), who do take title to electricity as a part of providing that service, you do not need to fill out certain questions in this Application. The exempted questions are marked.

Applicable law: The provisions set forth in this application related to the licensing of Electricity Suppliers and the provision of electricity and electric generation services are addressed in detail in the "Retail Electric Competition and Consumer Protection Act of 1999," and in Commission orders and regulations.

Statements made in this Application are made under penalty of perjury (D.C. Code Section 22-2402), false swearing (D.C. Code Section 22-2404), and false statements (D.C. Code Section 22-2405). Perjury is punishable by a fine of up to five thousand dollars (\$5,000) or imprisonment for up to ten (10) years, or both. False statements are punishable by a fine not more than one thousand dollars (\$1,000) or imprisonment for not more than one hundred eighty (180) days, or both. Further amendments to these Code sections shall apply. If the Commission has reliable information that an Applicant has violated any or all of these sections of the Code, the Commission will forward the information to the appropriate law enforcement agency. Statements made in this Application are also subject to Commission regulations, which require the Applicant to certify the truthfulness of the contents of this Application. Any Applicant in violation of these regulations is subject to the penalties found in the "Retail Electric Competition and Consumer Protection Act of 1999," D.C. Code Section 34-1508.

BEFORE THE DISTRICT OF COLUMBIA PUBLIC SERVICE COMMISSION

Application Docket No. NEA2025-01-E

Application of Think Home Solutions, LLC, d/b/a (“doing business as”)

_____ for approval to offer, render, furnish, or supply electricity or electric generation services as a(n) broker, [specified in item 10 below] to the public in the District of Columbia.

To the District of Columbia Public Service Commission:

BUSINESS INFORMATION

1. IDENTITY OF THE APPLICANT:

a. Legal Name Think Home Solutions, LLC

Current Mailing Address: P.O. Box 1288, Greens Farms, CT 06838

Street Address (if different): 107 John Street, Southport, CT 06890

Telephone Number: 844-976-5005

Website URL: Services to be Accessible via www.ThinkEnergy.com

Other States, including District of Columbia, in which the Applicant is now or has been engaged in the retail sale of electricity and the names under which the Applicant is engaged or has been engaged in such business(es) Applicant may limit response to the last three (3) years: N/A

Name: _____

Business Address: _____

License # State of Issuance: _____

Other states in which the Applicant has applied to provide retail electric service but has been rejected. Applicant may limit response to the last three (3) years:

N/A

State(s): _____

Date of Application: _____

Attach additional sheets to the application if necessary.

- b. Trade name** (If Applicant will not be using a trade name, skip to question no. 2.a.):

Trade Name: _____

- c.** The District of Columbia and other states, in which the Applicant has provided retail electric under the current Applicant name or in a different name but has voluntarily or involuntarily surrendered its license. Describe reasons for license surrender. With regard to a voluntary or involuntary license surrender in the District of Columbia only, state whether any previously outstanding assessments and/or penalties imposed by the Commission and the Office of the People's Counsel have been paid. If any previous assessments and/or penalties are unpaid, provide a date certain when those assessments and/or penalties will be paid. Applicant may limit response to the last five (5) years:

State(s): _____

Date of License Surrender and Reasons for License Surrender:

In the District of Columbia, Amount of Paid Assessments and Unpaid Assessments/Penalties Following License Surrender and to Whom Owed (If Applicable)

Attach additional sheets to the application if necessary.

2.

- a. CONTACT PERSON-REGULATORY CONTACT:**

Name and Title: Lina Diaz, Senior Regulatory Analyst

Address: 107 John Street, Southport, CT 06890

Telephone: (833)856-3844

Fax: () N/A

E-mail: LDiaz@Energywell.com

b. CONTACT PERSON-CUSTOMER SERVICE and CONSUMER COMPLAINTS (not required for Aggregators who do not take title and/or Brokers):

Name and Title: Marilee Stewart, Senior Vice President of Operations

Address: P.O. Box 1288, Greens Farms, CT 06838

Telephone: () 844-976-5005

Fax: ()

E-mail: Compliance@Energywell.com; Marilee@Energywell.com

3. RESIDENT AGENT:

Name and Title: C T Corporation System

Address: 1015 15th Street, NW, Suite 1000, Washington, District of Columbia 20005

Telephone: () 202-572-3133

Fax: ()

E-mail: CorporationTeam@wolterskluwer.com

4. PRIMARY COMPANY OFFICIALS

President/General Partners: Name(s) Christian McArthur

Business Address: 107 John Street, Southport, CT 06890

CEO/Managing Partner: Name Michael Fallquist

Business Address: 107 John Street, Southport, CT 06890

Secretary Name: Jonathan Rubenstein

Business Address: 107 John Street, Southport, CT 06890

CFO Name: Roop Bhullar

Business Address: 107 John Street, Southport, CT 06890

a. APPLICANT'S BUSINESS FORM: (select and complete appropriate statement)

- Proprietorship
- Corporation
- Partnership
- Limited Partnership
- Limited Liability Company
- Limited Liability Partnership
- Other _____

b. STATE OF FORMATION: Applicant's business is formed under the laws of the

State of Delaware

c. STATUS: Provide a certificate issued by the state of formation certifying that the Applicant is in good standing and qualified to do business in the state of formation.

See Exhibit 1.

If formed under the laws of other than the District of Columbia, provide a certificate issued by the District of Columbia Department of Consumer and Regulatory Affairs (DCRA) certifying that the applicant is registered or qualified, to do business in the District of Columbia and is currently in good standing with DCRA and with the District Department of Finance and Revenue. **See Exhibit 2.**

d. OWNERSHIP: Provide on a separate sheet the names and addresses of all persons and entities that directly or indirectly own ten percent (10%) or more of the ownership interests in the Applicant, or have the right to vote ten percent (10%) or more in the Applicant’s voting securities, or who otherwise have the power to control ten percent (10%) or more of the Applicant. **See Exhibit 3.**

5. AFFILIATES, OR PRECEDECESSOR(S), ENGAGED IN THE SALE OR TRANSMISSION OF ELECTRICITY AT WHOLESALE OR RETAIL TO THE PUBLIC: (select and complete appropriate statement) (Applicant may limit responses to the last five (5) years).

a. The Applicant has no such Affiliate(s) or Predecessors(s).

b. The Applicant is an Affiliate of a regulated utility. Please provide regulated utility’s Name and the jurisdictions in which it operates:

c. The Affiliate(s), or Predecessor(s), other than a regulated utility that provides, or provided, sale or transmission of electricity at wholesale or retail to the public:

Name: _____

Business Address: _____

See Exhibit 4.

License #, State of Issuance: _____

Location of Operations (Utility Service Territory): _____

Attach additional sheets to the application if necessary.

6. ACTIONS AGAINST LICENSEES: Provide the following information for the Applicant, any Predecessor(s), and any unregulated Affiliate that engages in or engaged in the sale or transmission of electricity at wholesale or retail to the public. (Applicant may limit responses to the last five (5) years).

- Identify all actions against the Licensee, Predecessor or any regulated or unregulated affiliate(s) such as Suspensions/Revocations/Limitations/Reprimands/Fines and describe the action in an attached statement, including docket numbers, offense dates, and case numbers, if applicable. Formal Investigations (defined as those investigations formally instituted in a public forum by way of the filing of a complaint, show cause order, or similar pleading) instituted by any regulatory agency or law enforcement agency relating to the Applicant, Predecessor(s), or unregulated affiliate(s) if, as a result of the investigation, Applicant's/Predecessor's/or affiliate's license to provide service to the public was in jeopardy are also listed. The license number, state of issuance, and name of license are identified below:

State(s): _____

Name(s): _____

License Number(s) (or other applicable identification):

- No such action has been taken.

7. FERC FILING: Applicant has:

- Filed an Application with the Federal Energy Regulatory Commission ("FERC") to be a Power Marketer.

- Received approval from FERC to be a Power Marketer at Docket or Case Number:

- Not Applicable.

OPERATIONAL CAPABILITY

8. ISO/RTO AFFILIATION: Provide evidence that the Applicant has met all applicable requirements of any ISO and/or RTO for its use by the Applicant. Indicate the evidence provided (not required for aggregators who do not take title and/or brokers).

Evidence of having met all applicable requirements of the PJM Interconnection, L.L.C. or another RTO or ISO (Attach evidence of being a signatory to all applicable agreements).

9. SOURCE OF SUPPLY: (Check all that apply) (not required for aggregators who do not take title and/or brokers)

- Not applicable. Applicant will not be supplying retail electricity.
- Applicant owns generation.
- Applicant contracts for generation.
- Applicant obtains generation on the spot market.
- Other – Applicant must attach a statement detailing its source of Generation.

SCOPE OF OPERATIONS

(Check all that apply)

10. APPLICANT'S PROPOSED OPERATIONS: The Applicant proposes to operate as a:

- Generator of electricity in the wholesale or retail market.
- Marketer of electricity purchasing and taking title to electricity as an intermediary for sale to customers.
- Aggregator acting on behalf of customers to purchase electricity.
- Broker acting as an agent or intermediary on behalf of customers in the sale and purchase of electricity and who does not take title to electricity.

Does Applicant intend to offer competitive billing services? No

Is the Applicant proposing to offer any other services? No

If so, please provide information regarding the proposed service in an attached statement.

11. AREA OF OPERATION: If the Applicant does not intend to offer services throughout the Potomac Electric Power Company territory in the District of Columbia, Applicant must, in an attached statement, describe in detail the area within the Electric Company's service territory in which Applicant's services will be offered.

- Applicant intends to offer service throughout the Potomac Electric Power Company territory in the District of Columbia.

- Applicant intends to offer services in only a portion of Potomac Electric Power Company's service territory in the District of Columbia. Please see attached statement.

12. CUSTOMERS: Applicant proposes to initially provide services to (check all that apply):

- Residential Customers
- Commercial Customers
- Industrial Customers
- Other (Describe in attachment)

Also, Applicant proposes:

- Restrictions upon the number of end use customers (Describe in attachment).
- No restrictions on the number of end use customers.
- Restrictions upon the size of end use customers (Describe in attachment).
- No restrictions regarding the size of the end use customers (Describe in attachment).
- Other restrictions regarding customers (Describe in attachment).

13. START DATE: The Applicant proposes to begin delivering services:

- Upon approval of the Application and receipt of License.
- Other approximate date of commencement.

FINANCIAL INTEGRITY

14. REQUIRED DOCUMENTATION OF FINANCIAL INTEGRITY:

Check that the documents listed below are attached to the Application.

The Applicant shall provide the most recent versions of the following documents to the extent they are available:

- Credit reports or ratings prepared by established credit bureaus or agencies regarding the Applicant's payment and credit history.

- Balance sheets, income statements and statements of cash flow for the two (2) most recent twelve (12)-month periods for which information is available. Audited financial statements must be provided if they exist. In addition, the Applicant shall provide any financial statements subsequent to the most recent annual financial statements.
- In the event that a parent or other company, person or entity has undertaken to guarantee the financial integrity of the Applicant, the Applicant must submit such entity's balance sheet, income statement and statement of cash flow, together with documentation of such guarantee to insure the financial integrity of the Applicant. Audited financial statements must be provided if they exist. In addition, the Applicant shall provide any available quarterly financial statements subsequent to the most recent annual financial statements.
- If the Applicant, parent, or guarantor entity has not been in existence for at least two (2) twelve (12)-month periods, it must provide balance sheets, income statements and statements of cash flow for the life of the business. Audited financial statements must be provided if they exist.
- Organizational structure of Applicant. Include Applicant's parent, affiliate(s), and subsidiary(ies) if any.
- Evidence of general liability insurance.
- If the Applicant has engaged in the retail supply of electricity supply services in any other jurisdiction, evidence that the Applicant is a licensed supplier in good standing in those jurisdictions.
- A current long-term bond rating, or other senior debt rating.
- Any other evidence of financial integrity such as an unused line of bank credit or parent guarantees.

15. BONDING REQUIREMENTS

Integrity Bond

An Applicant who cannot provide credible evidence that it meets the financial integrity standards listed in Section 4605 of Chapter 46 of Title 15 DCMR must submit a bond on the form attached to this Application ("Integrity Bond"). The Applicant, if licensed by the Commission as an electricity supplier, may be required to update/revise this initial Integrity Bond, by revising the initial Integrity Bond or posting an additional Integrity Bond, as set forth in Section 4605.

See Exhibit 7.

However, an Applicant who can provide credible evidence that it meets the financial integrity standards listed in Section 4605 will not be required to submit an Integrity Bond. (The Applicant may still be required to submit a separate Customer Payments Bond, as discussed below.).

Customer Payments Bond

A separate bond on the appropriate form attached to this Application is mandatory if an Applicant requires prepayments and/or deposits from residential or small commercial customers (“Customer Payments Bond”). Please check one of the boxes below to state whether you, the Applicant, intend to charge, collect, or hold prepayments and/or deposits, as such terms are defined in the Bonding Requirements Addendum attached to this Application:

- Applicant will not accept prepayments or deposits from residential and small commercial customers.
- Applicant intends to accept prepayments or deposits and/or deposits from residential and small commercial customers. Applicant must comply with Bonding Requirements Addendum governing the Customer Payment Bond.

Further details regarding the District of Columbia’s bonding requirements are included in Sections 4604 and 4605 of Chapter 46 of Title 15 DCMR.

- 16. NOTICE OF REQUIRED COMPLIANCE:** The Applicant is hereby notified that it is required to comply with the following:
- a. The Applicant may be required to submit bond(s), as applicable as described in Section 15 herein.
 - b. The Applicant must update this application with the Commission immediately if any of the information provided in this Application changes or an error or inaccuracy is noted during the pendency of the Application. After an Application has been approved, a Licensee must inform the Commission of changes to all parts of the application and the averment regarding any civil, criminal, or regulatory penalties, etc. imposed on applicant, *et al.* within thirty days of the change or an error or inaccuracy is noted. A Licensee must inform the Commission of changes to the averment regarding bankruptcy proceedings instituted voluntarily or involuntarily within one business day of the institution of such proceedings.
 - c. Supplement this application in the event the Commission modifies the licensing requirements, or request further information.

- d. Agree that it will not present itself as a licensed retail supplier of electricity in the District of Columbia, sell or market services, accept deposits, prepayments, or contract with any end-use Customers without a license from the Commission.
 - e. Pay all fees imposed by the Commission and any applicable taxes.
 - f. Ensure that a copy of each service agreement entered into with Potomac Electric Power Company is provided to the Commission.
 - g. Attend an Electricity Suppliers Education Workshop sponsored by the Commission.
 - h. If certified, the Applicant shall institute a Privacy Protection Policy to protect against the unauthorized disclosure or use of information about a Customer or a Customer's use of service. A copy of that Policy shall be made available once a year, including any updates or changes, through electronic means or a hardcopy to the Customer and posted in a prominent place on each company's website.
 - i. Abide by 15 DCMR § 308 and refrain from disclosing information about a Customer or the Customer's use of electricity or electric generation services without the Customer's written consent.
 - j. Agrees to comply with 15 DCMR § 4602.12 Electric Company and Licensee Responsibilities in the event of a default after certification, and with the District of Columbia Electricity Supplier Coordination Tariff.
17. **AFFIDAVITS REQUIRED.** The Applicant must supply Affidavits of Tax Compliance and General Compliance to the Commission with the completed Application. The affidavits are included with this Application packet and must be executed by the Applicant or representative with authority to bind the Applicant in compliance with District of Columbia laws.
18. **FURTHER DEVELOPMENTS:** Applicant is under a continuing obligation to amend its application if substantial changes occur in the information upon which the Commission relied in approving the original filing.
19. **FEE:** The Applicant has submitted the required fee of \$400.00.

Applicant: Think Home Solutions, LLC
 By: 
 Printed Name: Jonathan Rubenstein
 Title: General Counsel & Corporate Secretary



Exhibit 1
Certificate of Good Standing
Issued by the State of Formation

Delaware

The First State

I, CHARUNI PATIBANDA-SANCHEZ, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "THINK HOME SOLUTIONS, LLC" IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE THIRTEENTH DAY OF MAY, A.D. 2025.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL TAXES HAVE BEEN ASSESSED TO DATE.



10107180 8300

SR# 20252230720

You may verify this certificate online at corp.delaware.gov/authver.shtml

A handwritten signature in black ink that reads "C. P. Sanchez".

Charuni Patibanda-Sanchez, Secretary of State

Authentication: 203676644

Date: 05-13-25



Exhibit 2
Certificate of Good Standing
and Registration in the State of DC

Initial File #: C00008410412
Entity Type: LLC

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF LICENSING AND CONSUMER PROTECTION
CORPORATIONS DIVISION



C E R T I F I C A T E

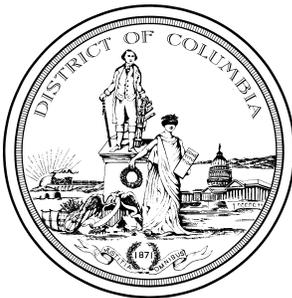
THIS IS TO CERTIFY that all applicable provisions of the District of Columbia Business Organizations Code (Title 29) have been complied with and accordingly, this **CERTIFICATE OF GOOD STANDING** is hereby issued to

THINK HOME SOLUTIONS, LLC

WE FURTHER CERTIFY that the foreign entity is registered to do business in the District on 05/30/2025 ; that all fees, and penalties owed to the District for entity filings collected through the Mayor have been paid and Payment is reflected in the records of the Mayor; The entity's most recent biennial report required by § 29-102.11 has been delivered for filing to the Mayor; and the entity's registration has not been terminated. This office does not have any information about the entity's business practices and financial standing and this certificate shall not be construed as the entity's endorsement.

IN TESTIMONY WHEREOF I have hereunto set my hand and caused the seal of this office to be affixed as of 5/6/2025 10:35 AM

Business and Professional Licensing Administration



Rebecca Janovich

REBECCA JANOVICH
Superintendent of Corporations,
Corporations Division

Muriel Bowser
Mayor

Tracking #: kXV5c6qt

Initial File #: C00008410412

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF LICENSING AND CONSUMER PROTECTION
CORPORATIONS DIVISION



C E R T I F I C A T E

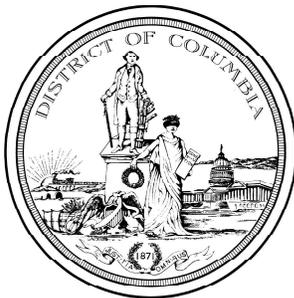
THIS IS TO CERTIFY that all applicable provisions of the District of Columbia Business Organizations Code have been complied with and accordingly, this ***CERTIFICATE OF REGISTRATION*** is hereby issued to:

THINK HOME SOLUTIONS, LLC

Effective Date: 5/30/2025

IN WITNESS WHEREOF I have hereunto set my hand and caused the seal of this office to be affixed as of 4/29/2025 9:44 AM

Business and Professional Licensing Administration



Rebecca Janovich

REBECCA JANOVICH
Superintendent of Corporations,
Corporations Division

Muriel Bowser
Mayor

Tracking #: NNVmfBCT



District of Columbia Government
 Corporations Division

Foreign Registration Form Statement FN-1, Ver. 3, February 2020.

Under the provisions of the Title 29 of D.C. Code (Business Organizations Act), the foreign filing entity listed below hereby applies for a Certificate of Registration to transact business in the District of Columbia, and for that purpose submits the statement below.

First: Entity Name:

Think Home Solutions, LLC

Second: Entity Type: Foreign Limited Liability Company

Third: Entity's Alternate Name (if true legal name is not available):

THINK HOME SOLUTIONS, LLC

Fourth: Organized under the laws of which state or country:

Delaware, United States

Fifth: Date of Organization: 2/21/2025 12:00 AM

Sixth: Date entity started or will start transacting business in the District of Columbia: 5/30/2025

Seventh: Principal Address:

107 John Street
 Southport, Connecticut 06890

Eighth: Registered Agent's name and address of registered office in District of Columbia:

C T CORPORATION SYSTEM
 1015 15th St NW
 Suite 1000
 Washington, District of Columbia 20005
 Email: CLS-CTWashingtonDCFulfillment@wolterskluwer.com

Ninth: Briefly describe the proposed activity company will transact in the District of Columbia:

Other
 Energy services, marketing of energy services, and marketing of energy - related services

Tenth: State the names and addresses of all beneficial owners (member, manager, officer, director, shareholder, partner, trustee, etc.) that have interest or control over this entity (review instruction sheet for more information).

Name	Address
Michael Fallquist - Beneficial Owner	107 John Street, Southport, Connecticut 06890
Roop Bhullar	107 John Street, Southport, Connecticut 06890
Johnathan Rubenstein	107 John Street, Southport, Connecticut 06890
Christian McArthur	107 John Street, Southport, Connecticut 06890

Eleventh: Attach an original Certificate of Good Standing (Certificate of Existence) from Registration Authority in the State/Province/Country of Incorporation that is not over 90 days old.

If you sign this form you agree that anyone who makes a false statement can be punished by criminal penalties of a fine up to \$1000, imprisonment up to 180 days, or both, under DCOC § 22-2405;

Twelfth: Name of the Governor or Authorized Person:

Michael Fallquist - Beneficial Owner

Amount Paid: \$320.00

Date: 4/29/2025 9:44 AM

E-Signed
Johnathan Rubenstein

Christian McArthur

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF LICENSING AND CONSUMER PROTECTION
CORPORATIONS DIVISION



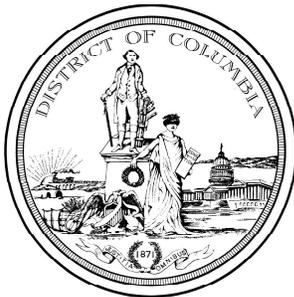
C E R T I F I C A T E

THIS IS TO CERTIFY that the attached is a true and correct copy of the documents for this entity as shown by the records of this office.

THINK HOME SOLUTIONS, LLC

IN TESTIMONY WHEREOF I have hereunto set my hand and caused the seal of this office to be affixed as of 5/8/2025 10:04 AM

Business and Professional Licensing Administration



Rebecca Janovich

REBECCA JANOVICH
Superintendent of Corporations,
Corporations Division

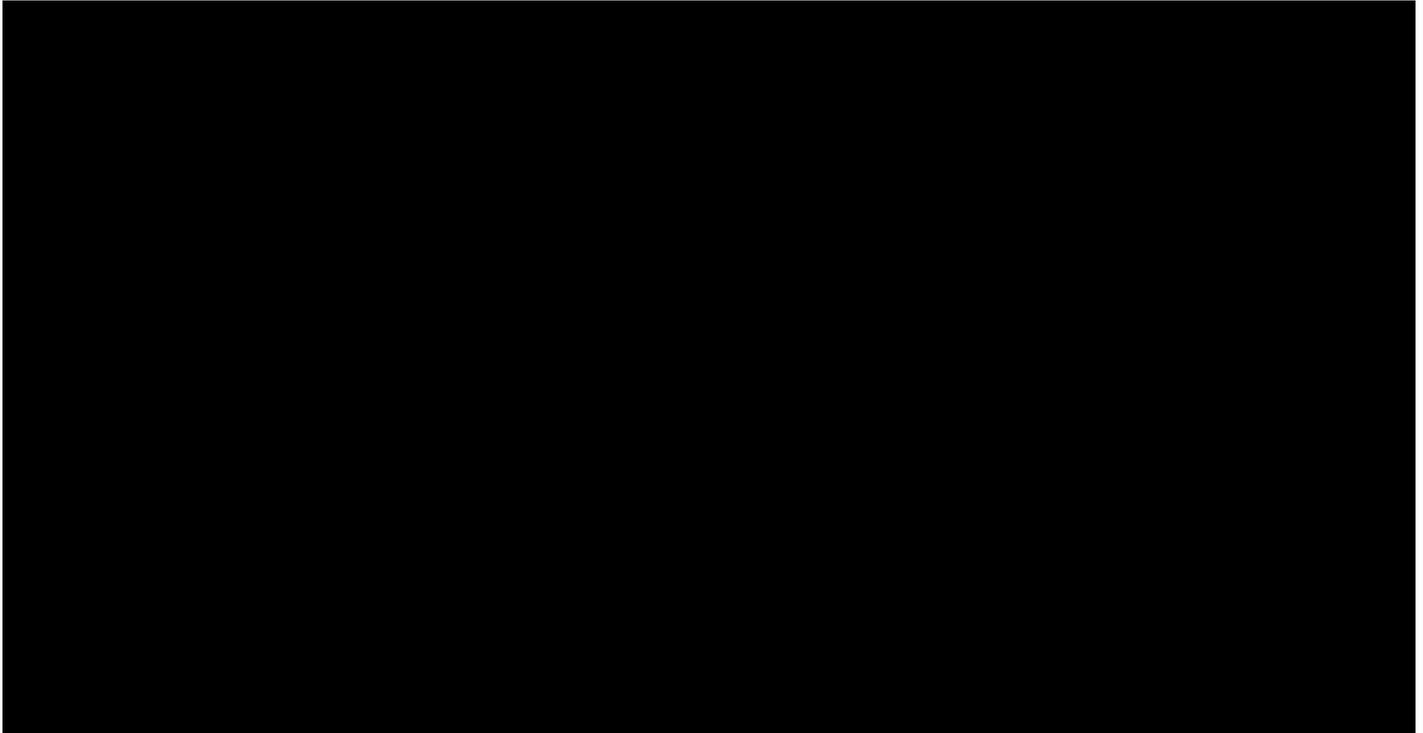
Muriel Bowser
Mayor

Tracking #: 9sJtvC5f



Exhibit 3

All persons and entities that directly
or indirectly own ten percent (10%) or more
of the Applicant



ENERGYWELL GROUP
ORGANIZATIONAL CHART

CONFIDENTIAL
5/12/25

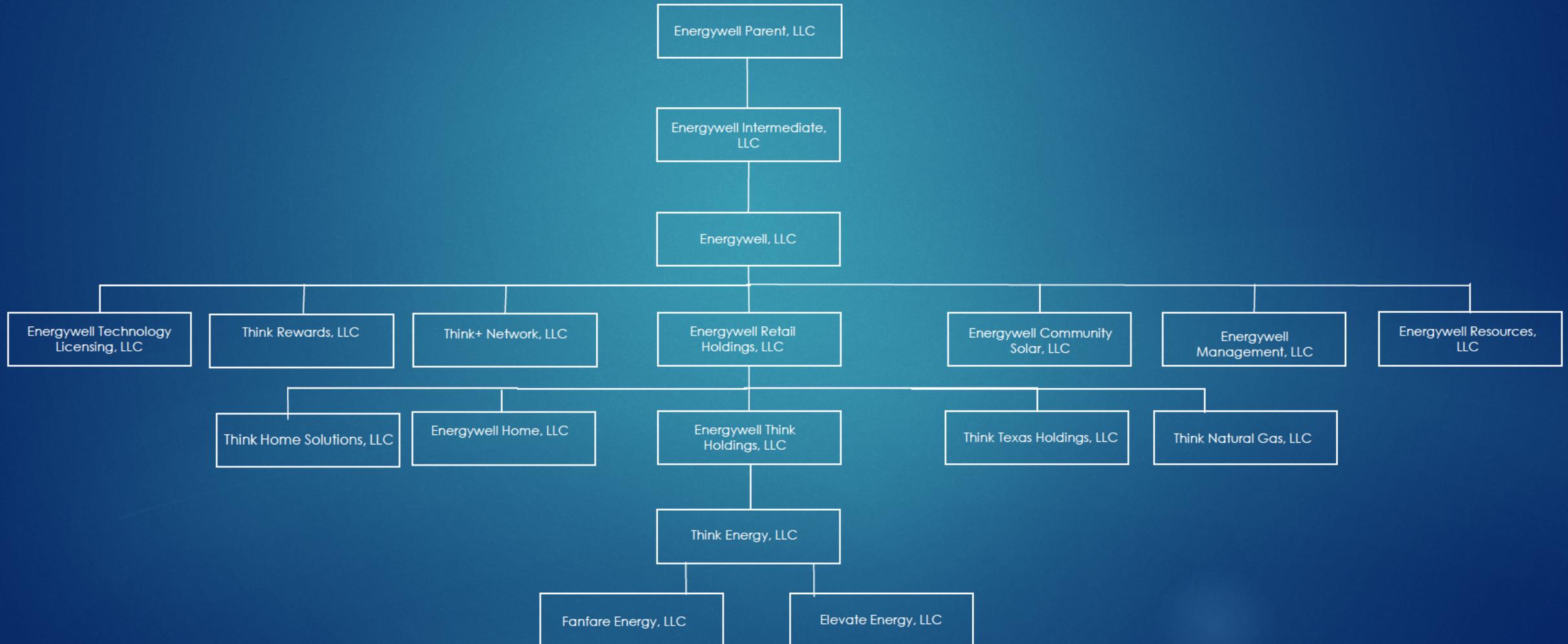




Exhibit 4

Affiliates that provide, or provided sale or transmission of electricity at
wholesale or retail to the public

1. THINK ENERGY, LLC
P.O. Box 1288
Greens Farms, Connecticut, 06838

States, Licenses, and Utility Territory

Connecticut	Docket #11-10-14 and Docket #11-10-14RE01	United Illuminating and Eversource
Delaware	Docket #11-482	Delmarva Power
District of Columbia	Docket #EA11-28 Order # 16630	Pepco DC
Illinois	ICC Cert. No. 11-0531	ComEd
Maine	Docket #2011-425	Central Maine Power and Versant
Maryland	License #IR-2404	Delmarva, Pepco MD, Baltimore Gas and Electric, and Potomac Edison
Massachusetts	License # CS-087	Eversource, Unitil, and National Grid.
New Hampshire	Docket #DM 15-490	Eversource, Unitil, NHEC, and Liberty
New Jersey	ESL-0261	Atlantic City Electric, Jersey Central, PSEG, and Rockland Electric
New York	THNK	Central Hudson, Con Edison, National Grid, NYSEG, Orange & Rockland, and RG&E.

THINK

Home Solutions

Ohio	Certificate #11-407E(1)	AEP Ohio, AES Ohio, Cleveland Illuminating, Duke, Ohio Edison, Toledo Edison.
Pennsylvania	A-2011-2268361	Duquesne Light, MetEd, PECO, Penelec, Penn Power, PPL, and West Penn Power.
Rhode Island	D-96-6(R7)	Rhode Island Energy
Texas	License #10204	Relinquished on 01/11/2023.

2. FANFARE ENERGY, LLC P.O. Box 1288 Greens Farms, Connecticut, 06838

States, Licenses, and Utility Territory

Connecticut	Docket #24-09-02	<u>Anticipated:</u> Eversource Energy, United Illuminating
Maine	Docket #2024-00228	<u>Anticipated:</u> Central Maine Power, Versant
Rhode Island	Docket #D-96-6(H10)	<u>Anticipated:</u> Rhode Island Electric

Note: Fanfare Energy, LLC has yet to begin marketing its products to the public.

3. ELEVATE ENERGY, LLC P.O. Box 1288 Greens Farms, Connecticut, 06838

States, Licenses, and Utility Territory

Texas	10353	<u>Anticipated:</u> CenterPoint, ONCOR, AEP Central Texas, AEP North Texas, Texas New Mexico Power, Lubbock Power & Light
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Note: Elevate Energy, LLC has yet to begin marketing its products to the public.



4. THINK+ NETWORK, LLC^{*1}
P.O. Box 1288
Greens Farms, Connecticut, 06838

States, Licenses, and Utility Territory

Texas	BR230177	N/A
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¹ Think+ Network, LLC (“Think+”) is a registered Broker by the Public Utility Commission of Texas. Think+ does not take title to electricity.



Exhibit 5 Actions Against Licensees

Think Home Solutions, LLC (“Applicant”) is an affiliate of Think Energy, LLC (“Think Energy”), a retail electricity supplier licensed in 13 jurisdictions. Below, Applicant has disclosed Think Energy’s regulatory history for the past 5 years. Although neither Applicant nor Think Energy believe any of the actions described herein constitute Formal Investigations or that the actions described jeopardized Think Energy’s license(s) to provide service to the public, Applicant has shared the following information out of an abundance of caution.

A. Connecticut

On July 1, 2021, new legislation became effective in Connecticut, which prohibits electric suppliers from “requir[ing] a residential customer to pay any fee for termination or early cancellation of a contract.” The Company did not bill any residential customers for early termination fees (“ETFs”) on or after the effective date of the legislation. However, due to a system error, ETFs on customer contracts signed prior to July 1, 2021, still appeared in the summary information about electric generation supply on residential customer bills. On May 17, 2022, the Company entered into a settlement agreement with the Office of Education, Outreach and Enforcement (“EOE”) of PURA in which the Company agreed to provide credits/refunds to 102 customer accounts and notice impacted customers. On May 23, 2022, PURA approved the settlement agreement.

1. **Date investigation began:** April 6, 2022 (See Doc. 3. PURA 2022).
2. **Status of investigation:** resolved to the satisfaction of both PURA & the Company.

On November 7, 2022, EOE notified the Company that the electricity rates on the Company’s website—www.thinkenergy.com—did not match the rates listed on Connecticut’s state electricity shopping site, www.energizect.com (the “Rate Board”). By decision dated November 5, 2014, in Docket No. 13-07-18, *PURA Establishment of Rules for Electric Suppliers and EDCs Concerning Operations and Marketing in the Electric Retail Market*, websites belonging to electric suppliers must “list and provide information concerning all generally available offers . . . [t]he Rate Board must align with all generally available offers on the supplier’s website.” Decision, pp. 12 and 13.

By November 10, 2022, the Company aligned the Rate Board and the Company’s website. Due to a change in personnel arising from the transition of the Company’s ownership, offers were not uploaded to the Rate Board and the Company’s website simultaneously. On November 21, 2022, the Company and EOE entered into a settlement agreement, which was finalized and approved by



PURA on December 1, 2022.

1. **Date investigation began:** November 7, 2022 (See [Doc. 4. PURA 2022](#)).
2. **Status of investigation:** resolved to the satisfaction of both PURA & the Company.

B. New York

On July 11, 2024, the Company received a Notice of Apparent Violation regarding alleged violations concerning inducements to enroll from the New York Public Service Commission (the "PSC"). Think Energy disputed some of the allegations but acknowledges a regrettable error concerning other allegations. Ultimately, no fine, sanction, or penalty was issued the PSC. PSC Staff closed out the matter noting, "Think Energy has satisfactory responded to the NOAV and has cured any deficiencies related to our request."

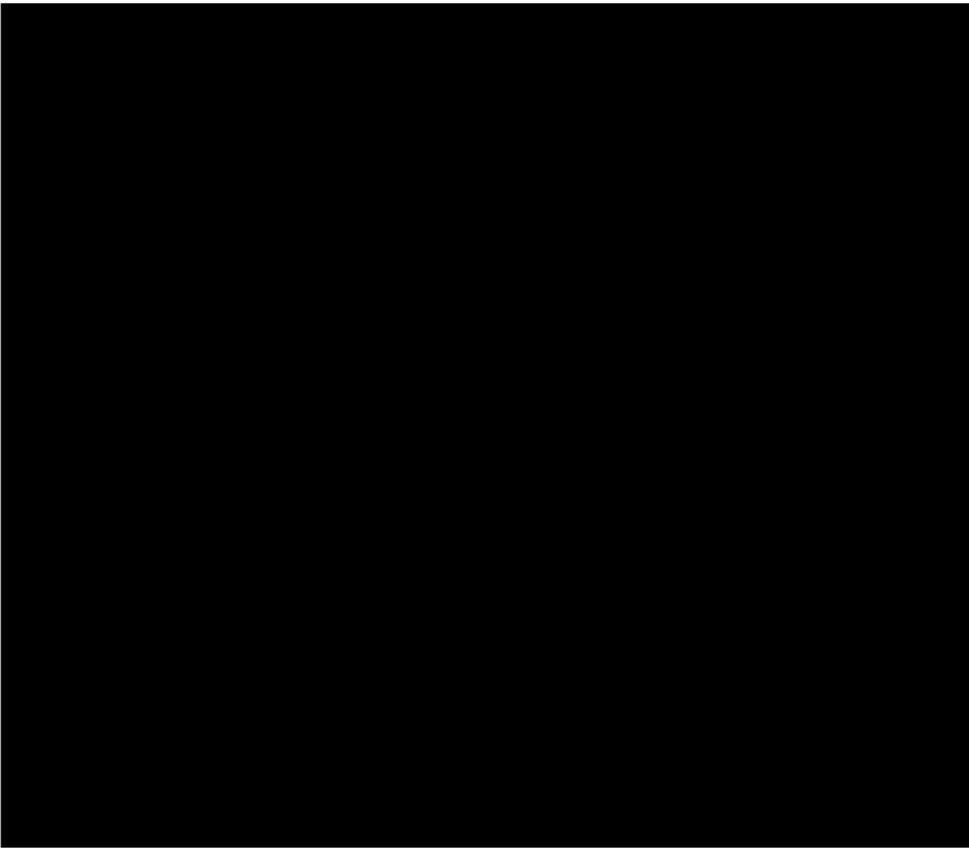
1. **Date investigation began:** July 11, 2024 (See [Doc. 5. PSC NOAV](#)).
2. **Status of investigation:** resolved to the satisfaction of both the PSC & the Company.

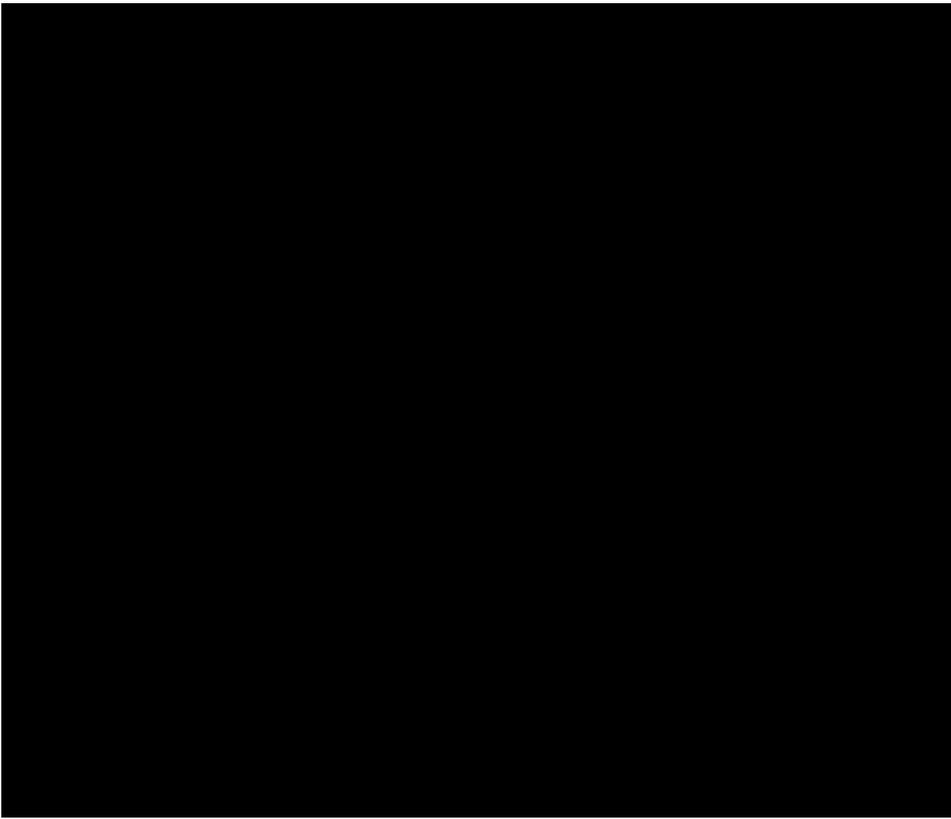


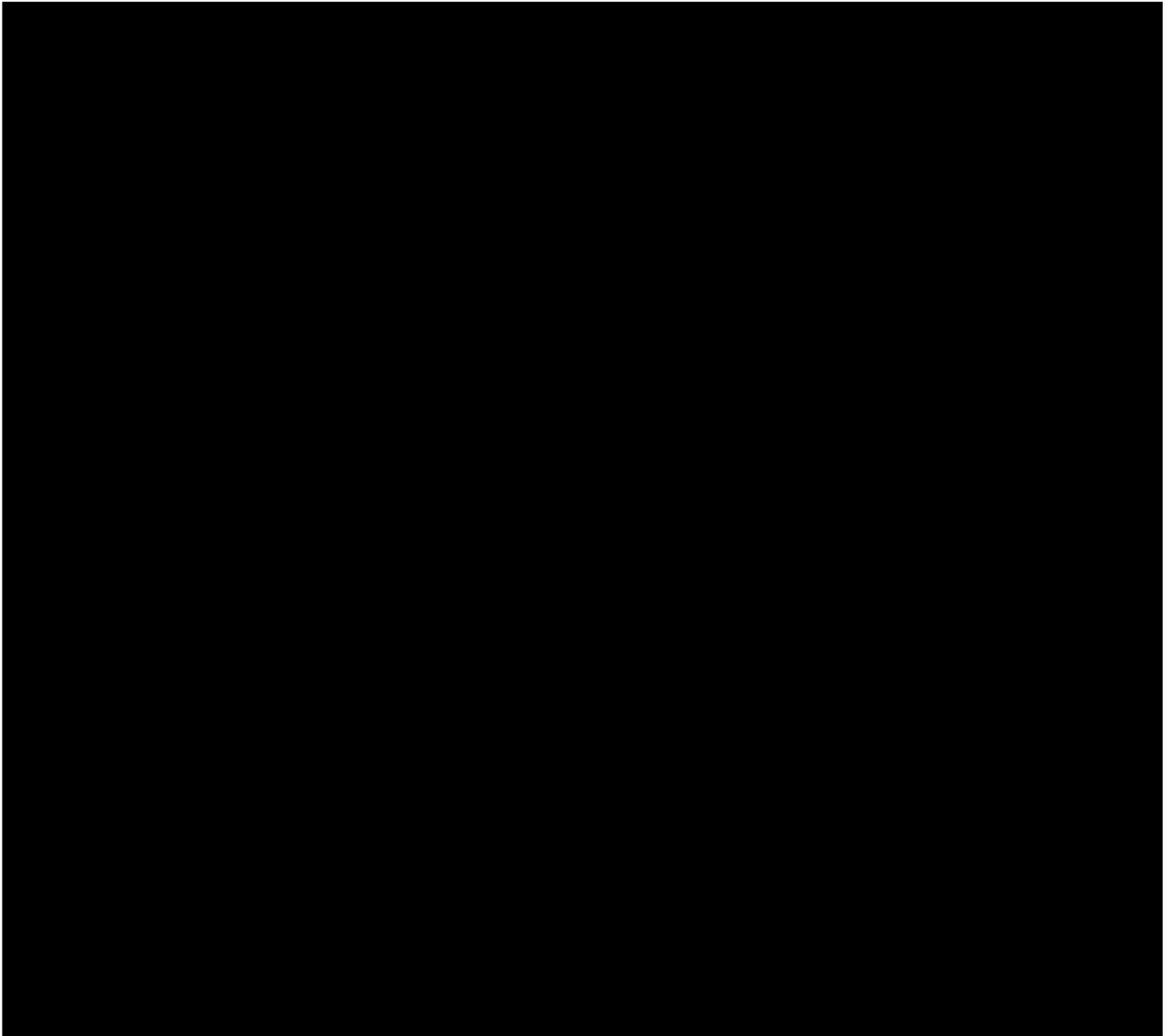
Exhibit 6(a)

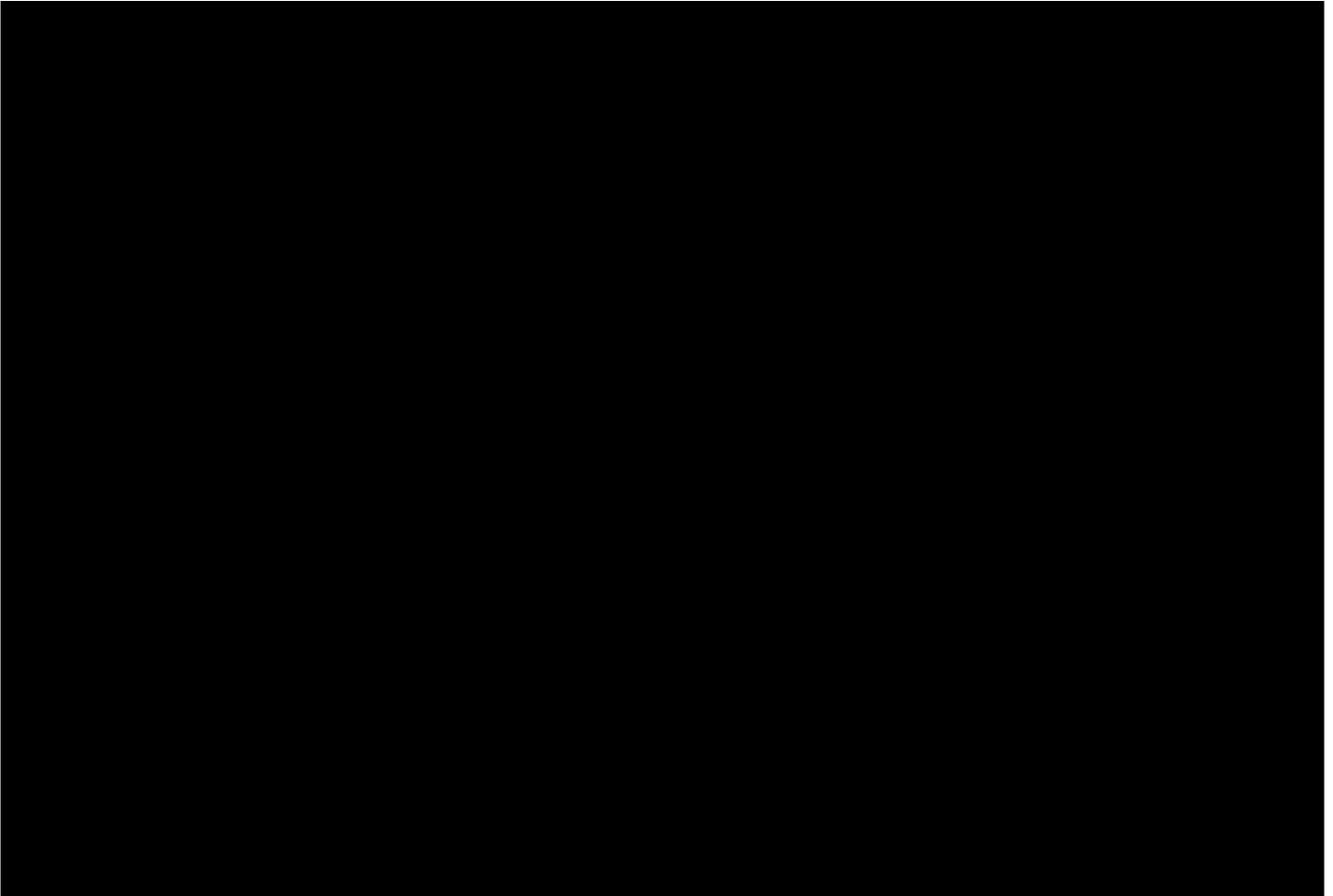
Balance sheets, income statements, and statements of cash flow for the two (2) most recent twelve (12)-month periods

Think Home Solutions, LLC ("THS") is a newly formed entity. As such, it does not have the financial records requested by Section 6(a) of this Application. In lieu of THS's financial information, THS has provided audited financial statements for THS's ultimate parent: Energywell Parent, LLC.





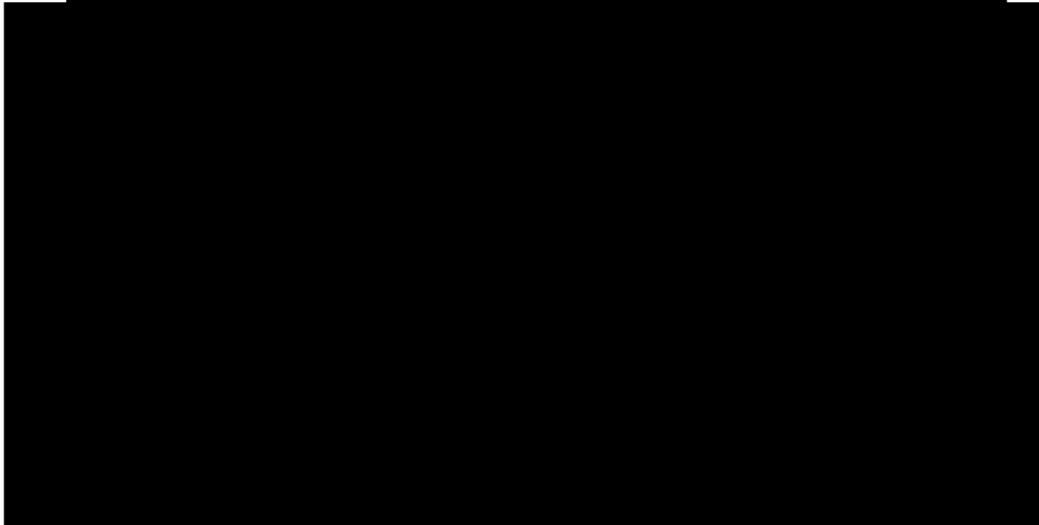
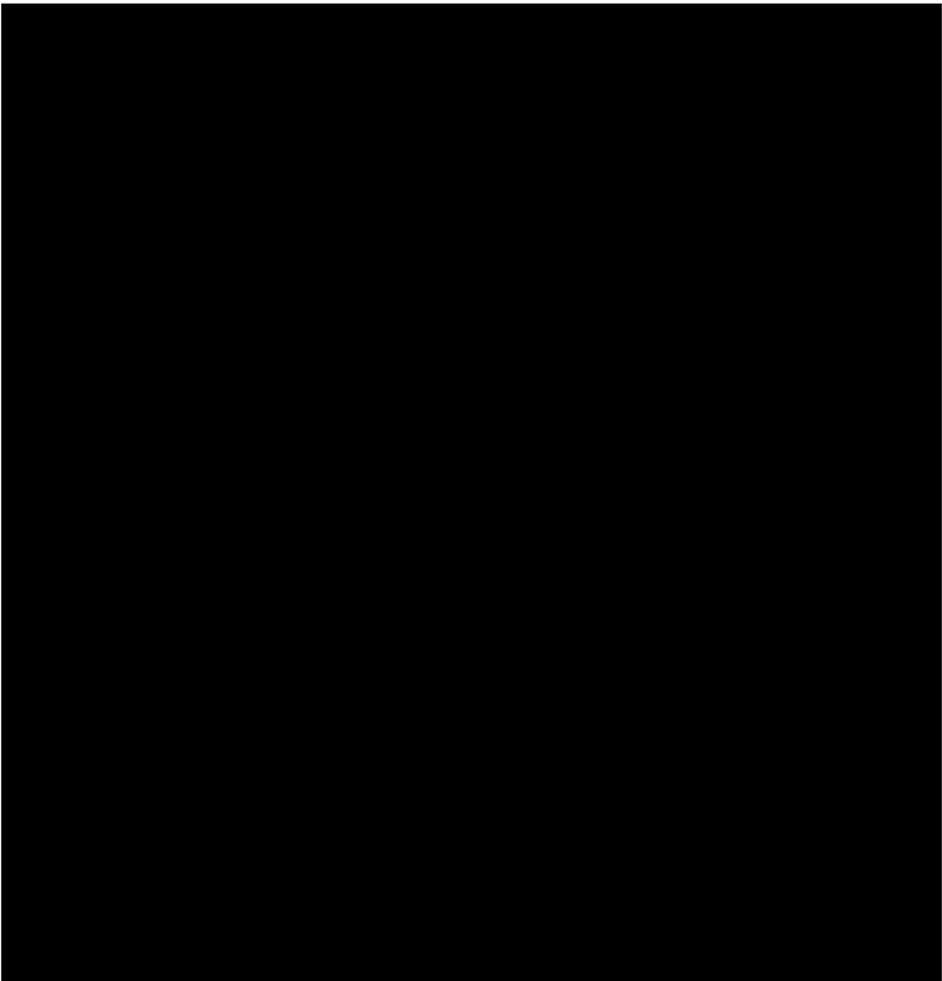


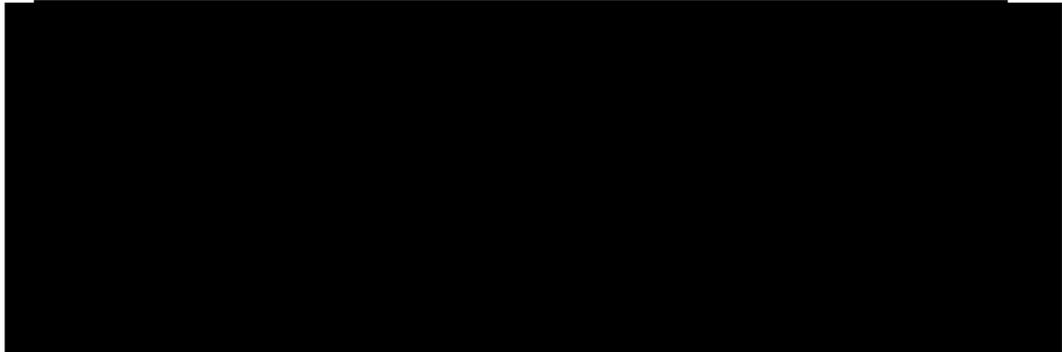
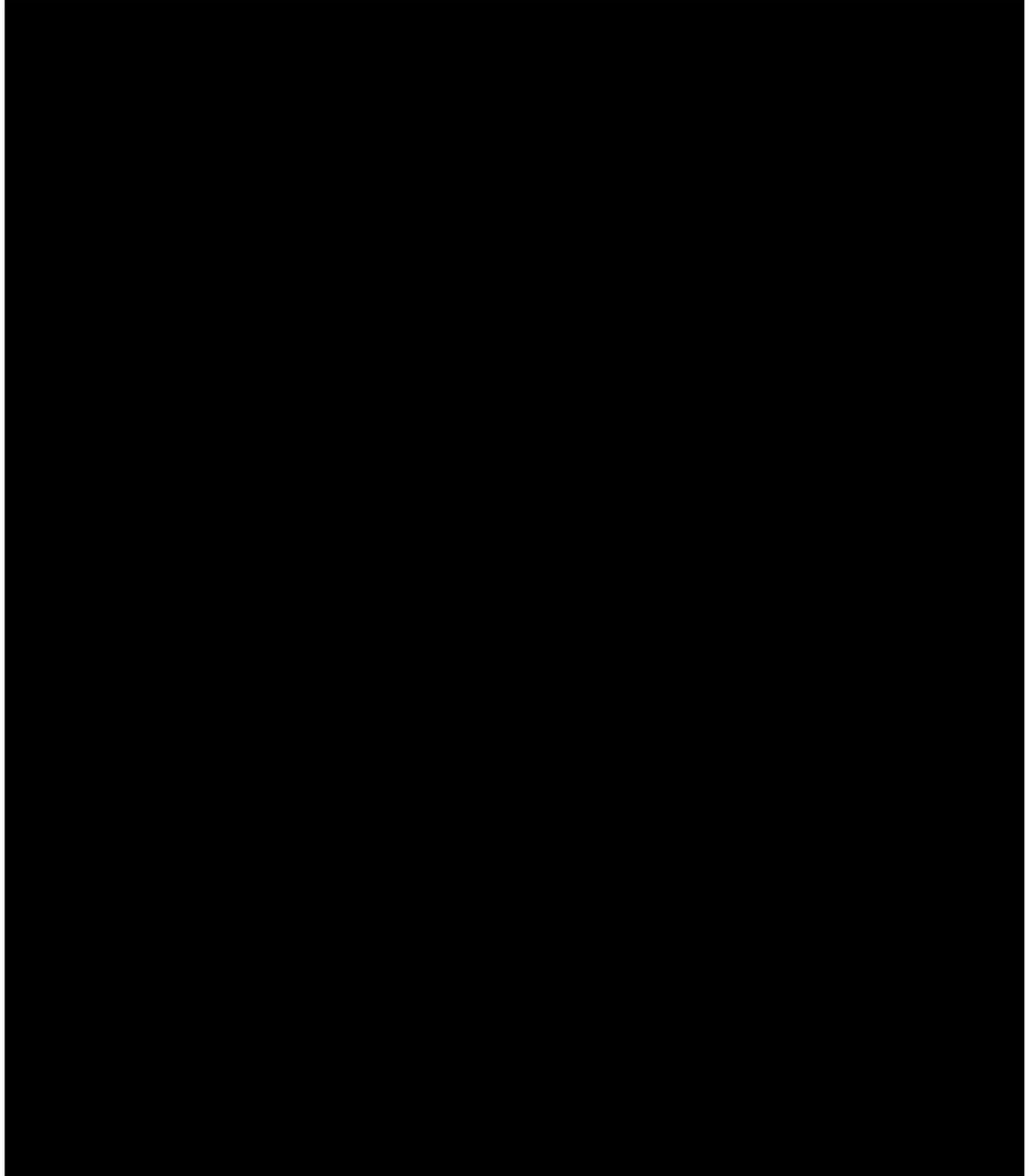


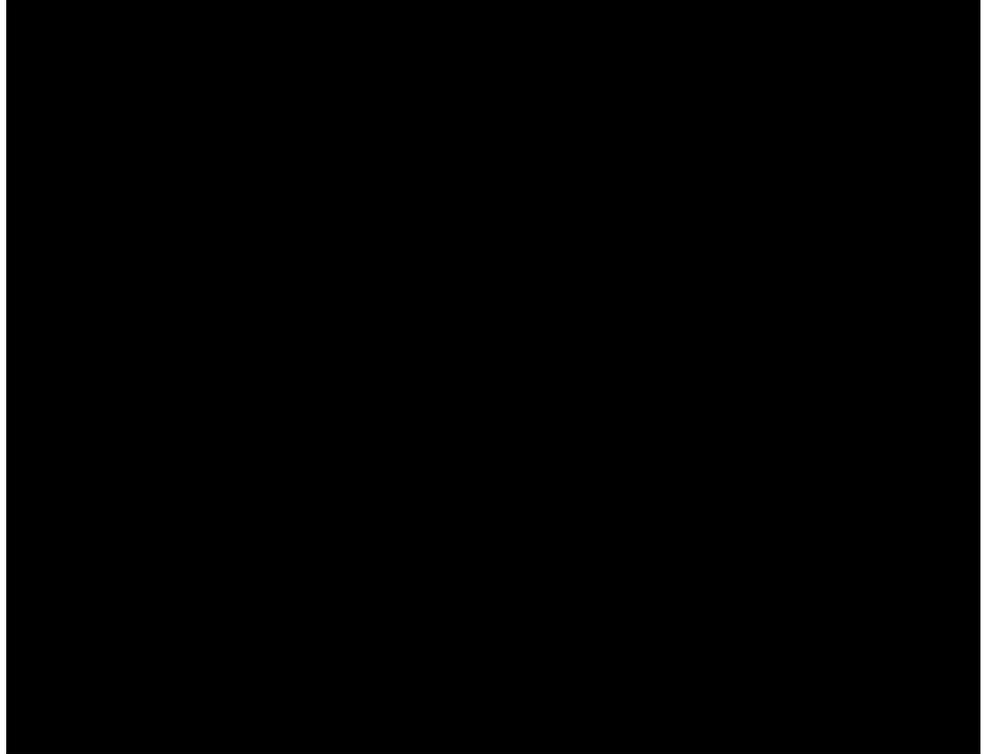


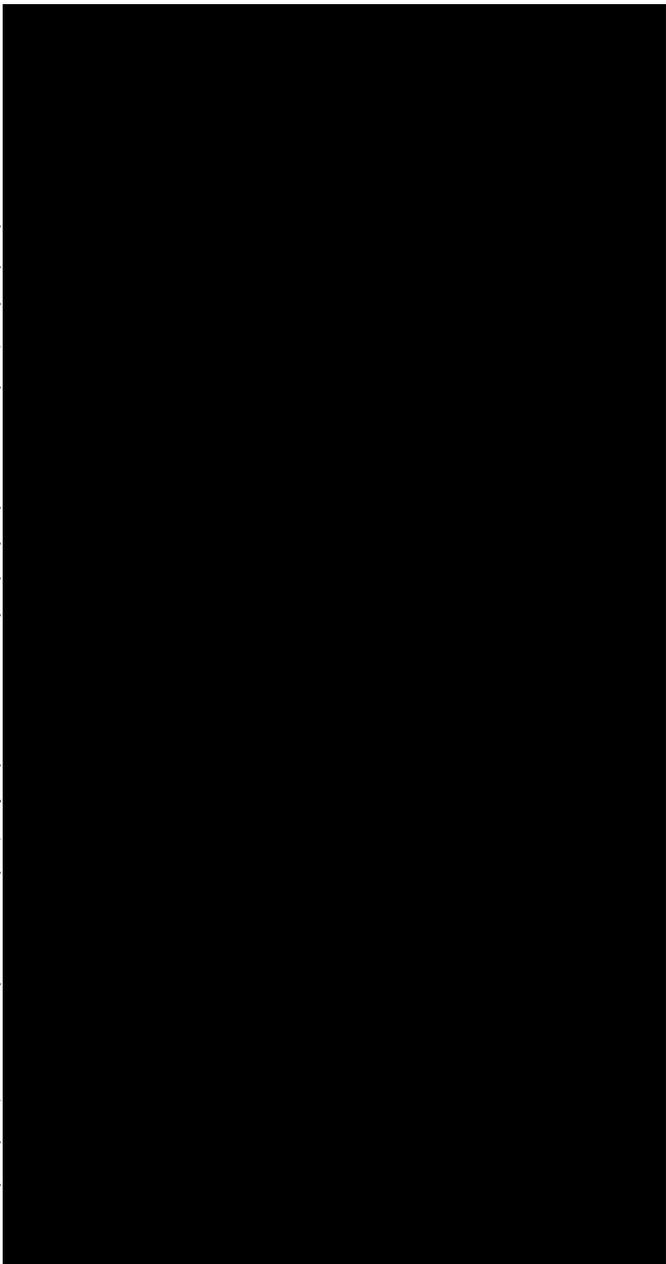
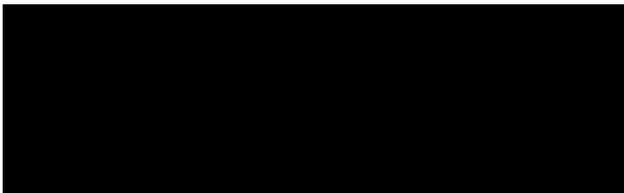
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D +1 212 599 0100
F +1 212 370 4520









ASSETS

Current

Cash and cash equivalents

Restricted cash.....

Collateral deposits

Accounts receivable

Other current assets

Non-current

Intangible assets

Goodwill.....

Right of use assets

Other non-current assets

LIABILITIES AND MEMBERS' EQUITY

Current

Trade and other payables.....

Deferred revenue

Derivative liabilities

Lease liability

Non-current

Lease liability

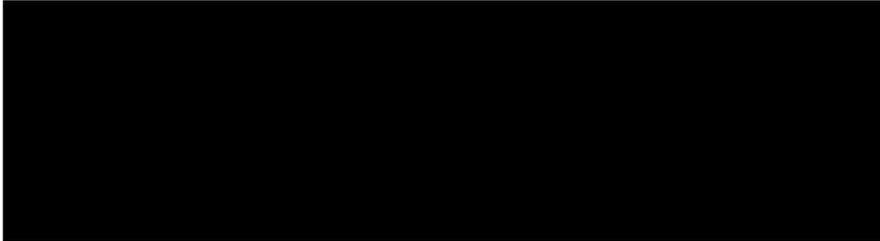
Members' equity

Members' capital

Accumulated deficit

Total members equity

See accompanying notes to the consolidated financial statements.



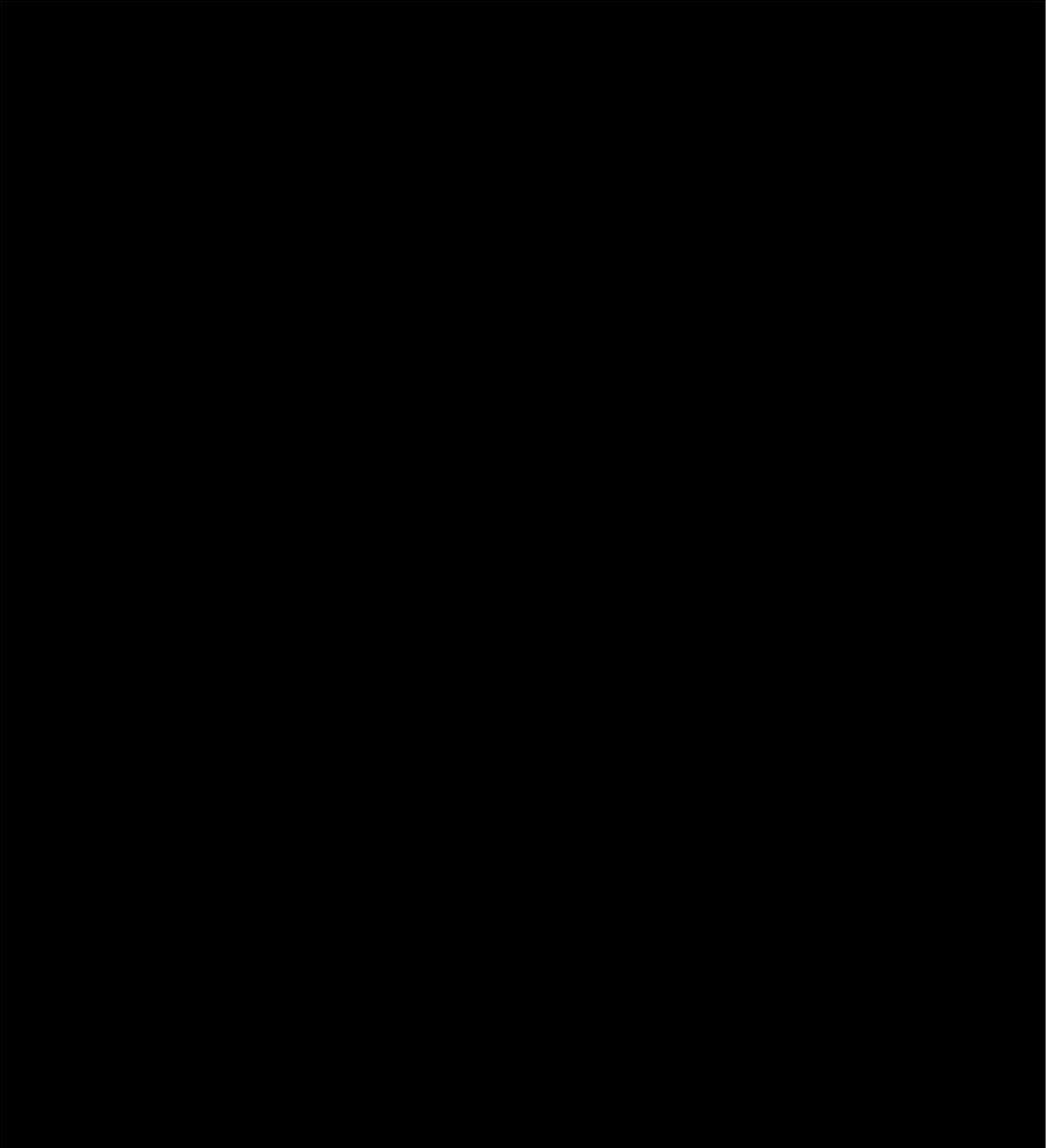
Revenue	
Cost of sales	
Gross margin	
Expenses	
Selling and marketing expenses	
General and administrative expenses	
Change in fair value of derivative assets and liabilities	
Depreciation and amortization	
Operating income (loss)	
Other (expenses) income	
Interest expense	
Other income (expense)	
Income (loss) before income taxes	
Tax expense	
Net income (loss)	



See accompanying notes to the consolidated financial statements.

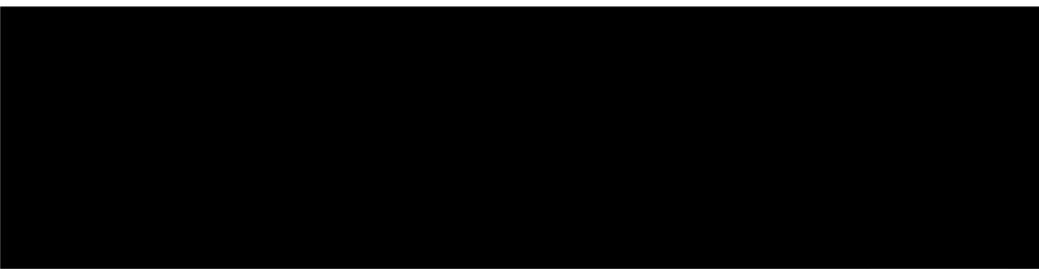


Balance at
November 18, 2021
Member capital
contributions
Equity-based
compensation
Net income (loss)
**Balance at
December 31, 2021**

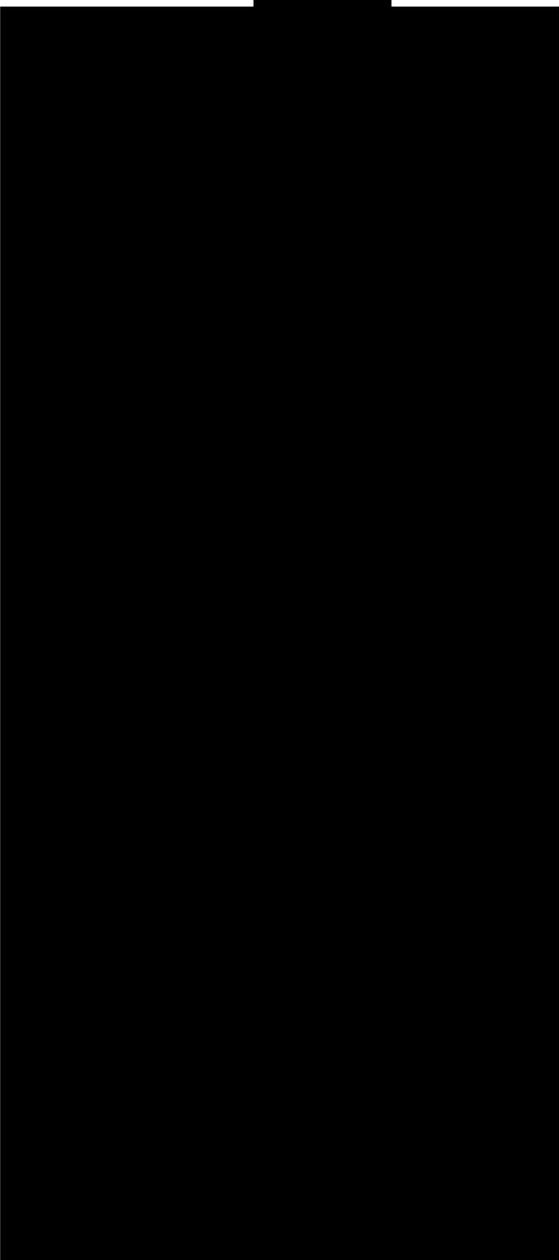


Balance at
December 31, 2021
Member capital
contributions
Equity-based
compensation
Net income (loss)
**Balance at
December 31, 2022**

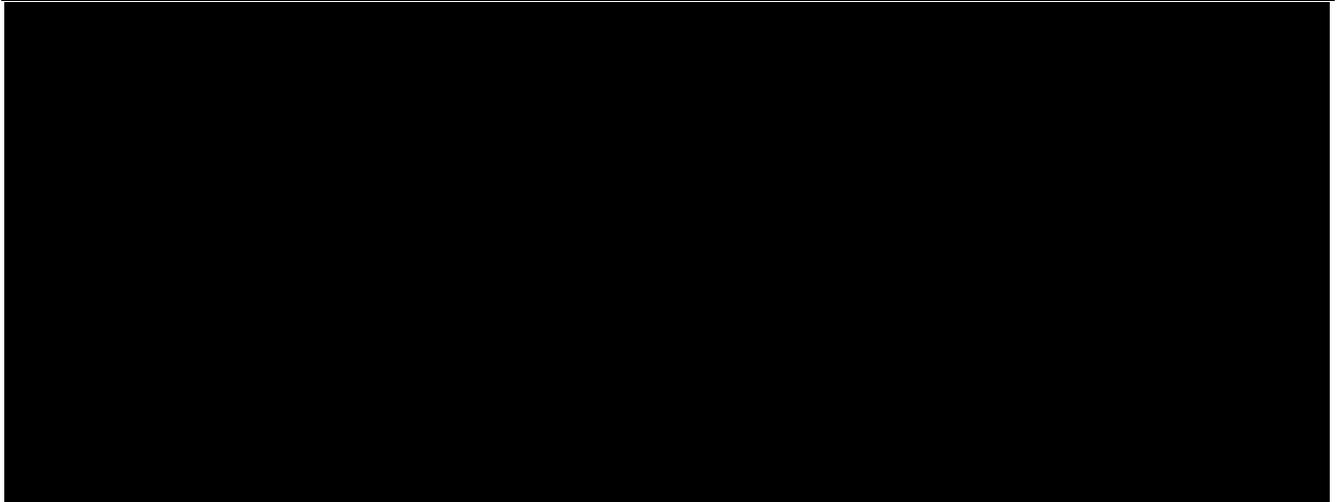
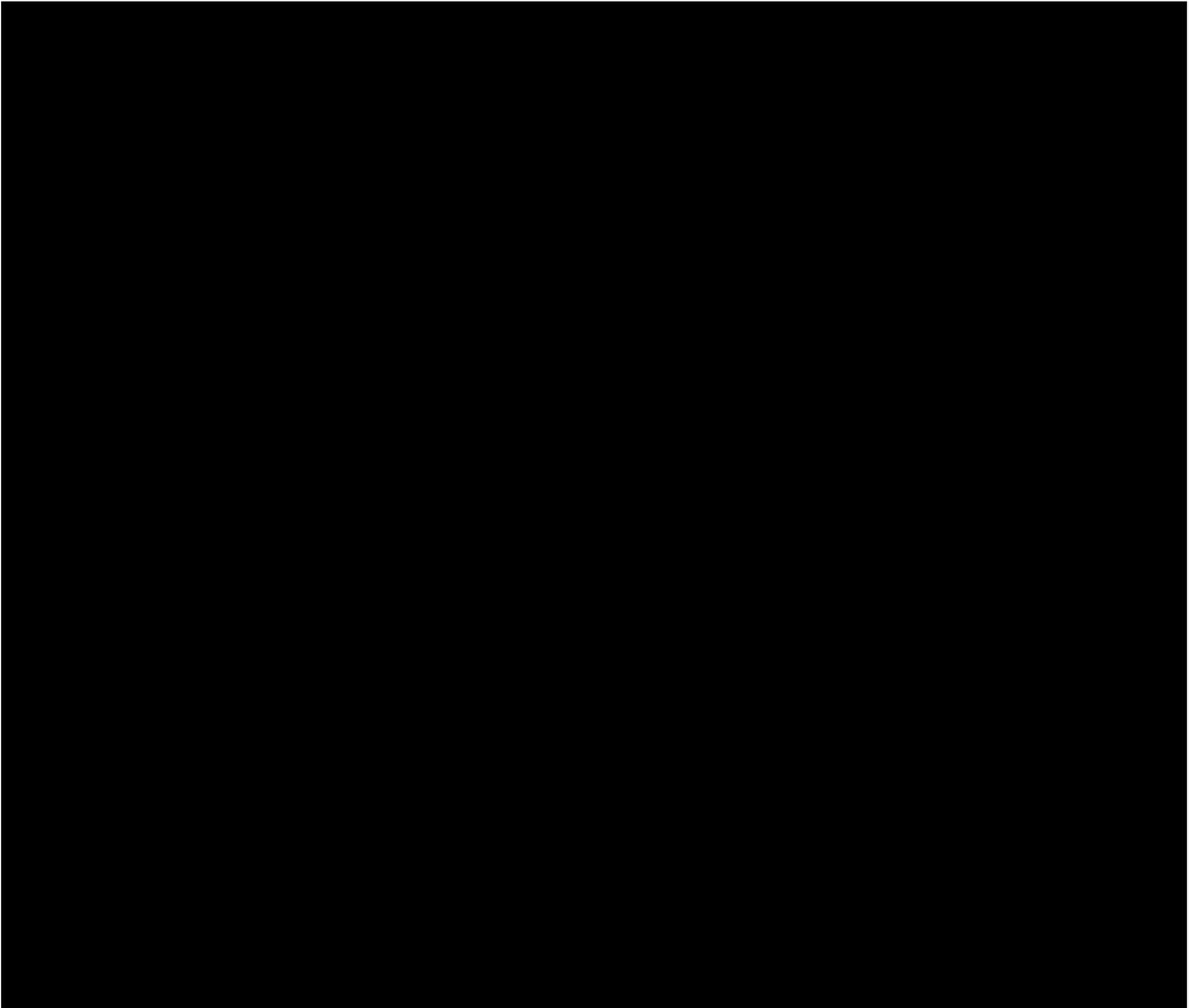
See accompanying notes to the consolidated financial statements.



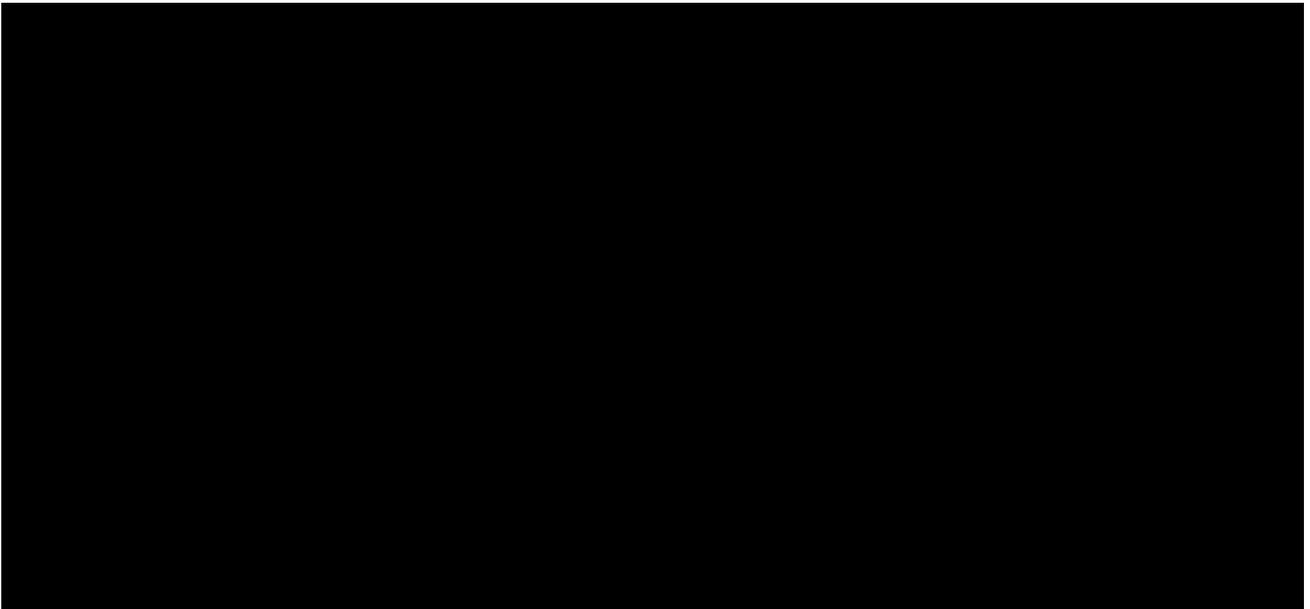
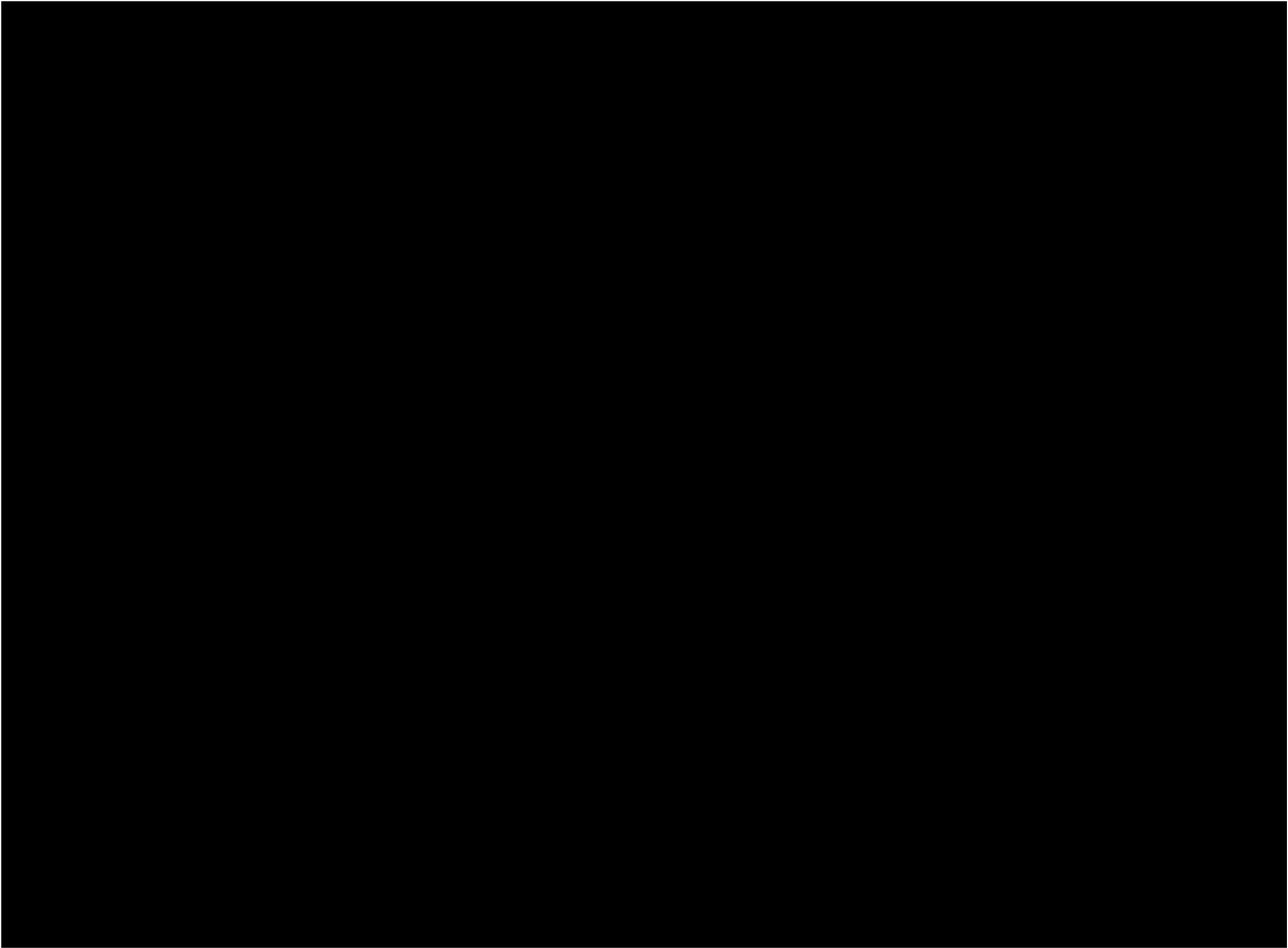
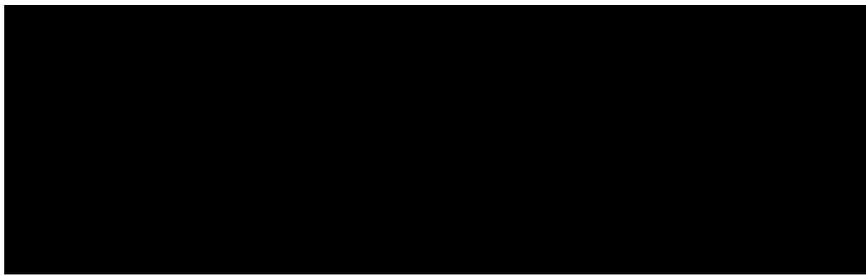
	<u>Notes</u>
Net inflow (outflow) of cash related to the following activities:	
Operating activities	
Net income	
<i>Add (deduct) items not affecting cash:</i>	
Depreciation and amortization.....	8
Change in fair value of derivative assets and liabilities.....	5
Allowance for credit losses	4
Equity-based compensation.....	11
<i>Net change in assets and liabilities:</i>	
Collateral deposits	
Accounts receivable	4
Other current assets	
Trade and other payables	
Deferred revenue	
Cash flows used in operating activities	
Investing activities	
Acquisitions, net of cash acquired.....	7
Cash flows used in investing activities	
Financing activities	
Capital contributions from members	
Cash flows provided by financing activities	
Net cash inflow.....	
Beginning cash, cash equivalents and restricted cash.....	
Ending cash, cash equivalents and restricted cash.....	12



See accompanying notes to the consolidated financial statements.



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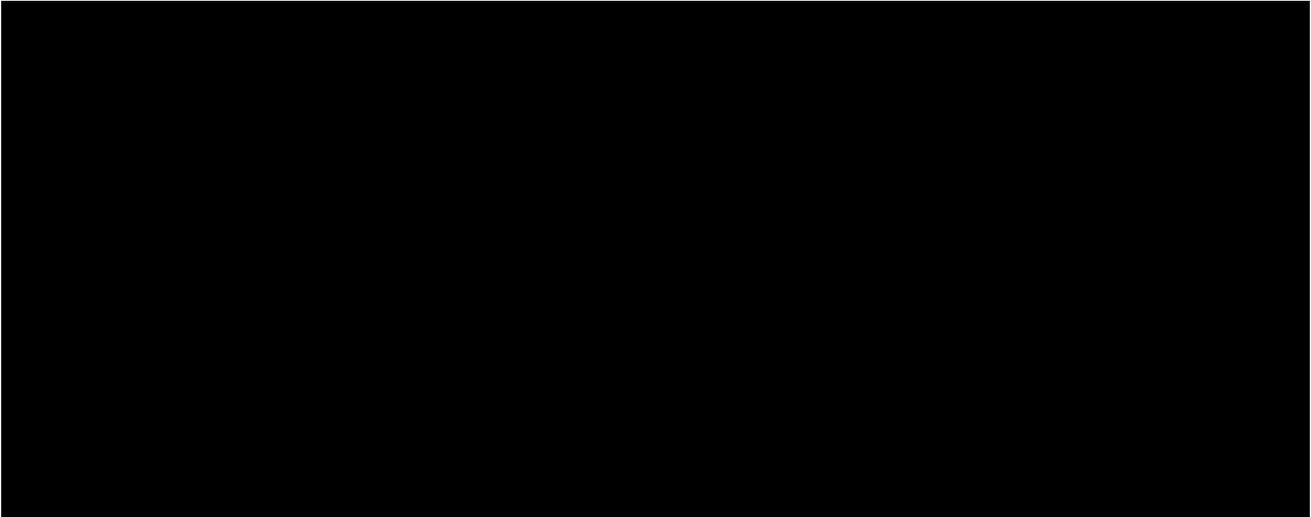
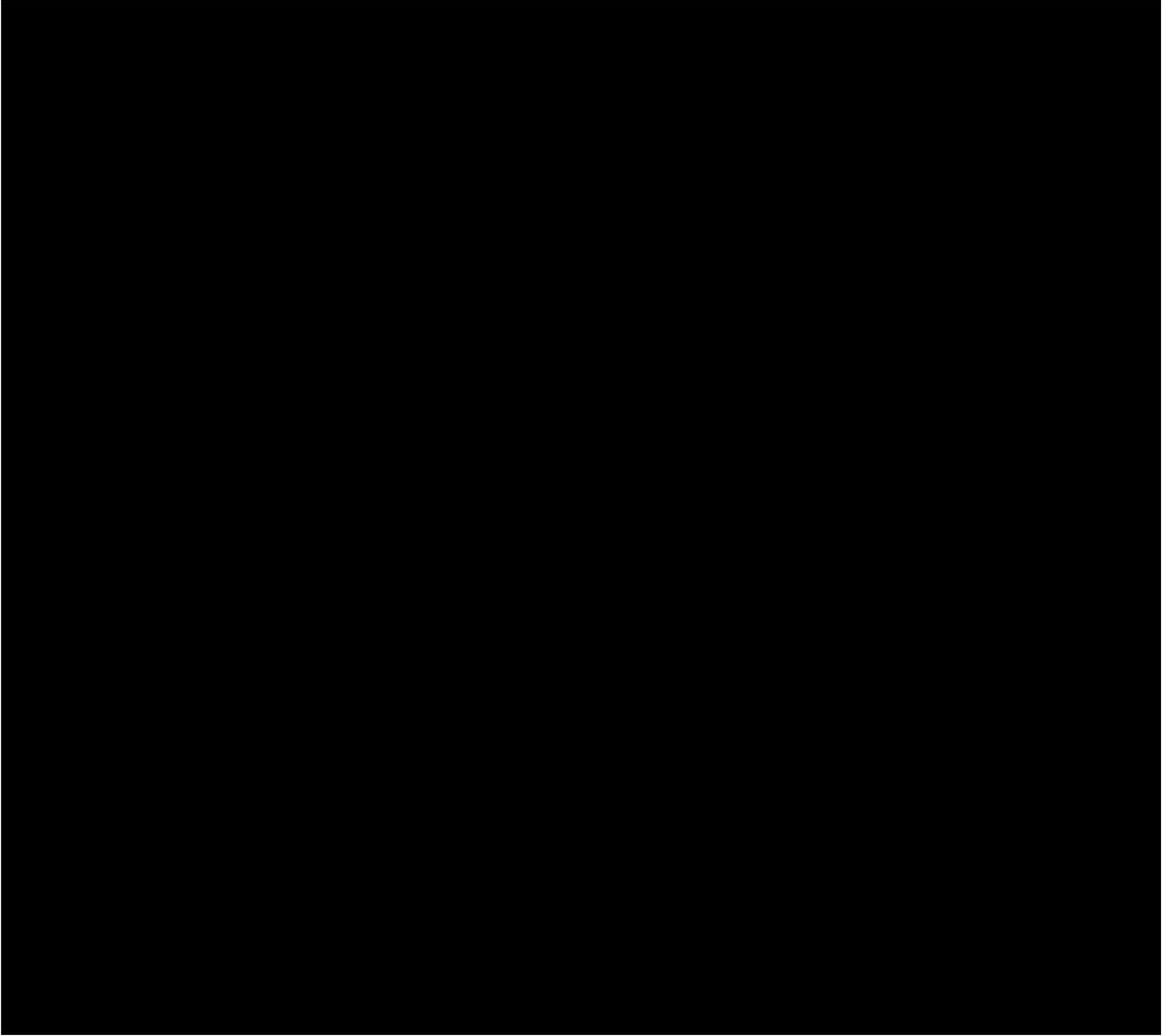
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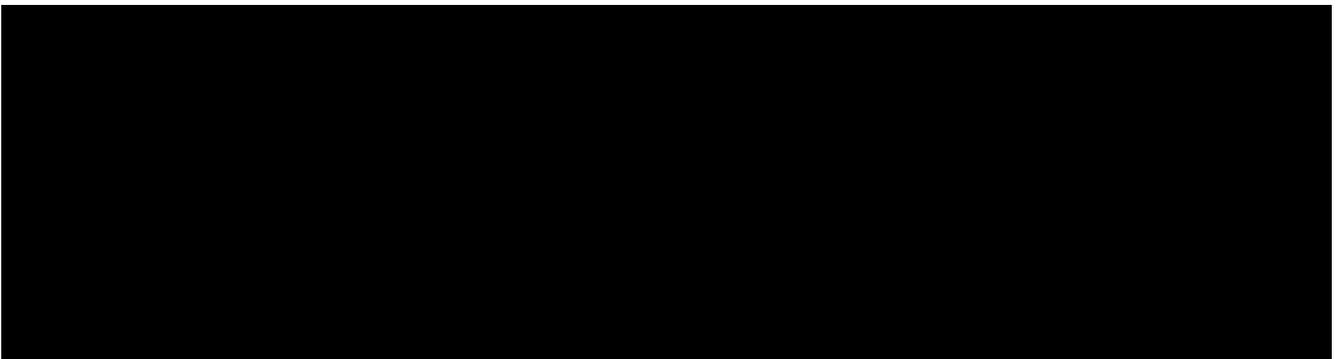
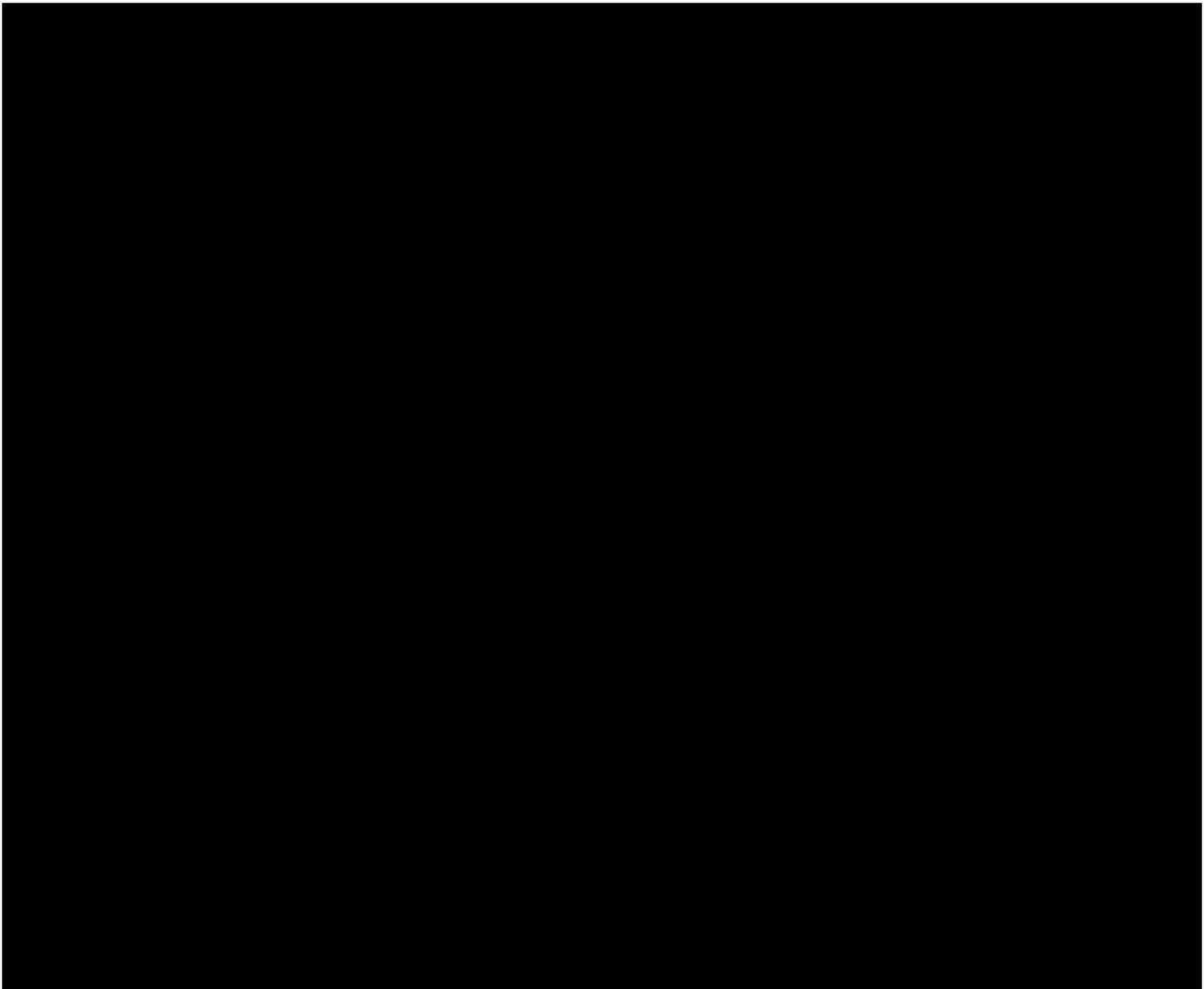
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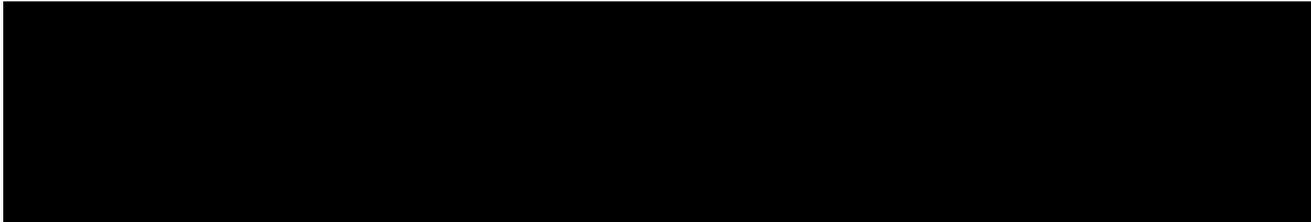
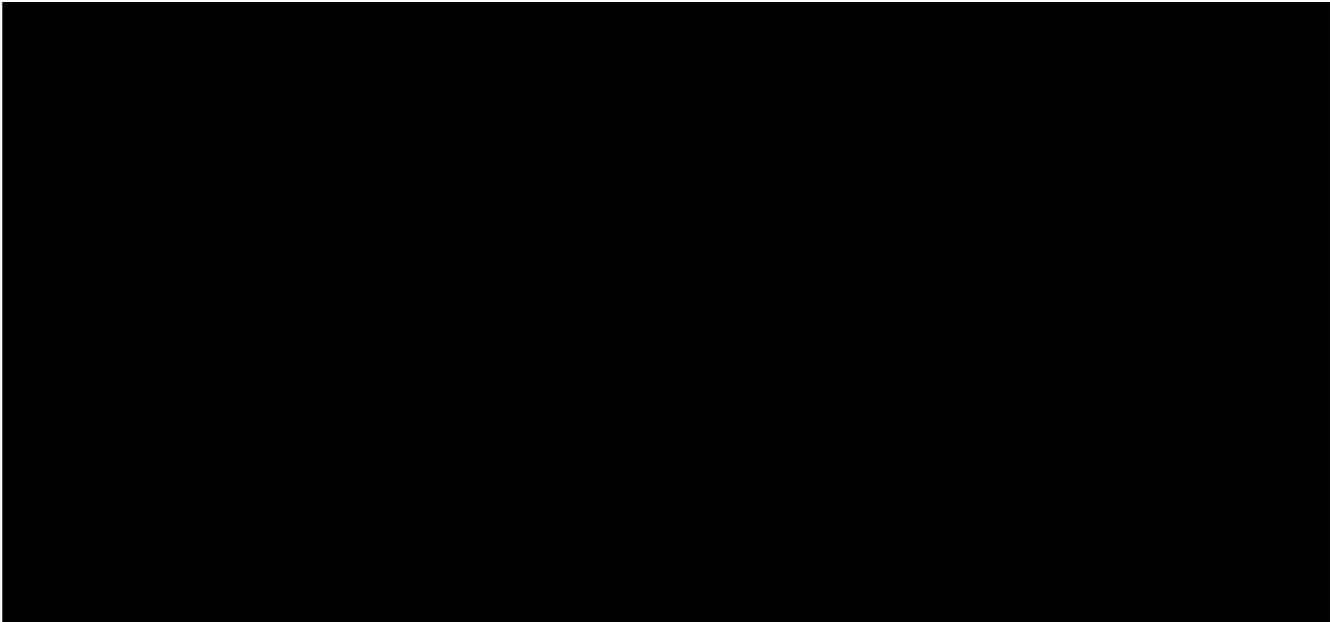
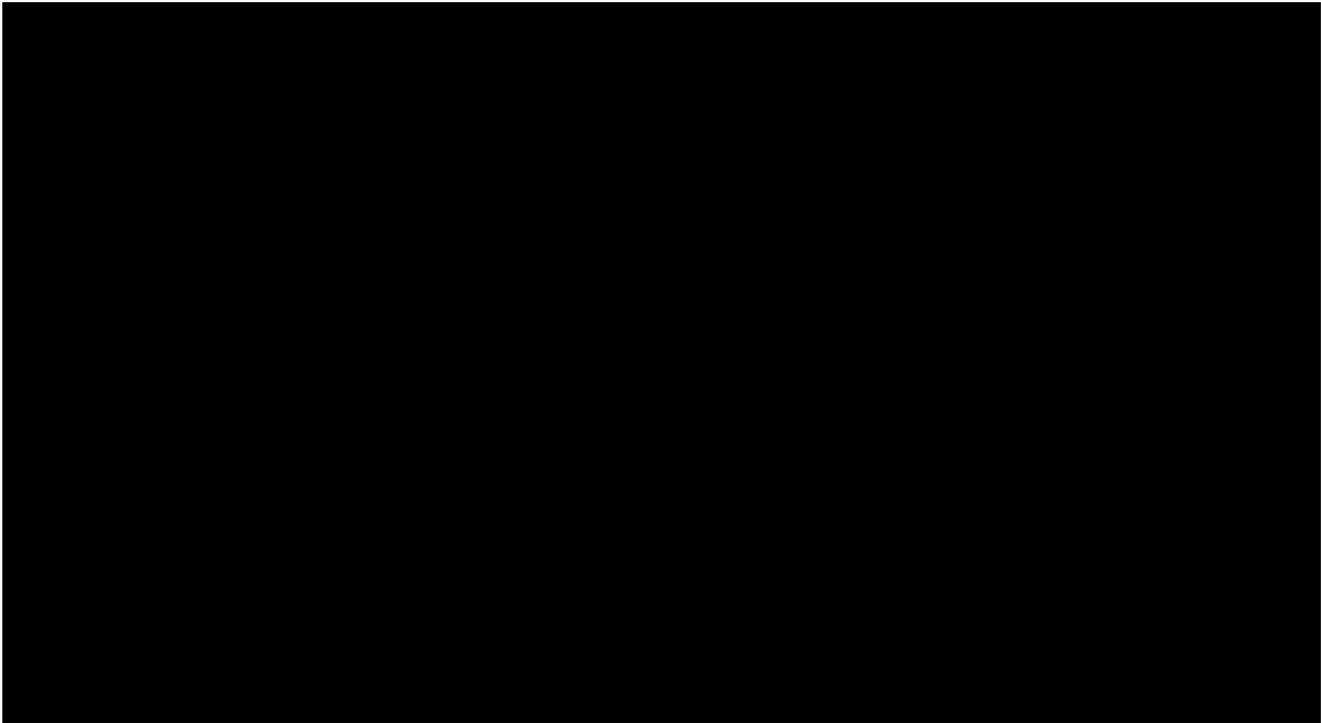
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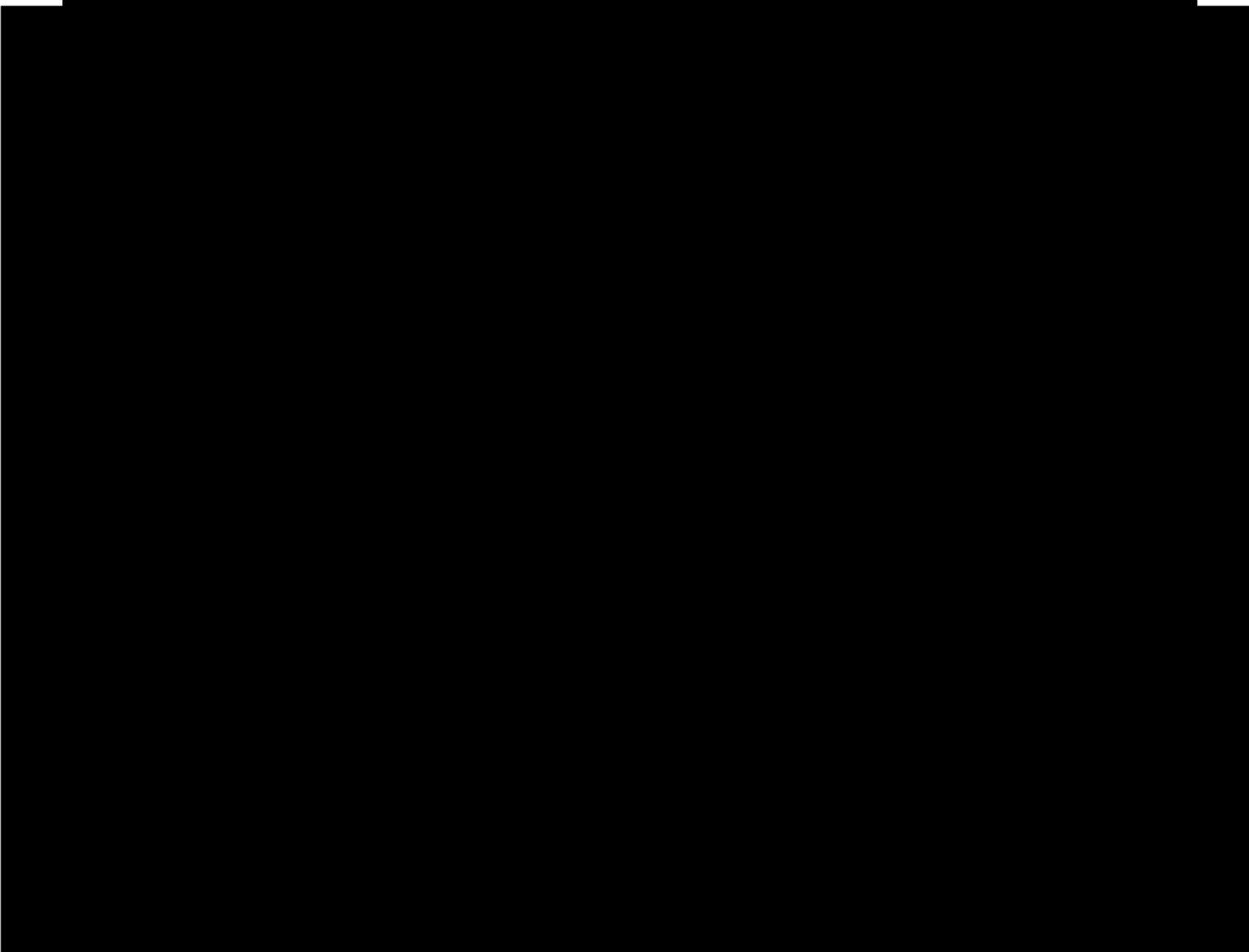
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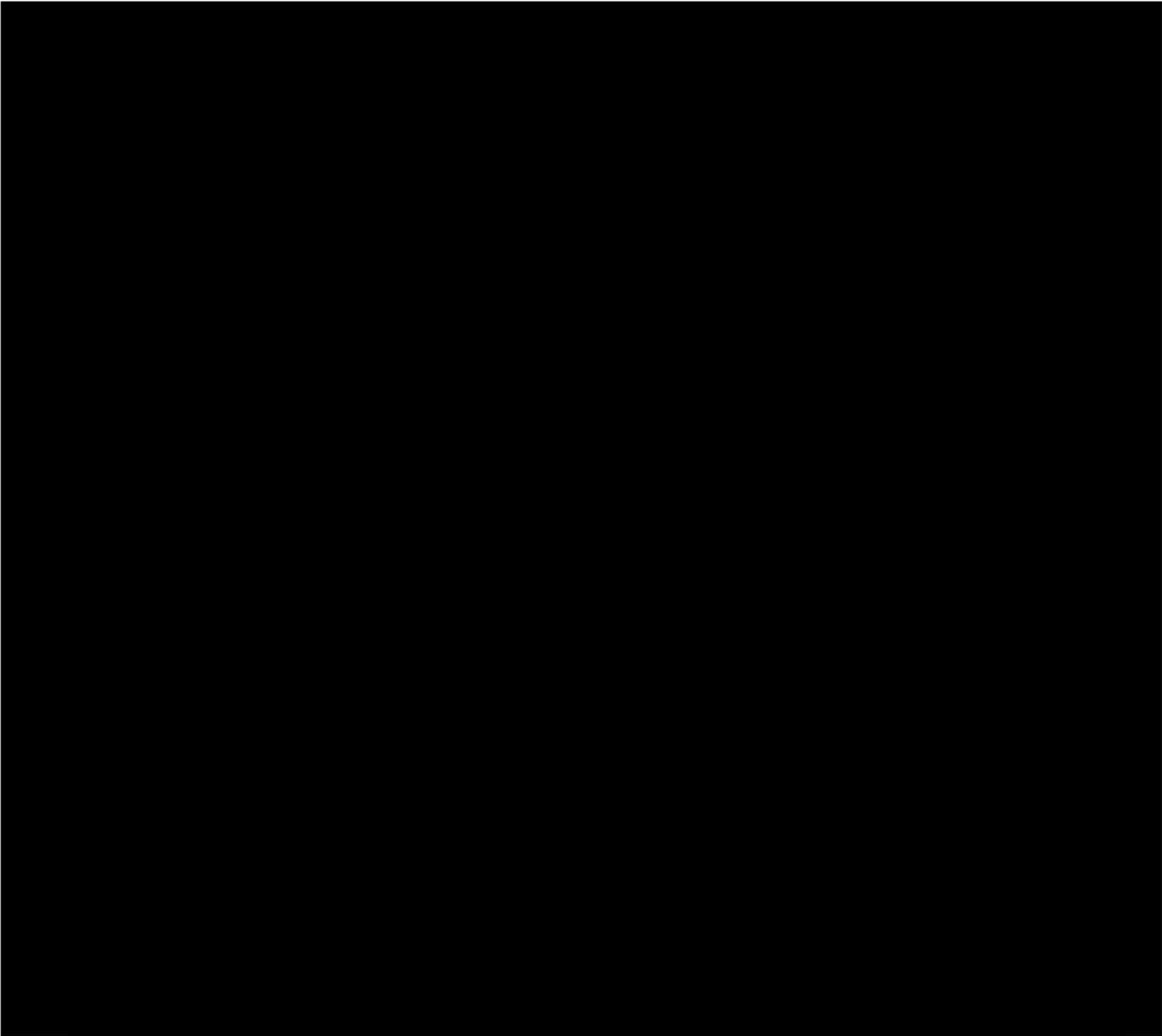
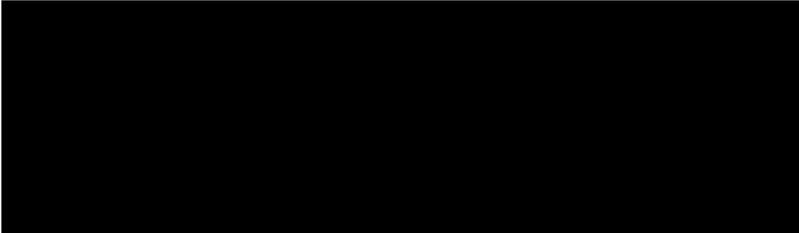
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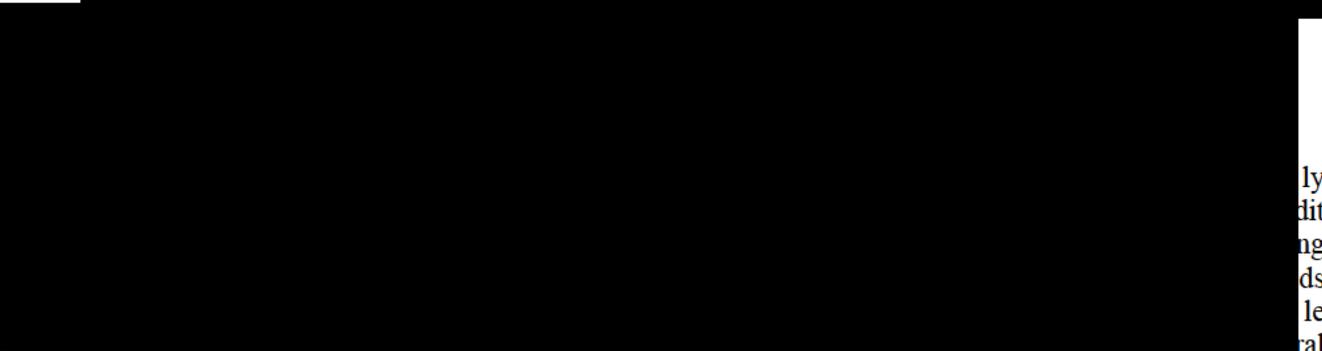






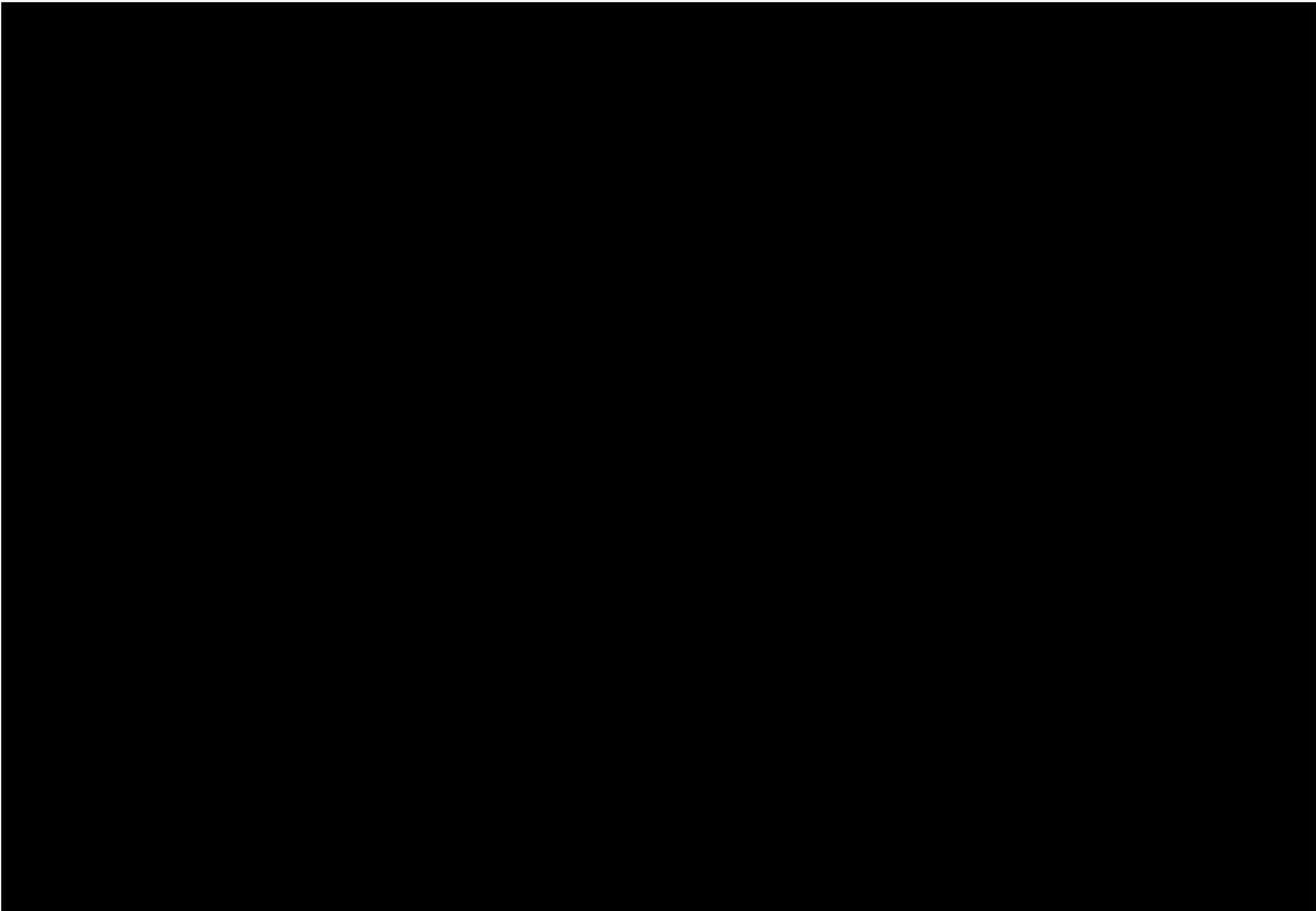


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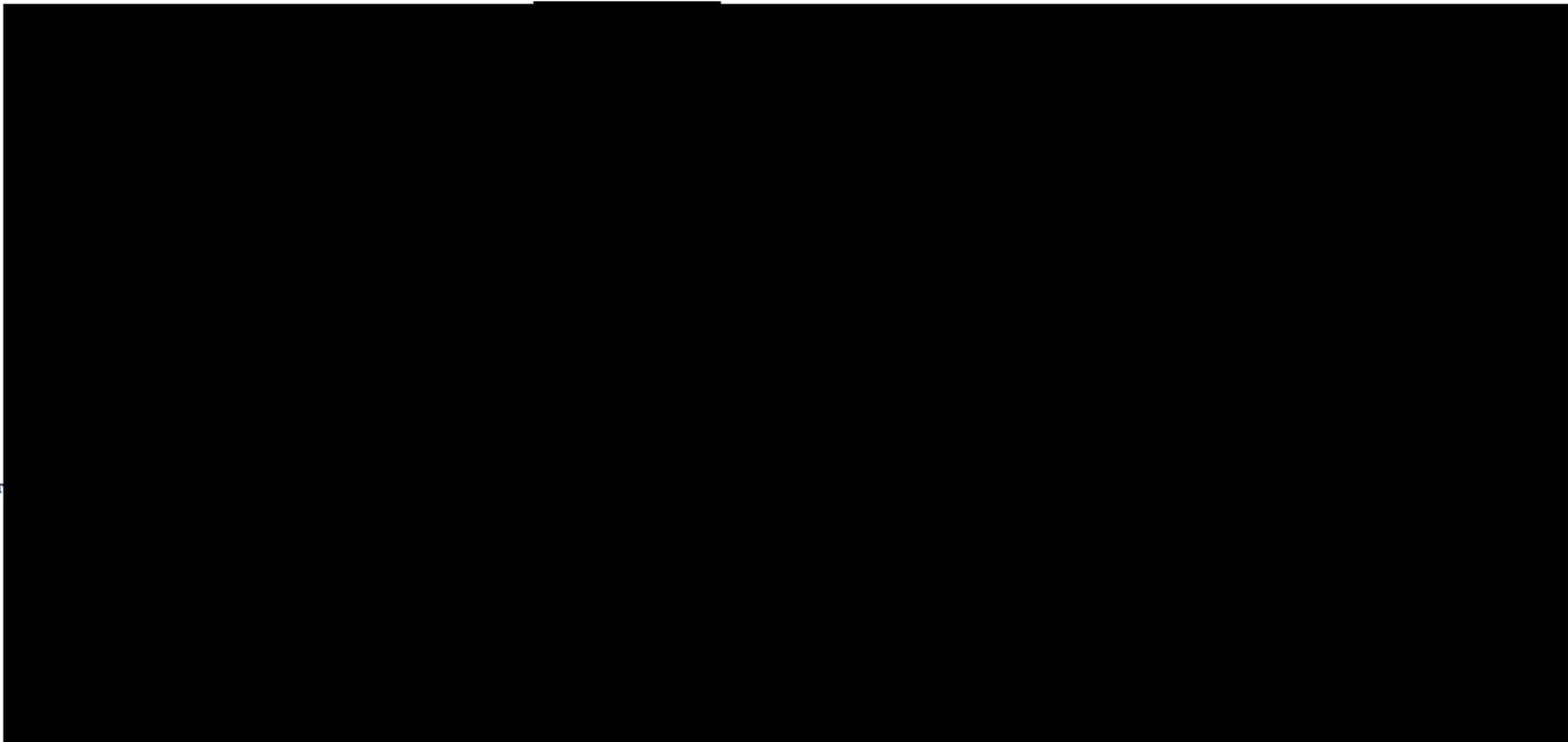


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ASSETS

Current

- Cash and cash equivalents
- Restricted cash
- Collateral deposits
- Accounts receivable
- Other current assets

Non-current

- Intangible assets
- Goodwill
- Right of use assets
- Investments
- Investment in subsidiaries
- Intercompany receivable/payable

LIABILITIES AND MEMBERS EQUITY

Current

- Trade and other payables
- Deferred revenue
- Derivative liabilities
- Lease liabilities

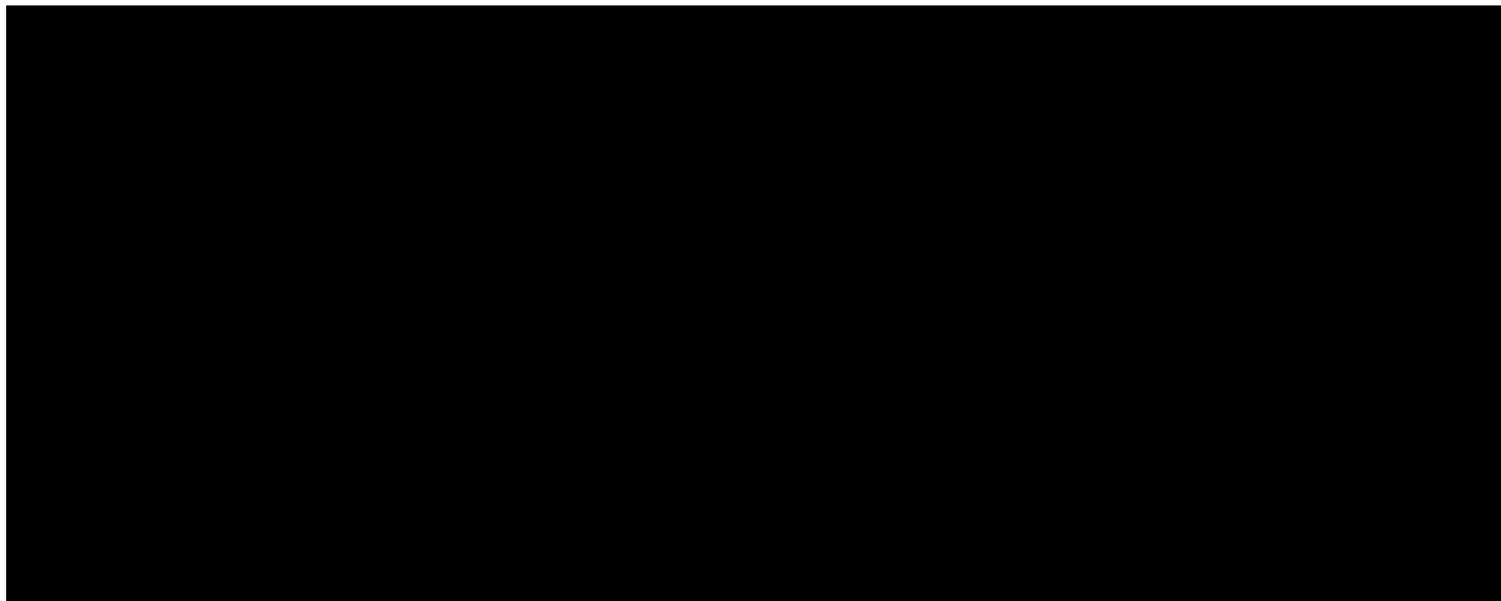
Non-current

- Lease liabilities, non-current

Members' equity

- Members capital
- Accumulated deficit

Total members equity



Revenue
Cost of sales
Gross margin

Expenses
Selling and marketing expenses
General and administrative expenses
Change in fair value of derivative assets and liabilities
Depreciation and amortization
Operating income (loss)

Other income (expenses)
Interest expense
Other income (expense)
Income (loss) before income taxes
Income tax expense
Net income

Net inflow (outflow) of cash related to the following activities:

Operating activities

Net income

Add (deduct) items not affecting cash

Depreciation and amortization

Change in fair value of derivative assets and liabilities

Allowance for doubtful accounts

Equity based compensation

Loss (gain) on intercompany transfer of intangible assets

Net change in assets and liabilities:

Collateral deposits

Accounts receivable

Other current assets

Trade and other payables

Deferred revenue

Intercompany receivable/payable

Cash flows provided by (used in) operating activities

Investing activities

Acquisitions, net of cash acquired

Investments in subsidiaries

Cash flows (used in) provided by investing activities

Financing activities

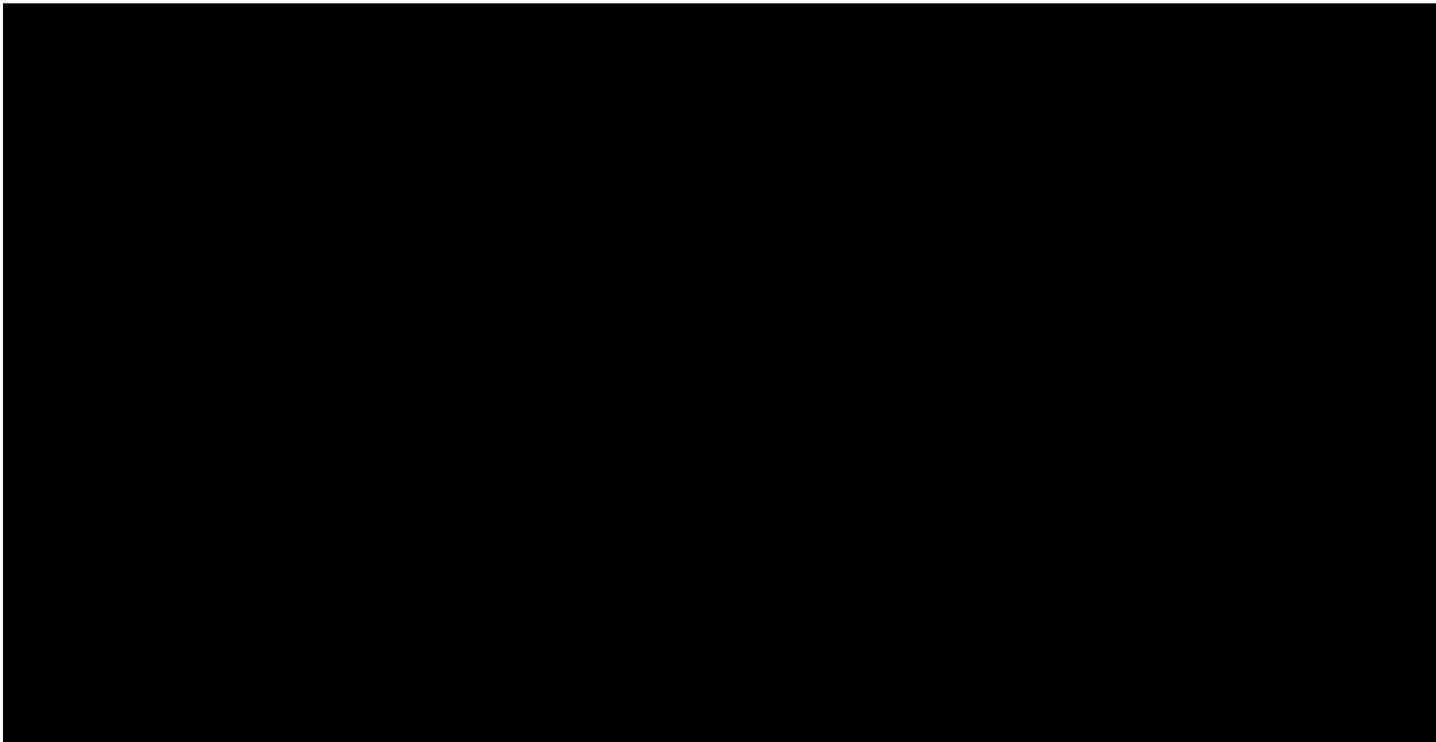
Capital contributions from members

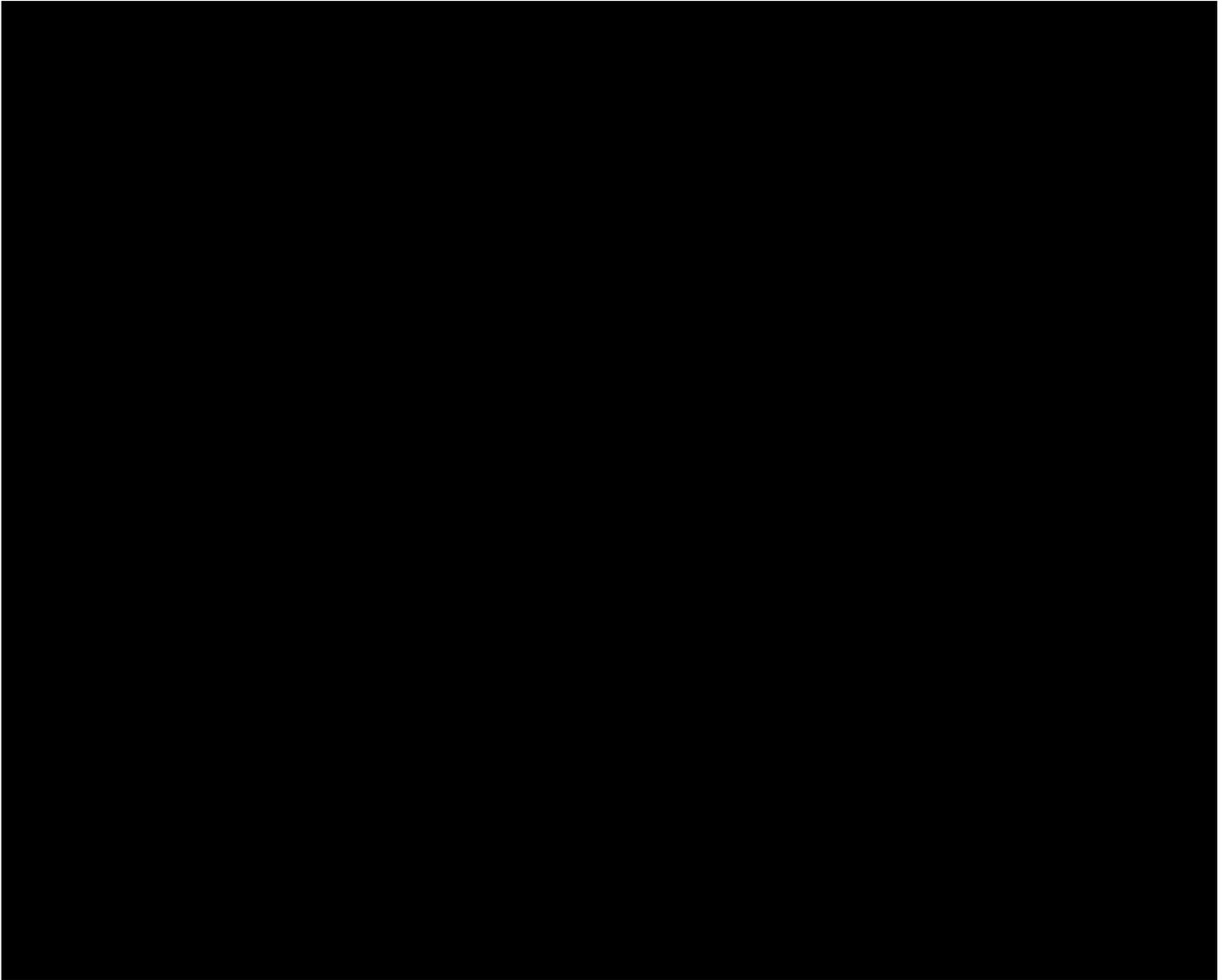
Cash flows provided by (used in) financing activities

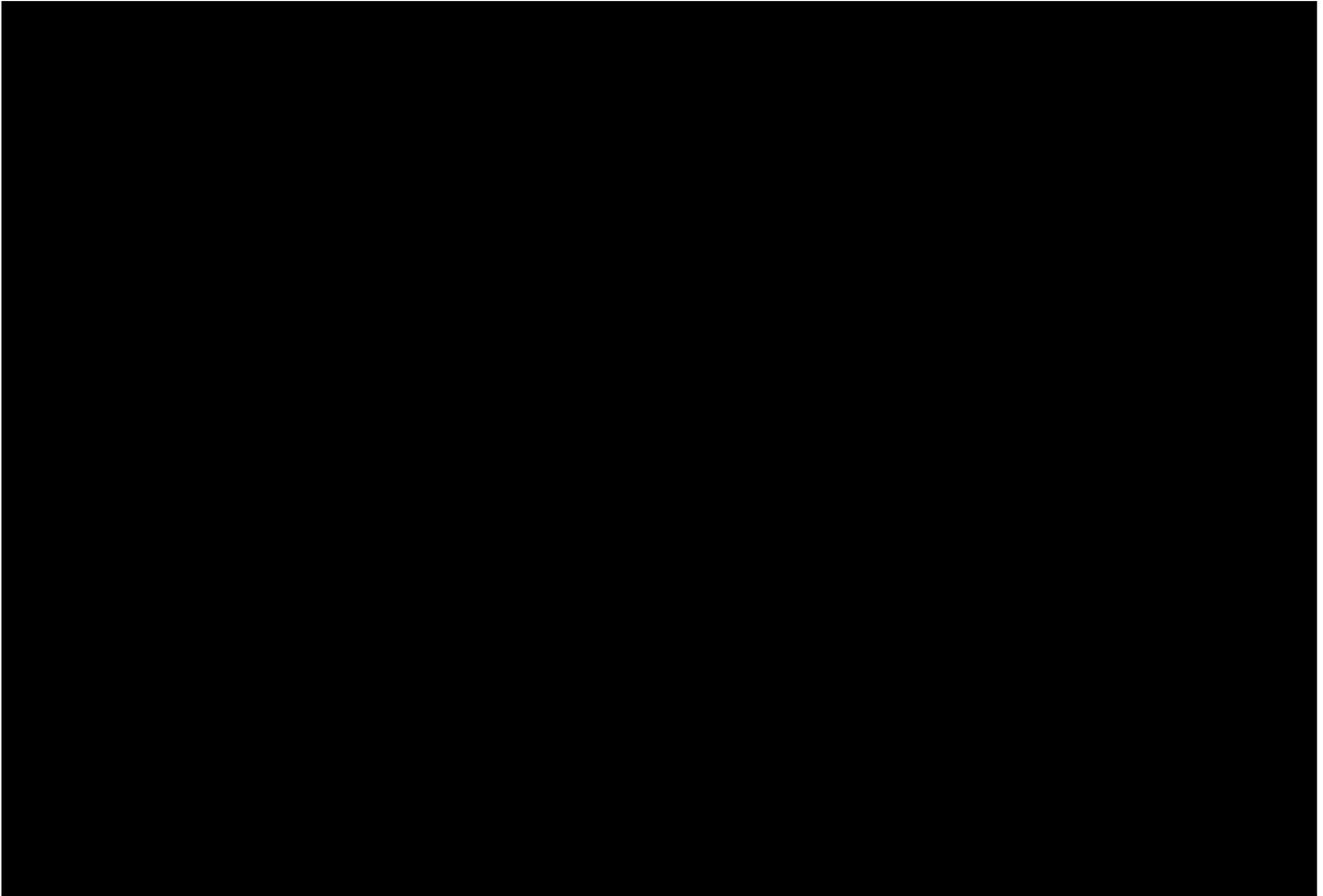
Net cash inflow (outflow)

Cash, cash equivalents and restricted cash, beginning of period

Cash, cash equivalents and restricted cash, end of period









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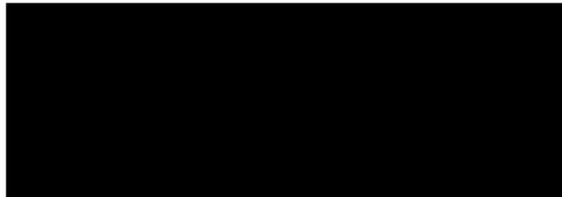
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Grant Thornton LLP

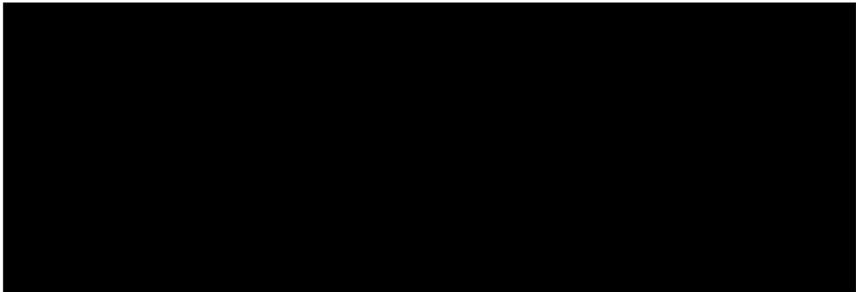
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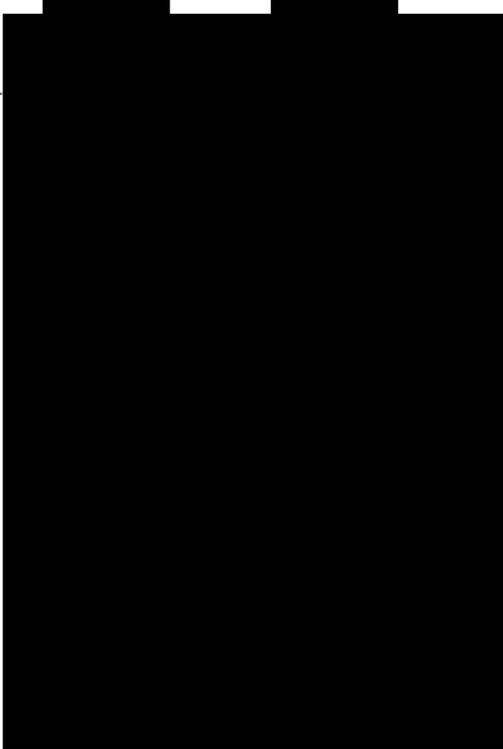
	<u>Notes</u>
ASSETS	
Current	
Cash and cash equivalents	
Restricted cash	
Collateral deposits	
Accounts receivable, less allowance of \$315 in 2023 and \$383 in 2022	4
Contract assets	
Other current assets	
Non-current	
Intangible assets	9
Goodwill	10
Right of use assets	14
Contract assets	
Other non-current assets	7
LIABILITIES AND MEMBERS' EQUITY	
Current	
Trade and other payables	
Deferred revenue	
Derivative liabilities	5
Lease liabilities	14
Non-current	
Lease liabilities	14
Deferred revenue	
Derivative liabilities	5
Members' equity	
Members' capital	12
Accumulated deficit	
Total members' equity	



See accompanying notes to the consolidated financial statements.



	<u>Notes</u>
Revenue	3
Cost of sales	
Gross margin	
Expenses	
Selling and marketing expenses	
General and administrative expenses	
Change in fair value of derivative assets and liabilities	5
Depreciation and amortization	9
Operating loss	
Other (expenses) income	
Interest expense	
Other income (expense)	
Loss before income taxes	
Tax expense	
Net loss	

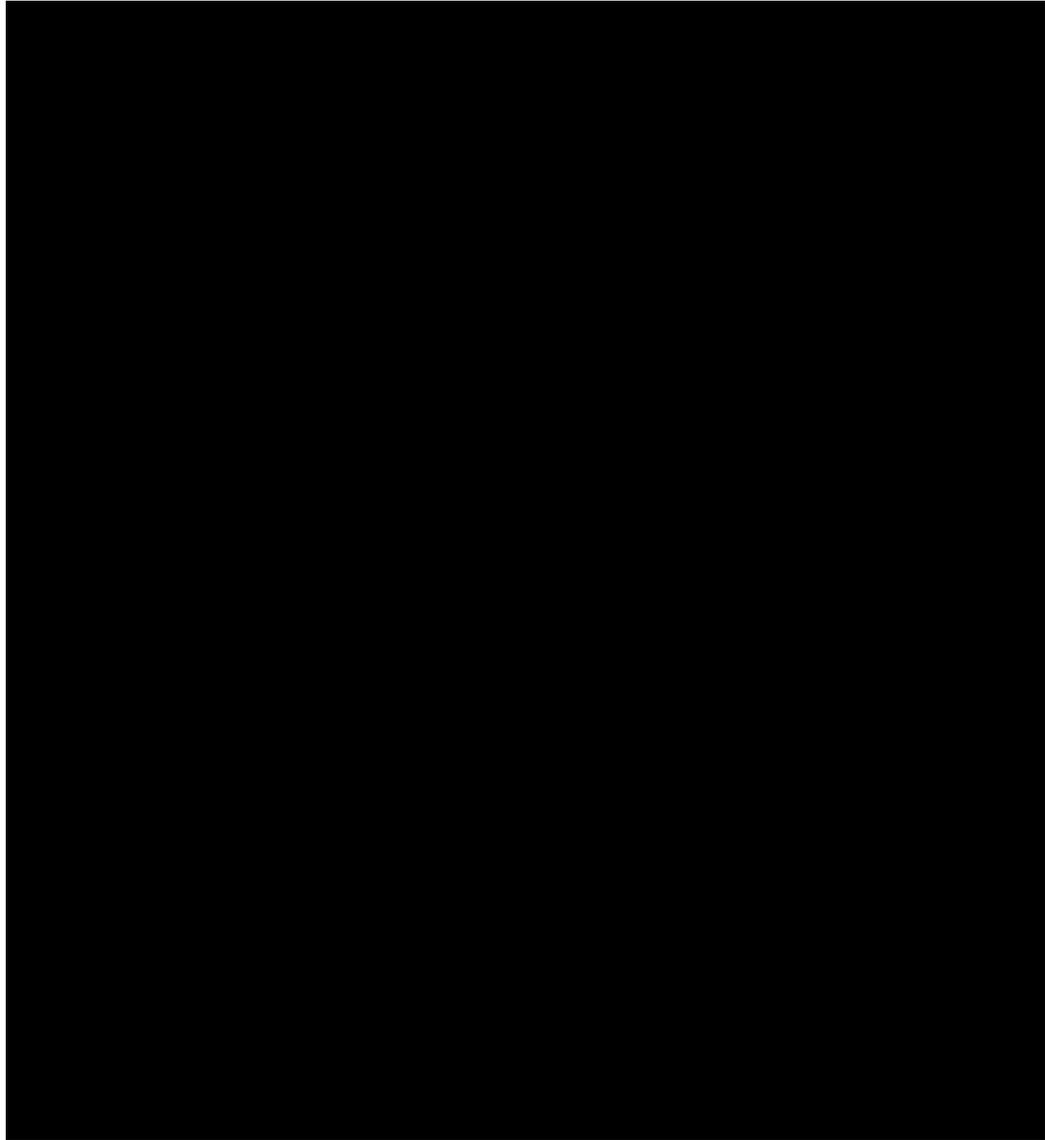


See accompanying notes to the consolidated financial statements.

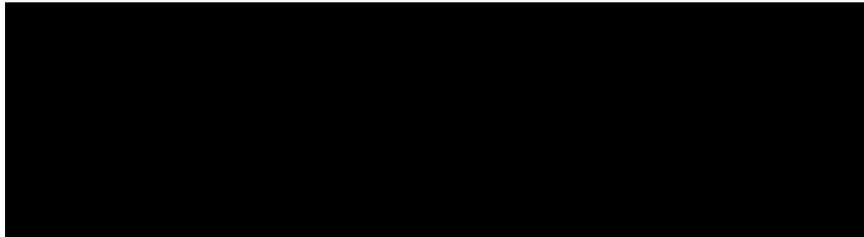


Balance at
December 31, 2021
Member capital
contributions.....
Equity-based
compensation
Net income (loss).....
**Balance at
December 31, 2022**

Balance at
December 31, 2022
Member capital
contributions.....
Equity-based
compensation
Net income (loss).....
**Balance at
December 31, 2023**



See accompanying notes to the consolidated financial statements.



Net inflow (outflow) of cash related to the following activities:

Operating activities

Net income

Add (deduct) items not affecting cash:

Depreciation and amortization

Change in fair value of derivative assets and liabilities.....

Allowance for credit losses

Equity-based compensation.....

Net change in assets and liabilities:

Collateral deposits

Accounts receivable

Contract assets.....

Other current assets

Other non-current assets

Trade and other payables.....

Deferred revenue

Cash flows provided by (used in) operating activities

Investing activities

Acquisitions, net of cash acquired.....

Cash flows used in investing activities

Financing activities

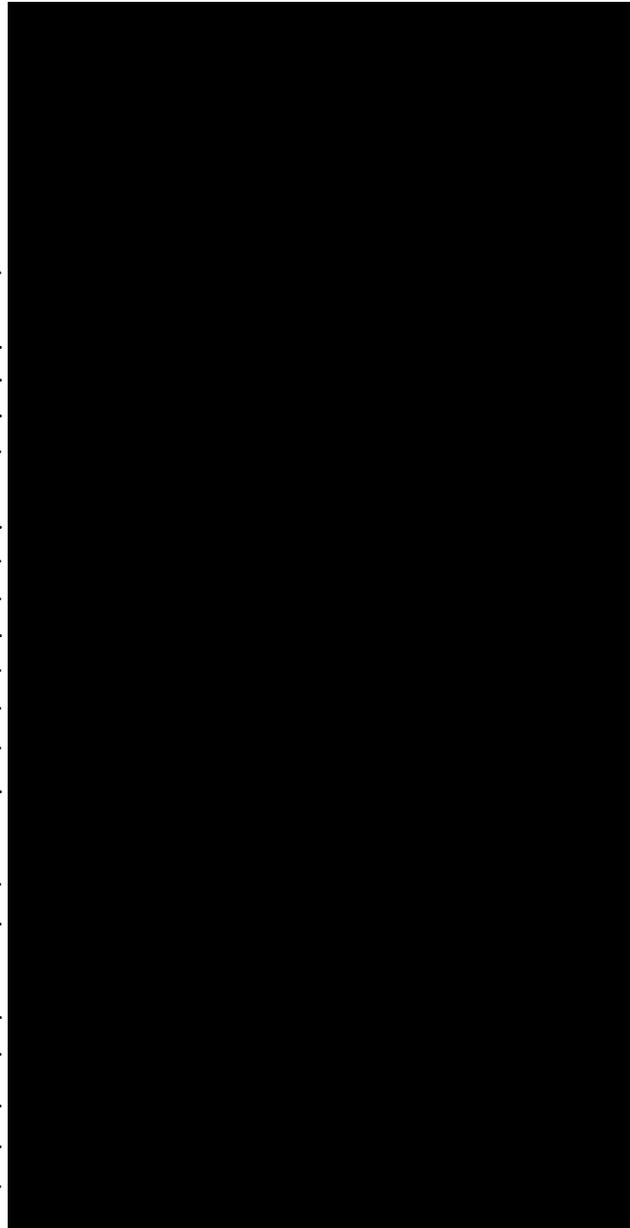
Capital contributions from members

Cash flows provided by financing activities

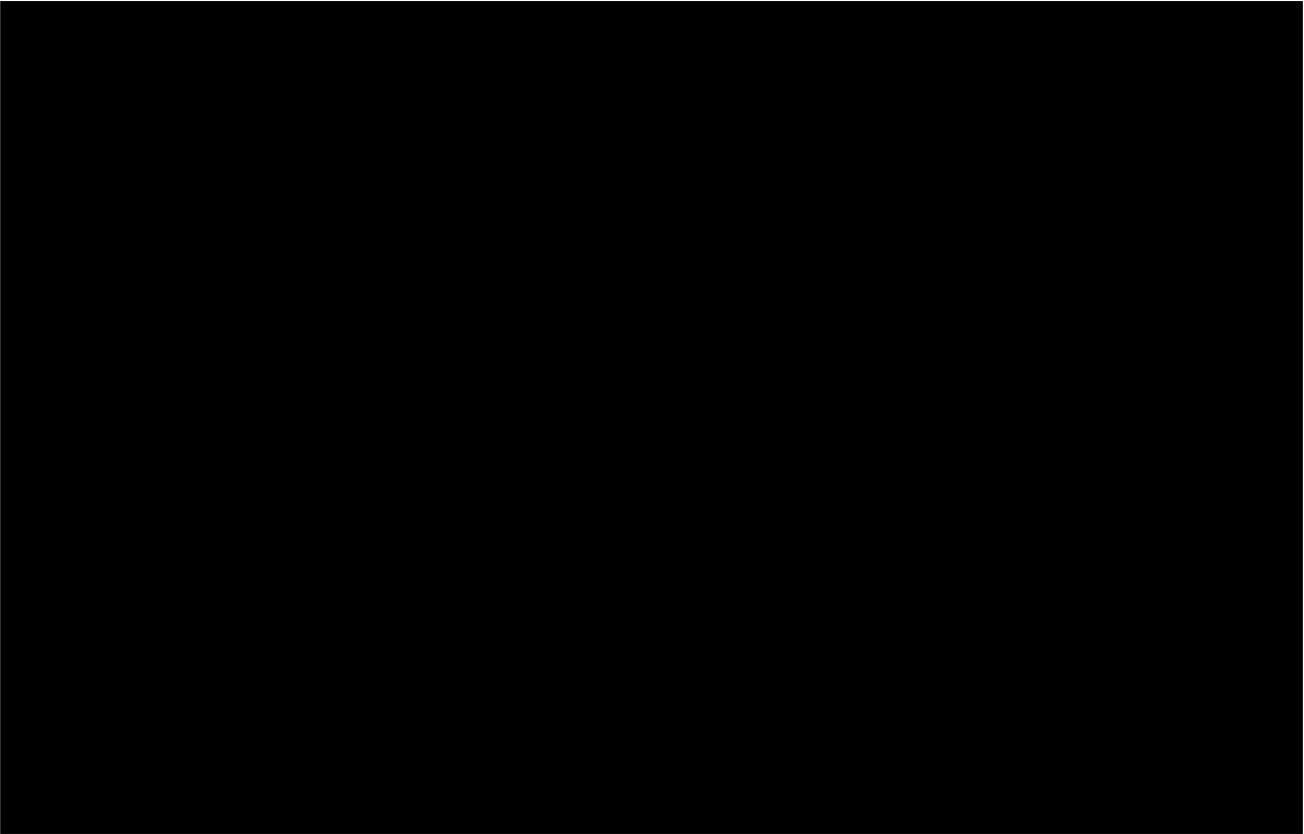
Net change in cash, cash equivalents and restricted cash.....

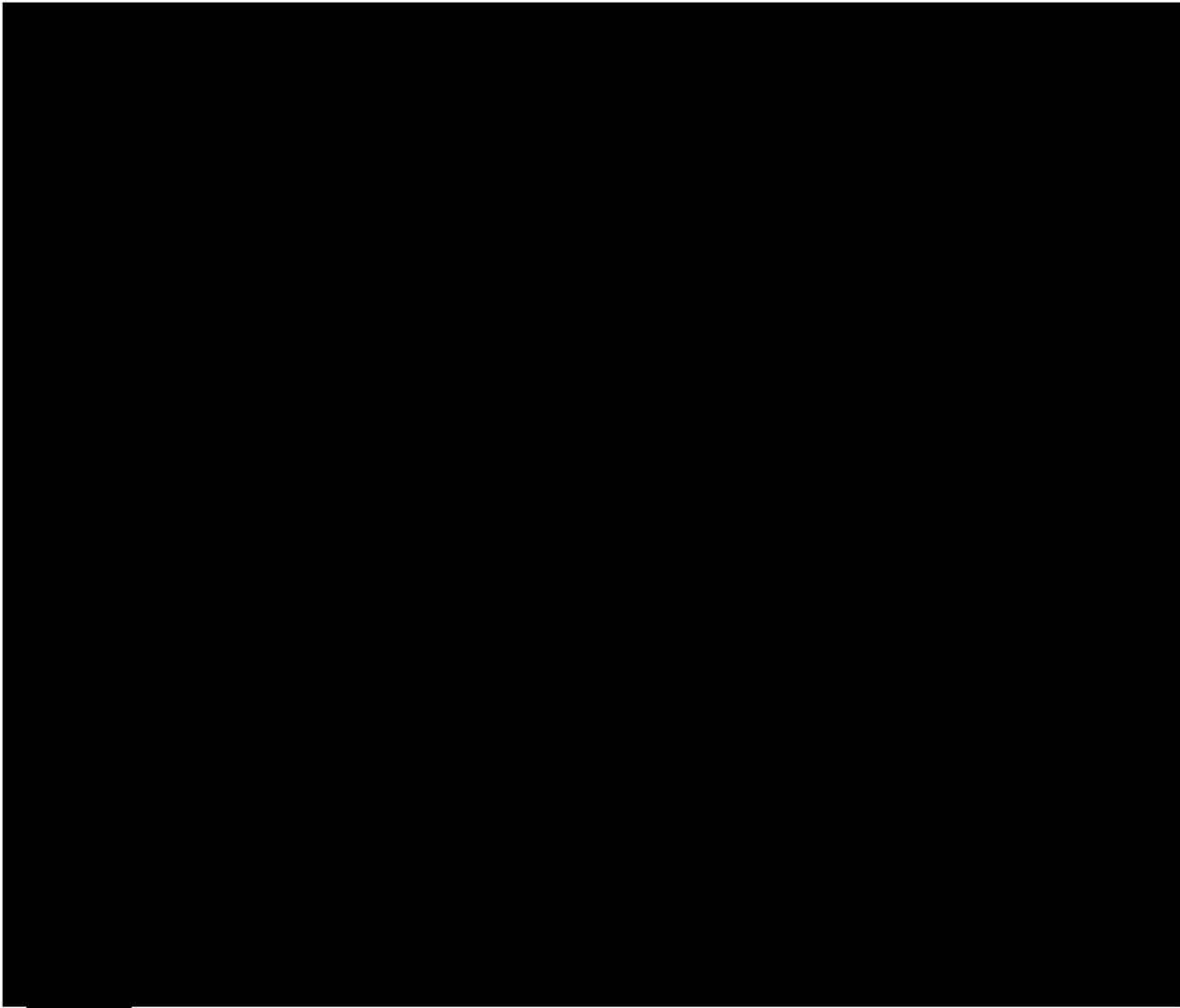
Beginning cash, cash equivalents and restricted cash.....

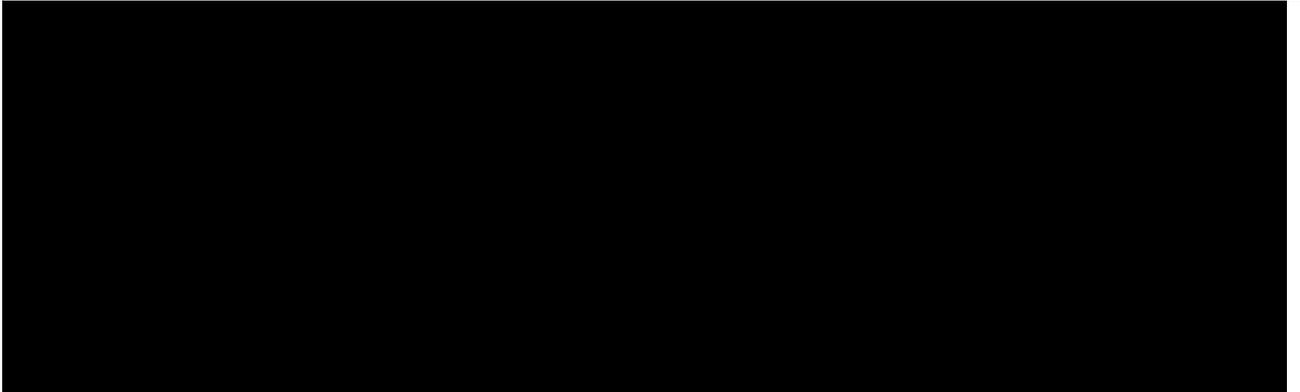
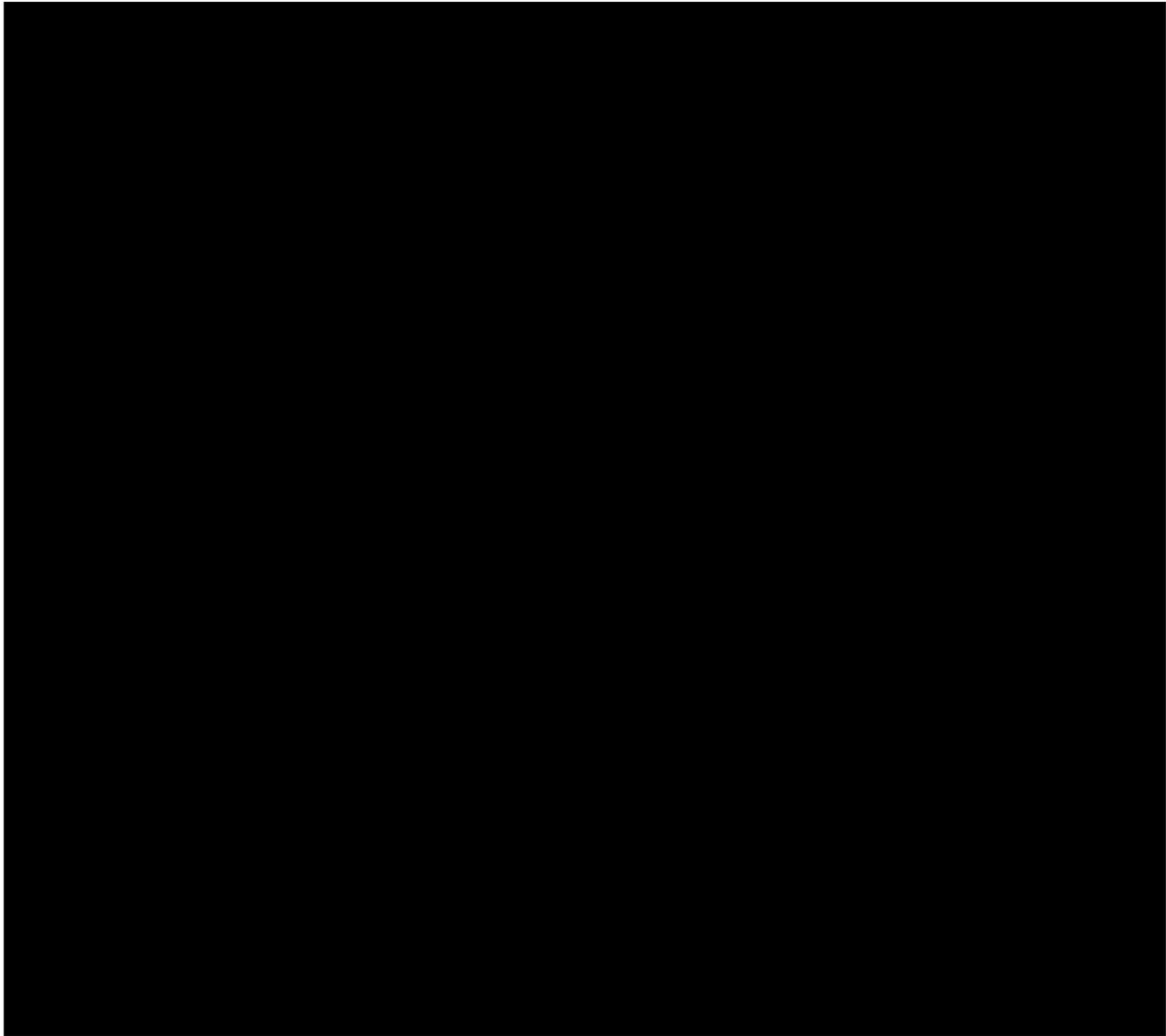
Ending cash, cash equivalents and restricted cash.....

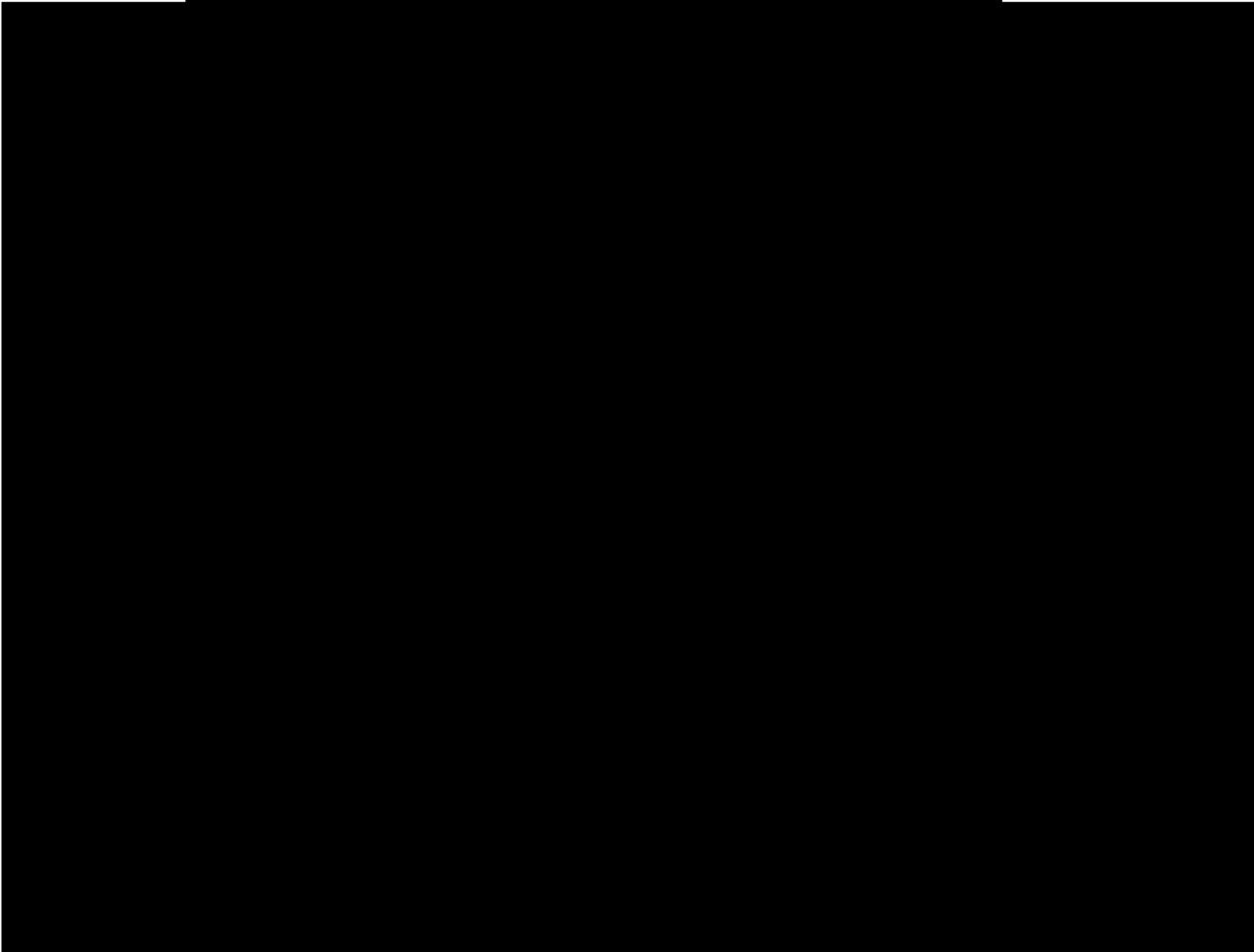
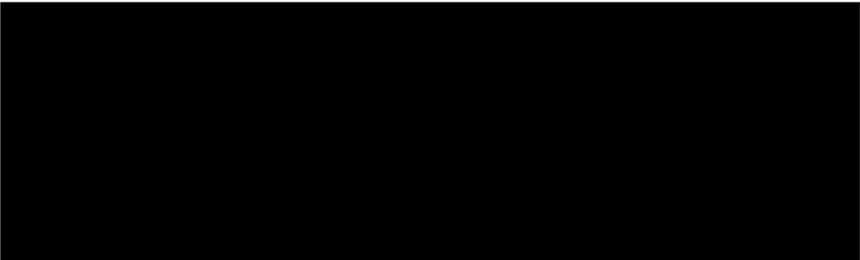


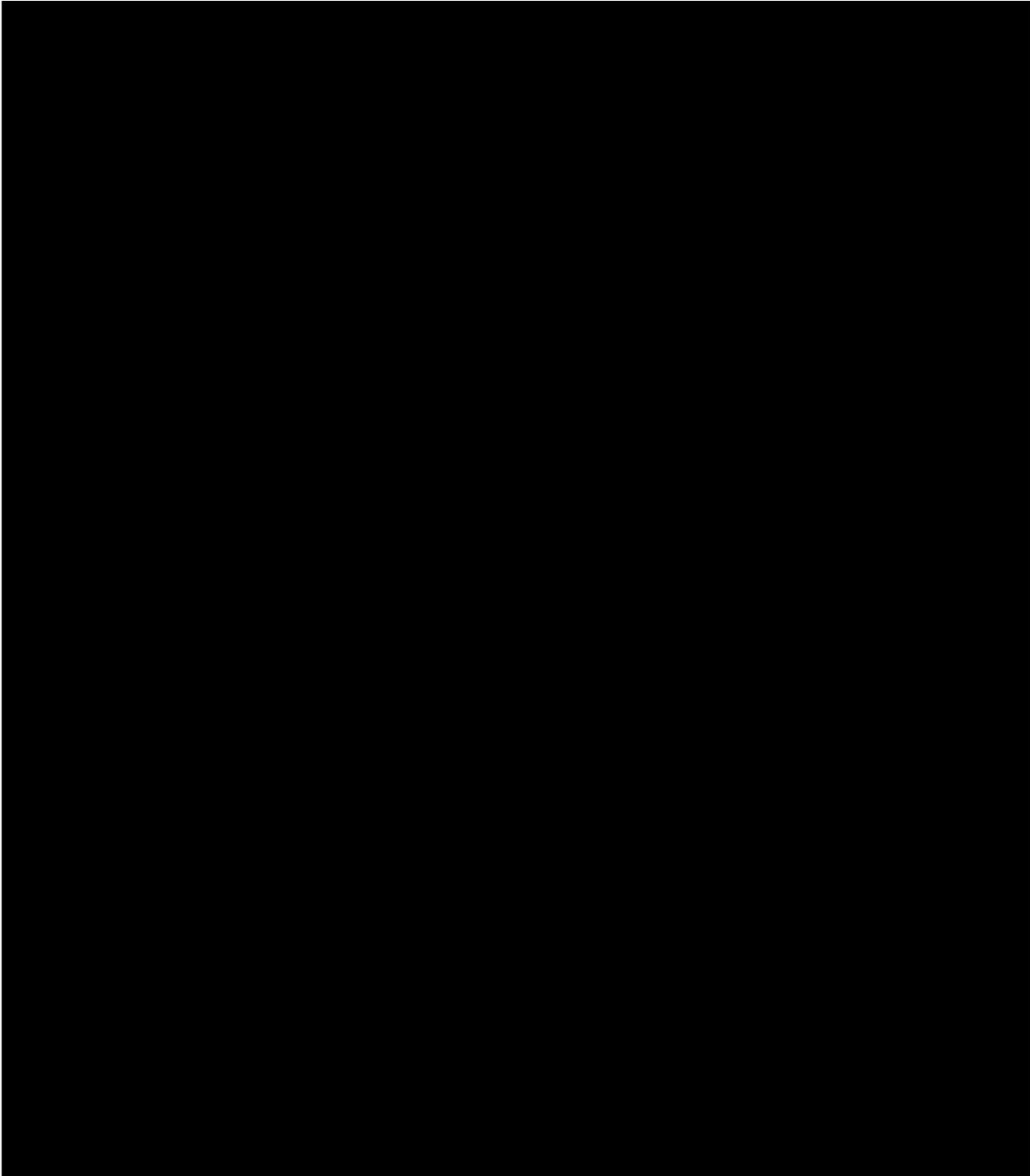
See accompanying notes to the consolidated financial statements.

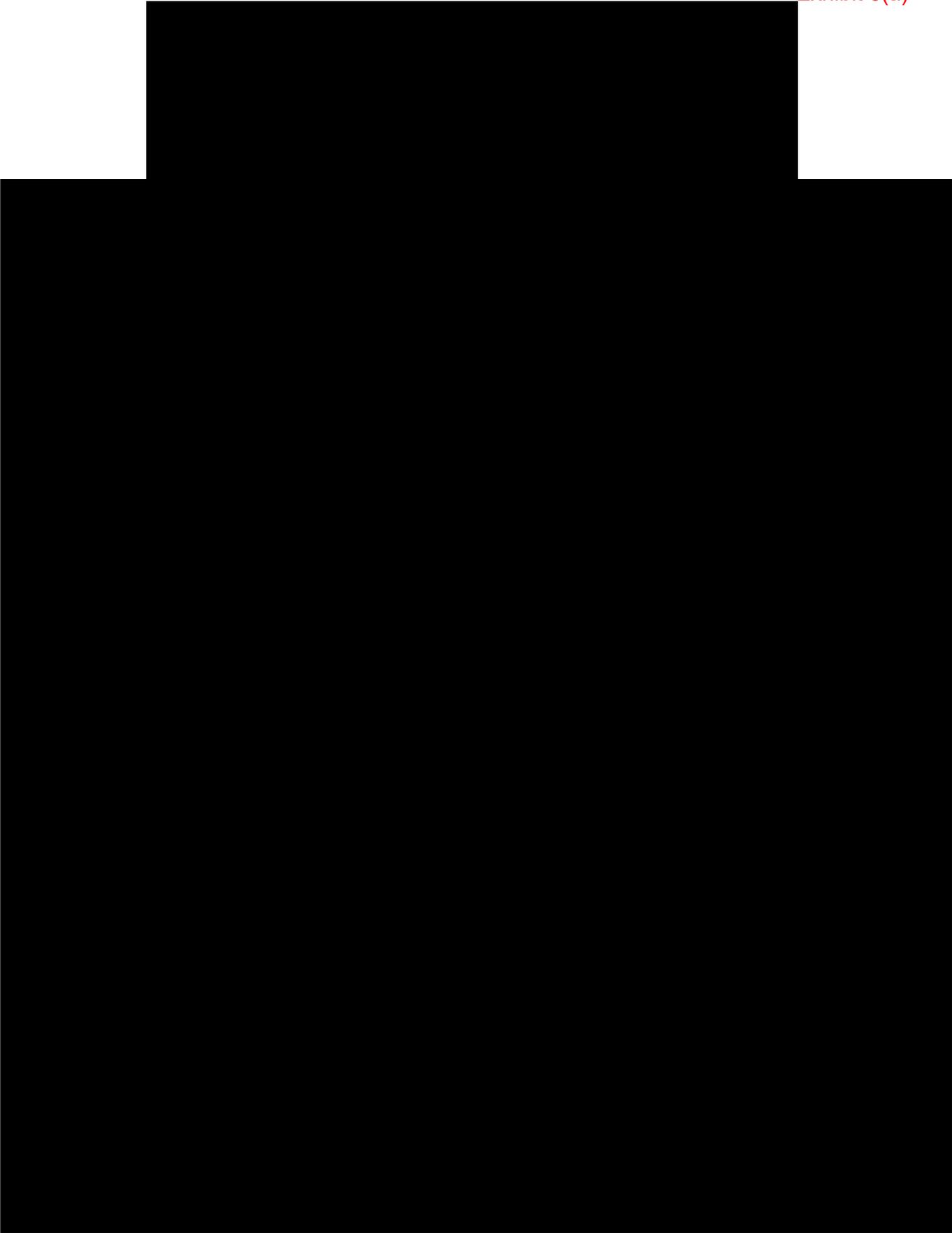












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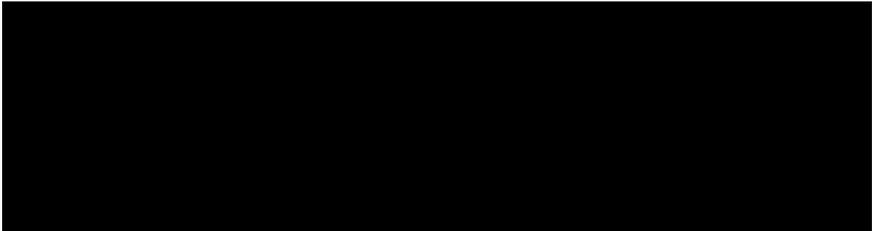
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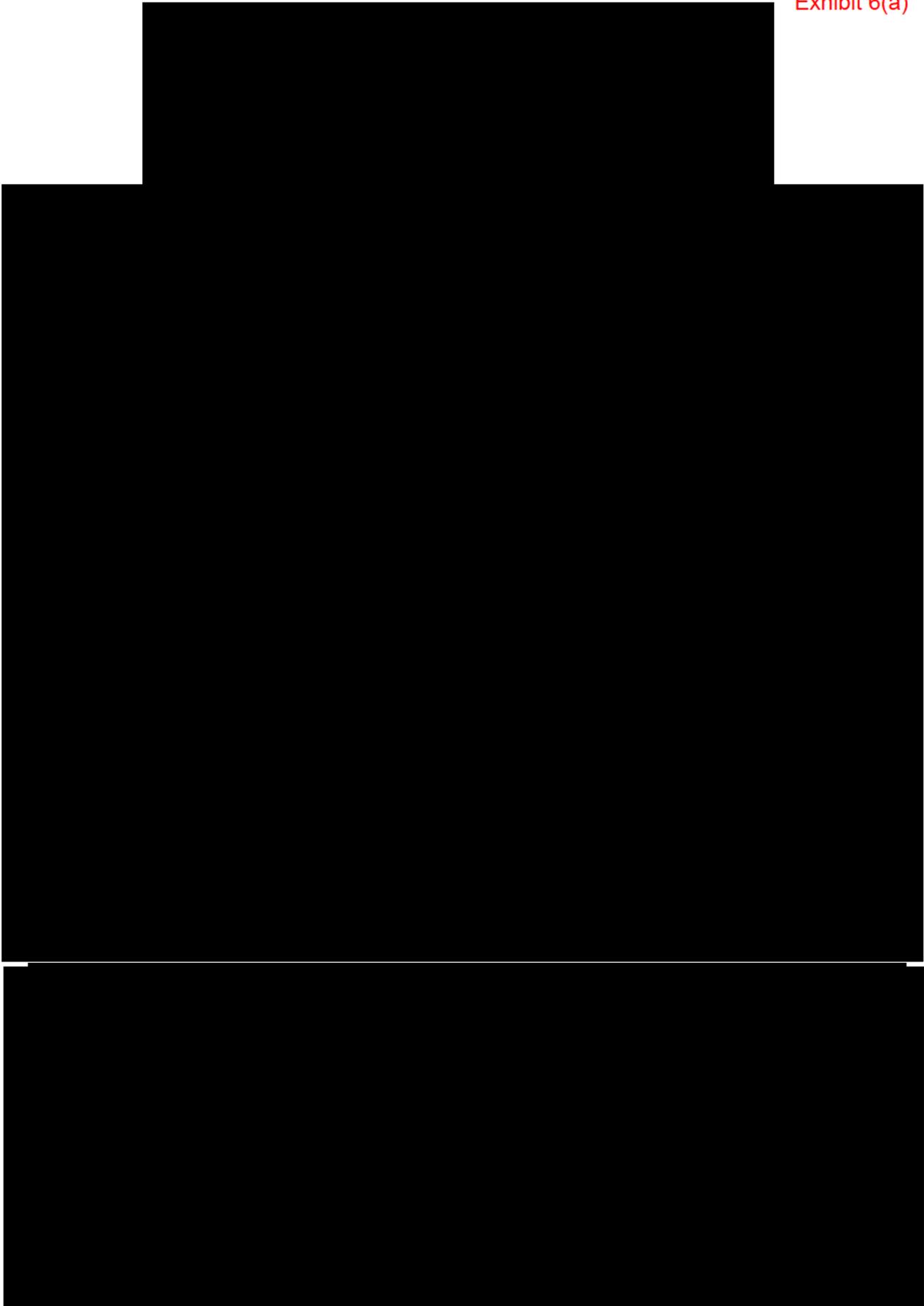
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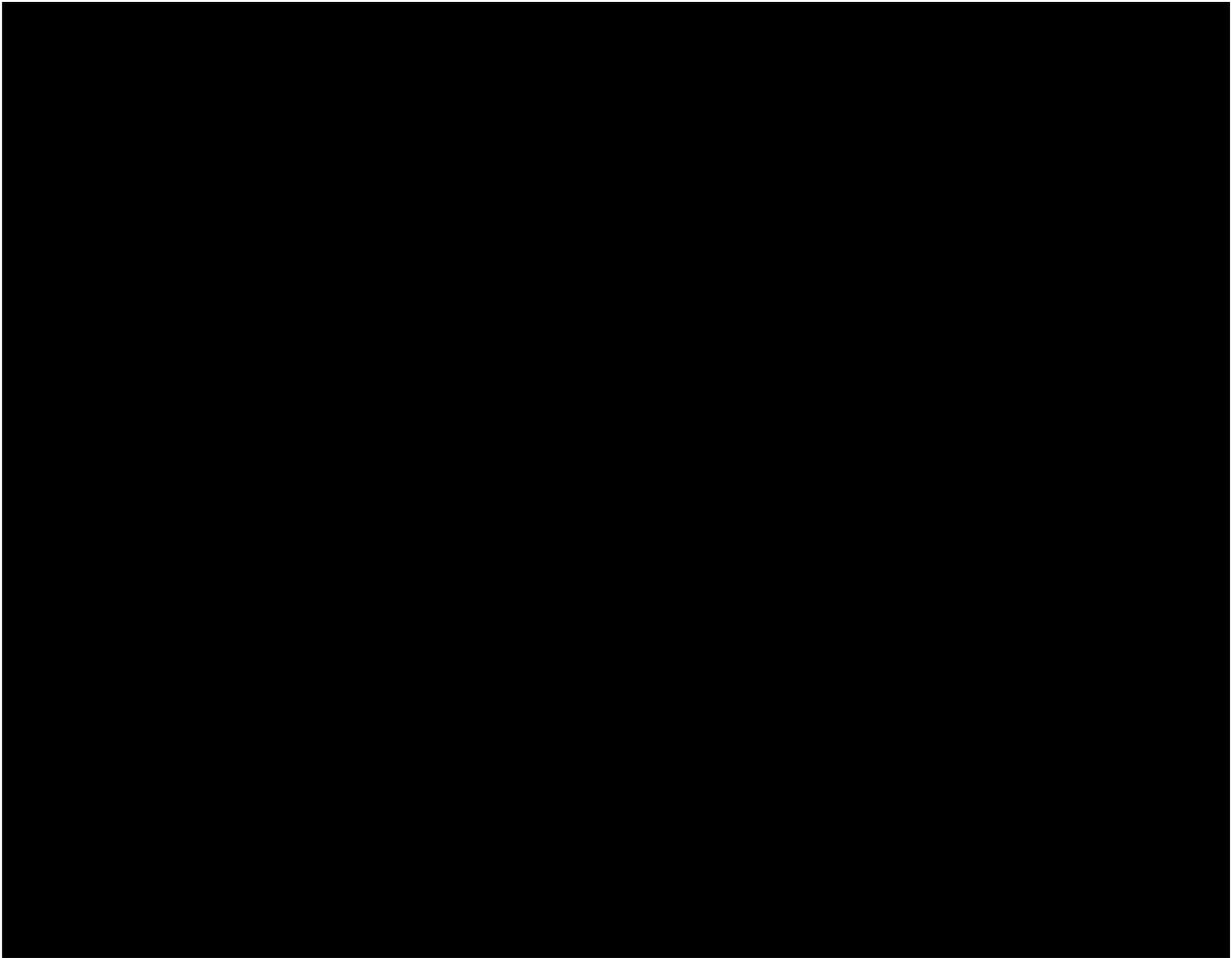
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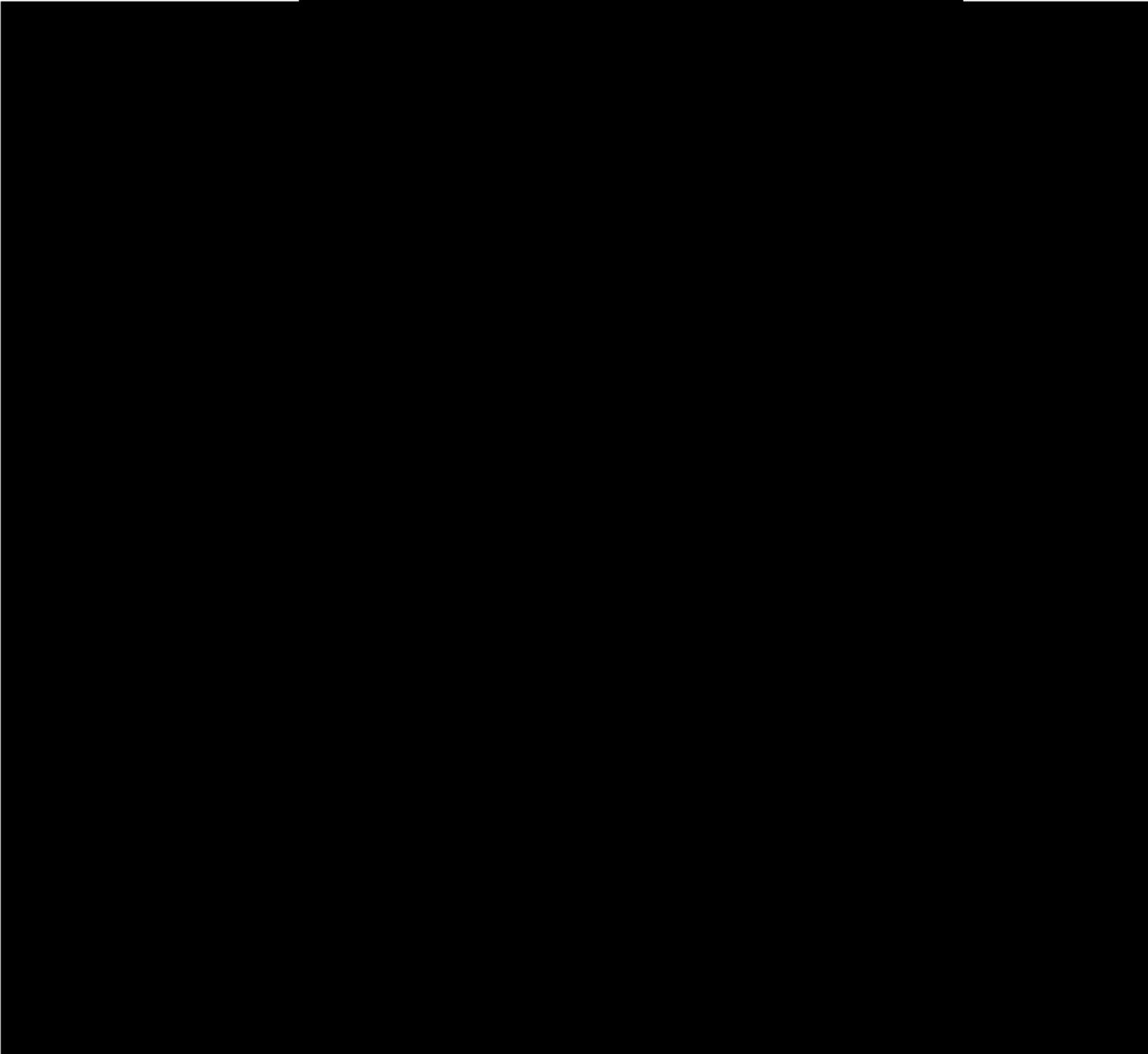
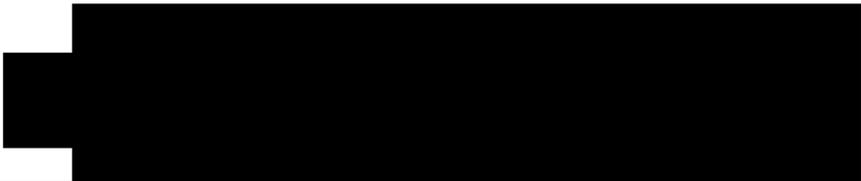
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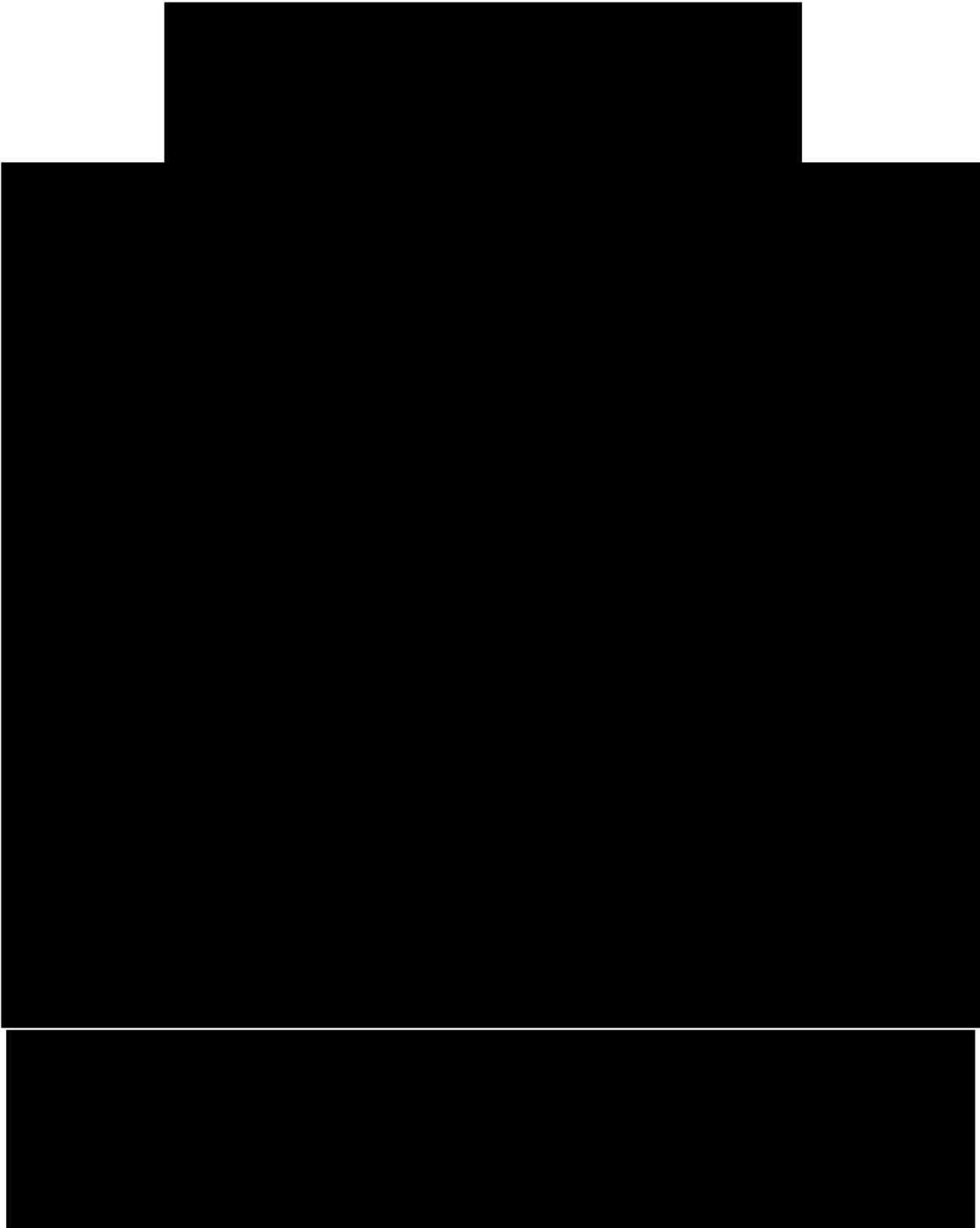


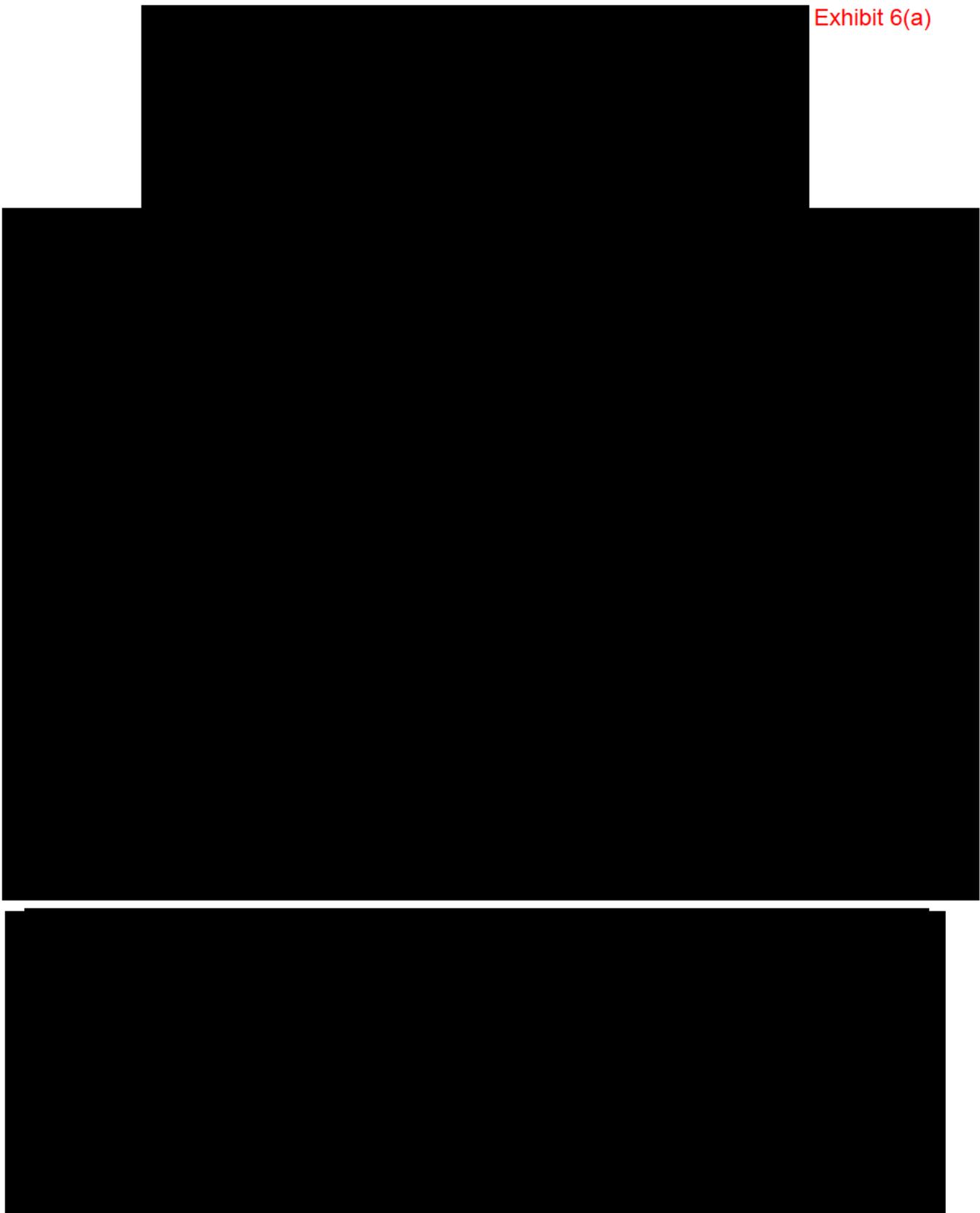


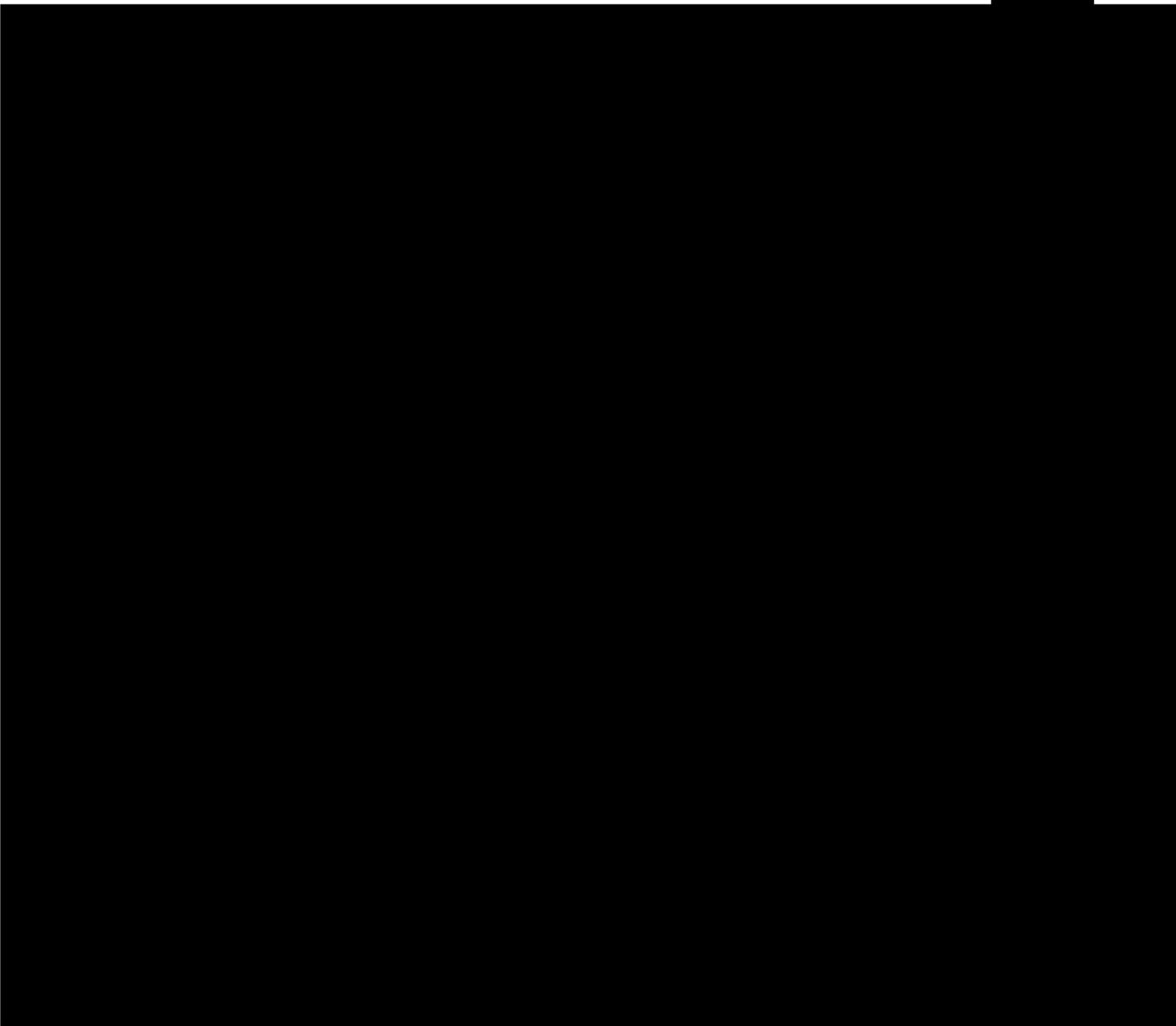














ASSETS

Current

Cash and cash equivalents
Restricted cash
Collateral deposits
Accounts receivable
Contract assets, current
Other current assets

Non-current

Intangible assets
Goodwill
Right of use assets
Contract assets, non-current
Other non-current assets
Investment in subsidiaries
Intercompany receivable/payable

LIABILITIES AND MEMBERS

Current

Trade and other payables
Deferred revenue, current
Derivative liabilities, current
Lease liabilities, current

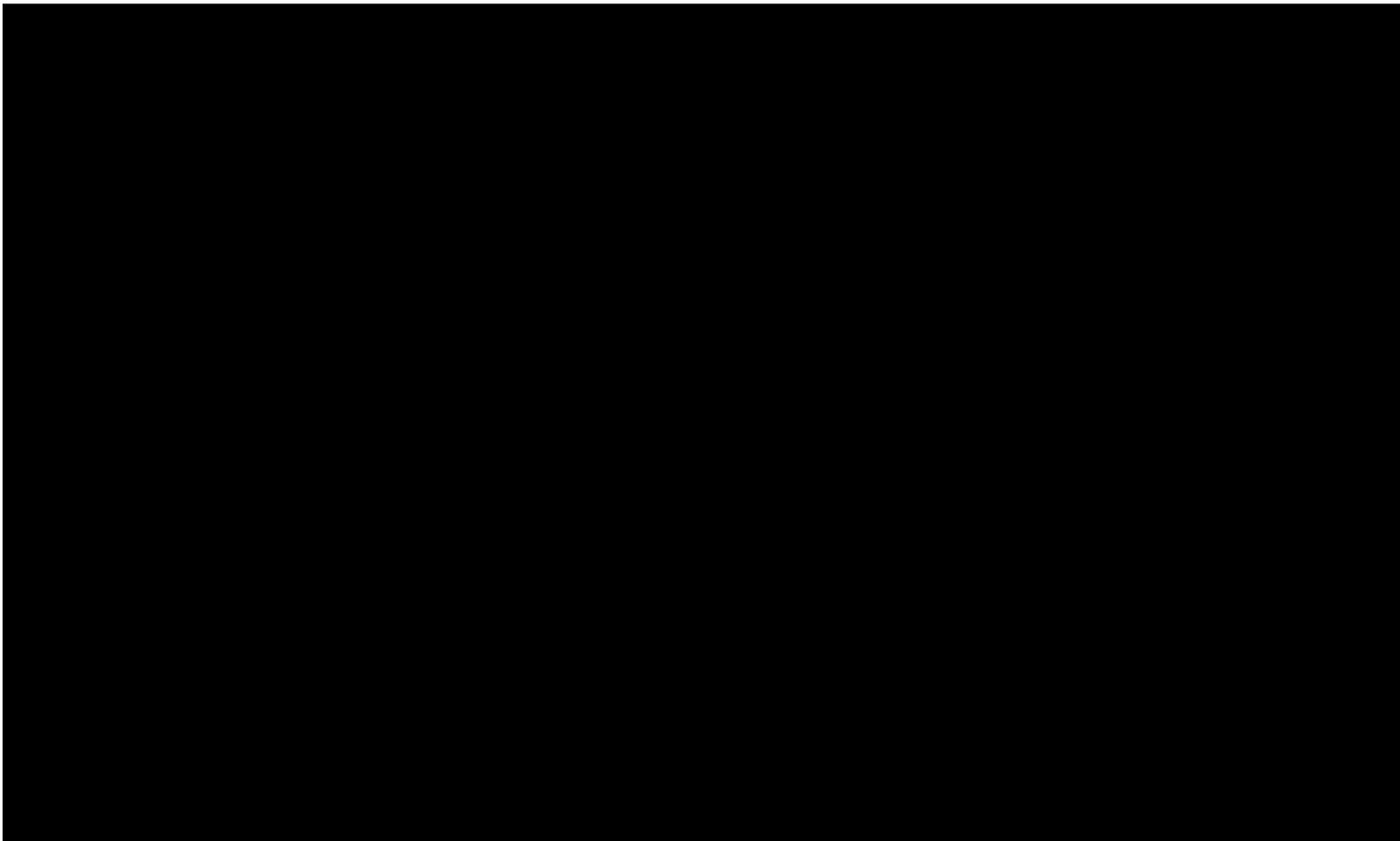
Non-current

Lease liabilities, non-current
Deferred revenue, non-current
Derivative liabilities, non-current

Members' equity

Members' capital
Accumulated deficit

Total Members' equity



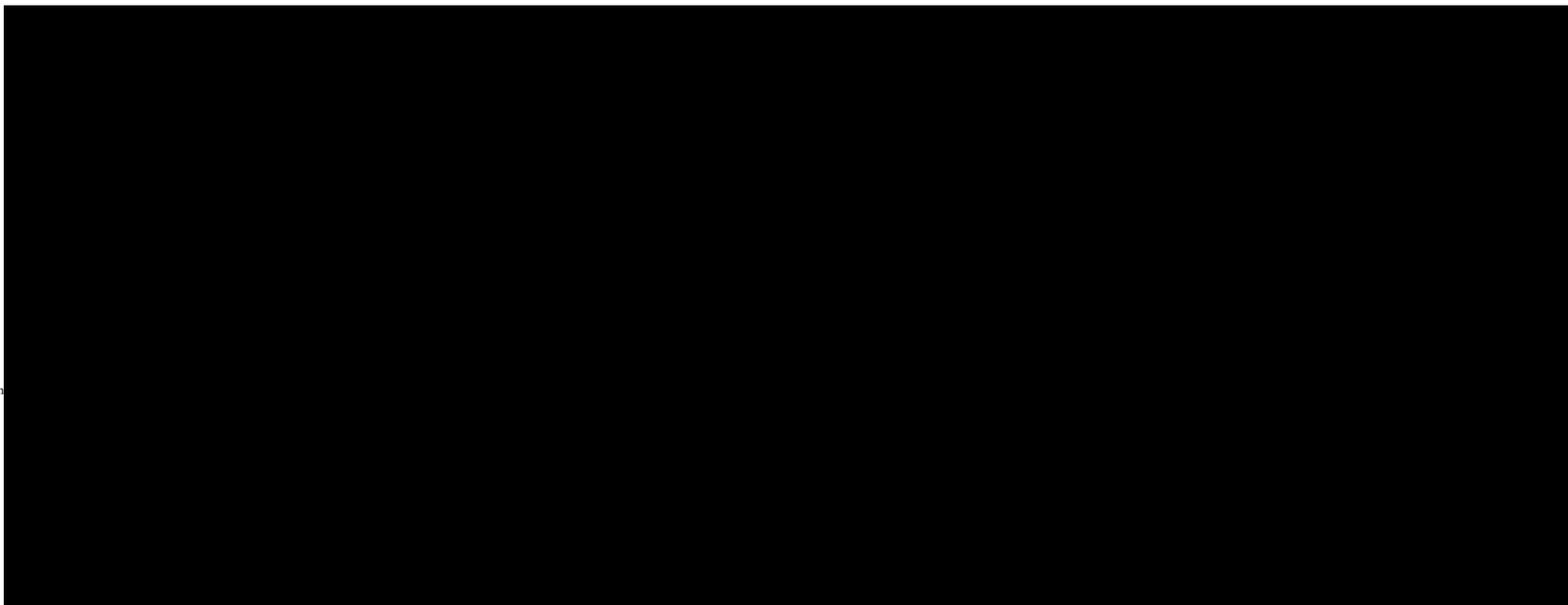
Revenue
Cost of sales
Gross margin

Expenses
Selling and marketing expenses
General and administrative expenses
Change in fair value of derivative assets and liabilities
Depreciation and amortization

Operating loss

Other expenses
Interest expense
Other income (expense)

Loss before income taxes
Income tax expense
Net loss



Net inflow (outflow) of cash related to the following activities:

Operating activities

Net income

Add (deduct) items not affecting cash

Depreciation and amortization

Change in fair value of derivative assets and liabilities

Allowance for doubtful accounts

Equity based compensation

Loss (gain) on intercompany transfer of intangible assets

Net change in assets and liabilities:

Collateral deposits

Accounts receivable

Contract assets

Other current assets

Other non-current assets

Trade and other payables

Deferred revenue

Cash flows provided by operating activities

Investing activities

Acquisitions, net of cash acquired

Investments in subsidiaries

Cash flows used in investing activities

Financing activities

Capital contributions from members

Intercompany receivable/payable

Cash flows provided by financing activities

Net change in cash, cash equivalents and restricted cash

Cash, cash equivalents and restricted cash, beginning of period

Cash, cash equivalents and restricted cash, end of period

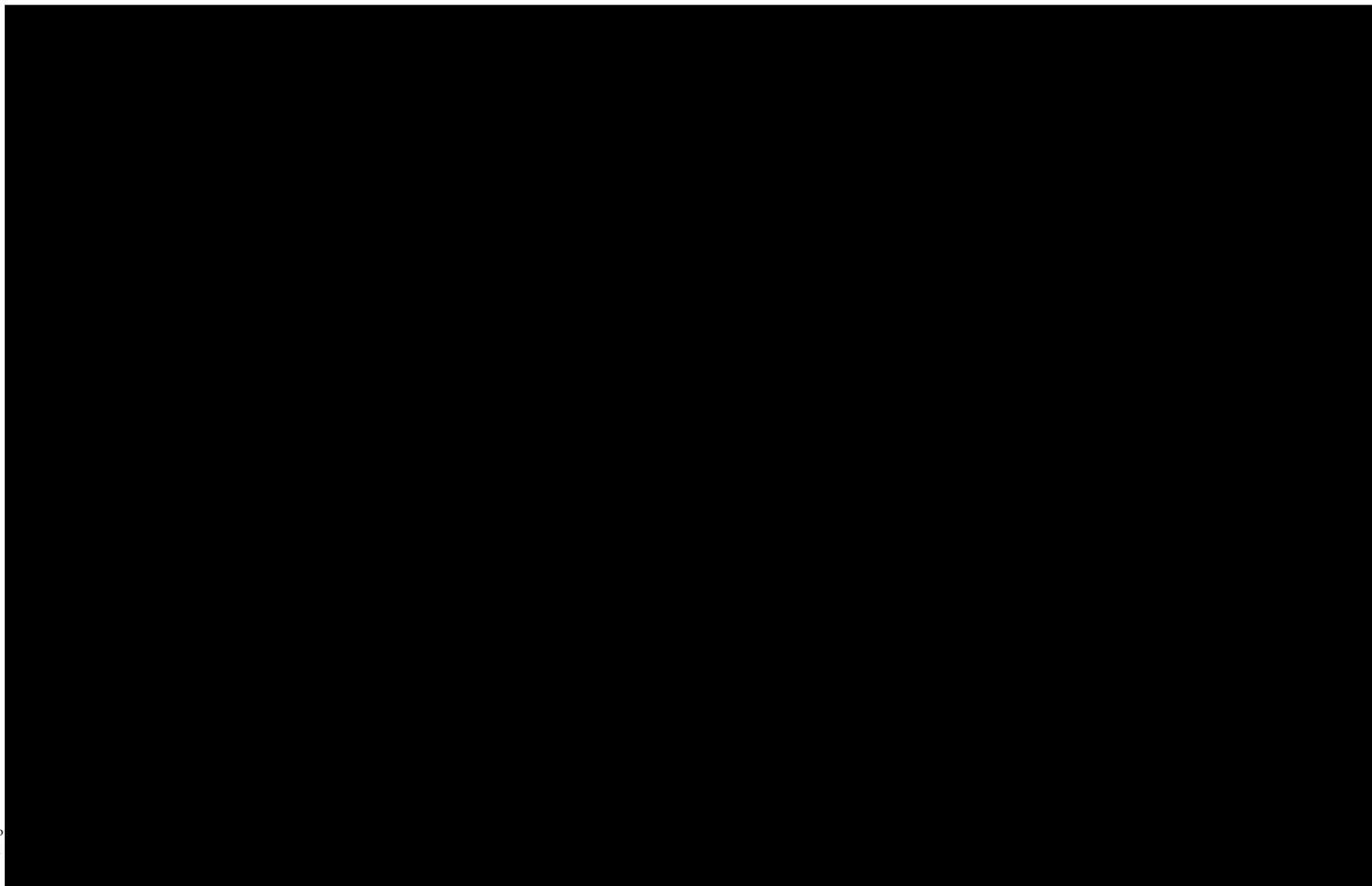




Exhibit 6(b)
Corporate Structure

ENERGYWELL GROUP
ORGANIZATIONAL CHART

CONFIDENTIAL
5/12/25

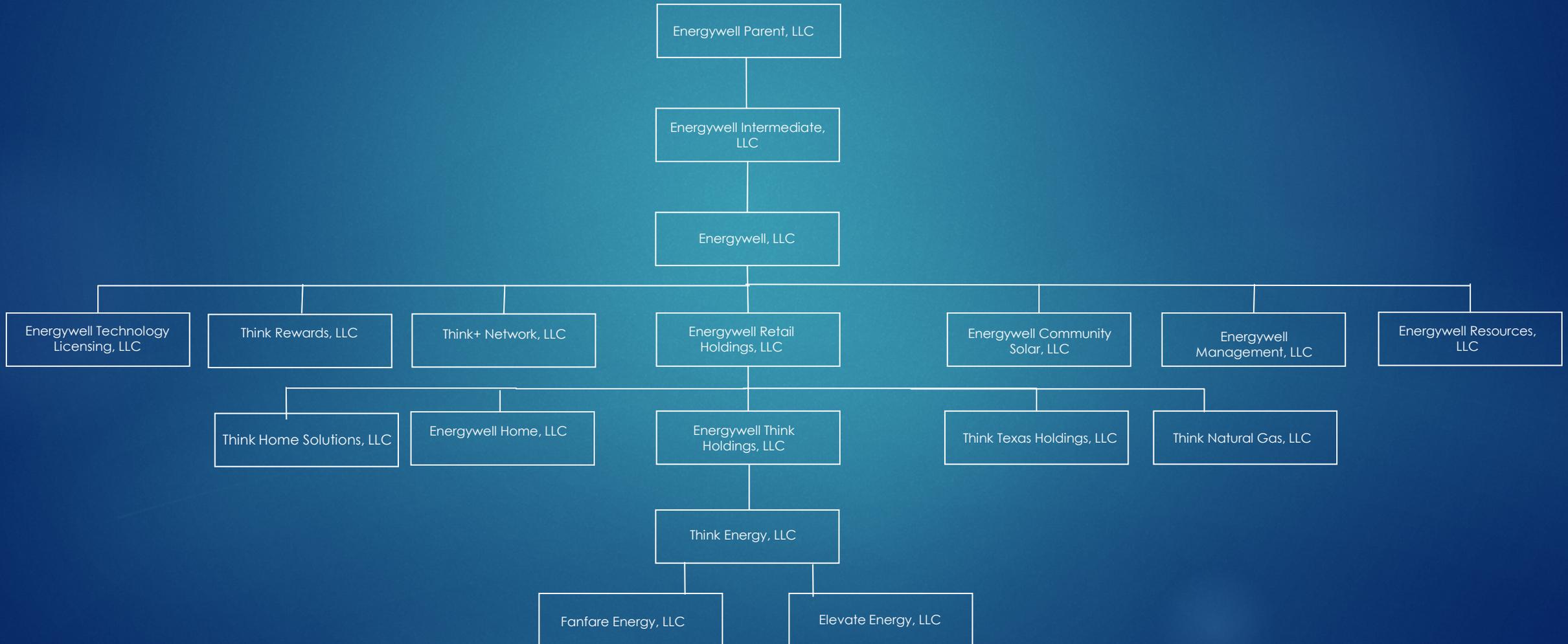




Exhibit 6(c)

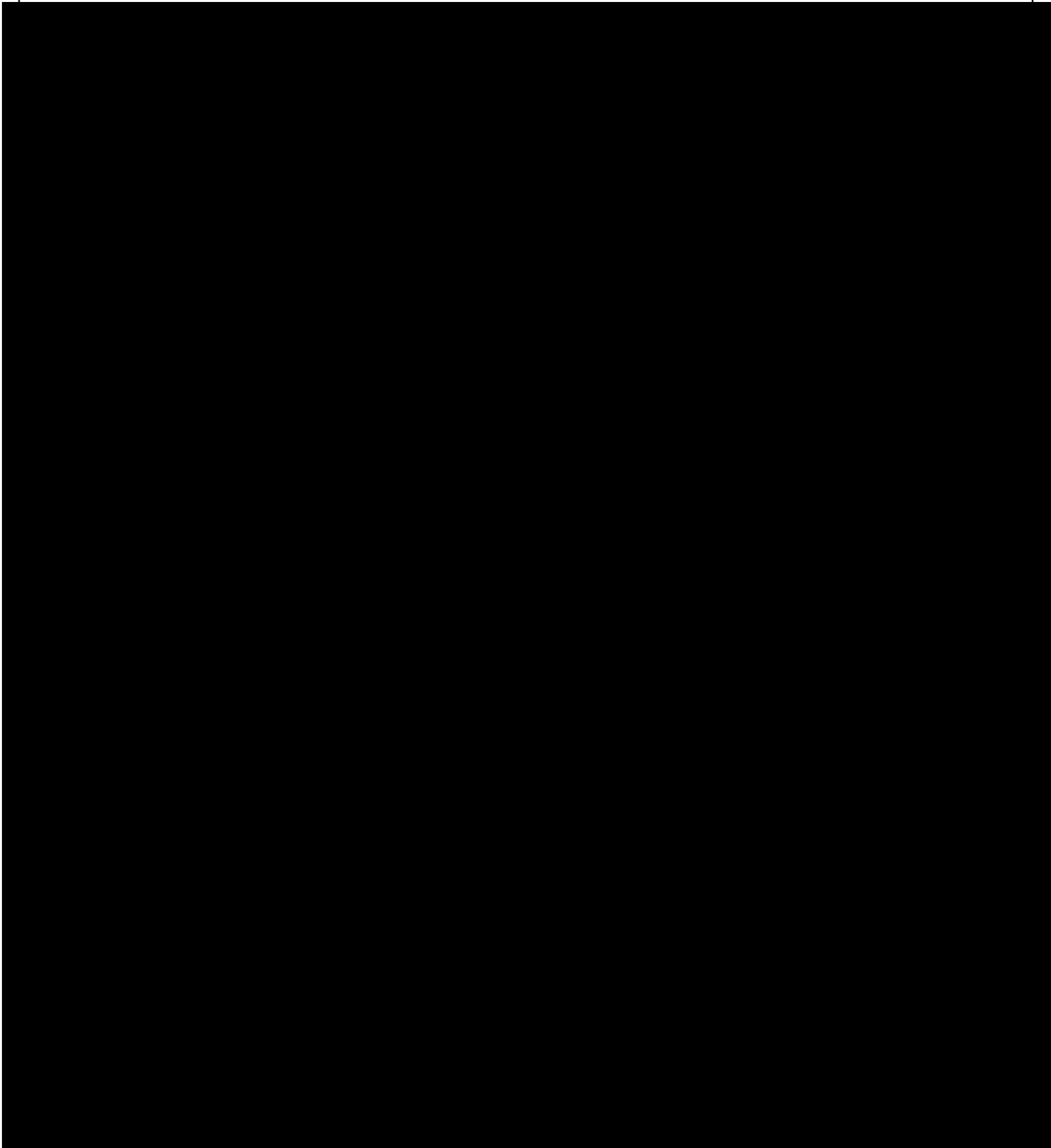
Evidence of General Liability Insurance

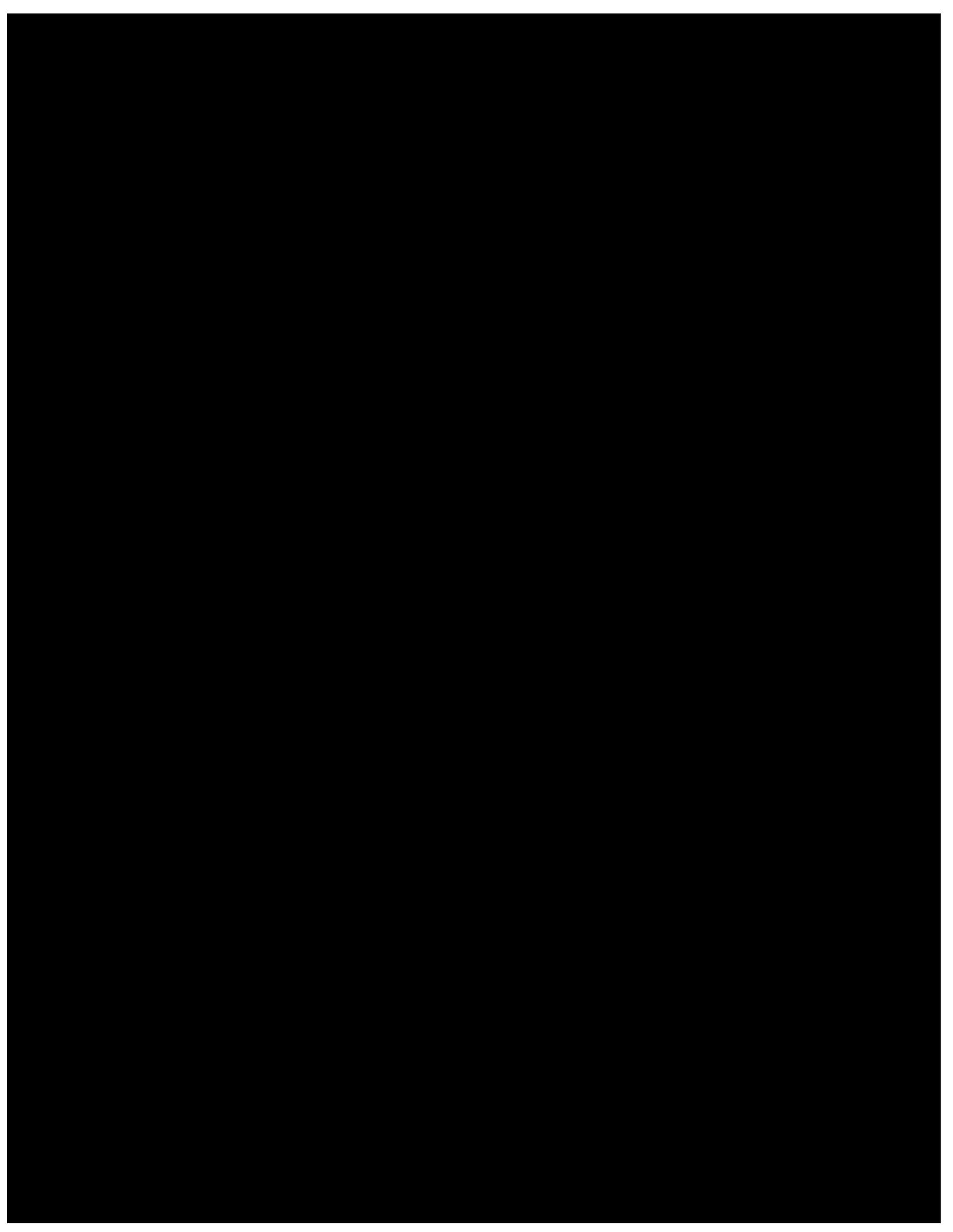


CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 05/19/2025

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED





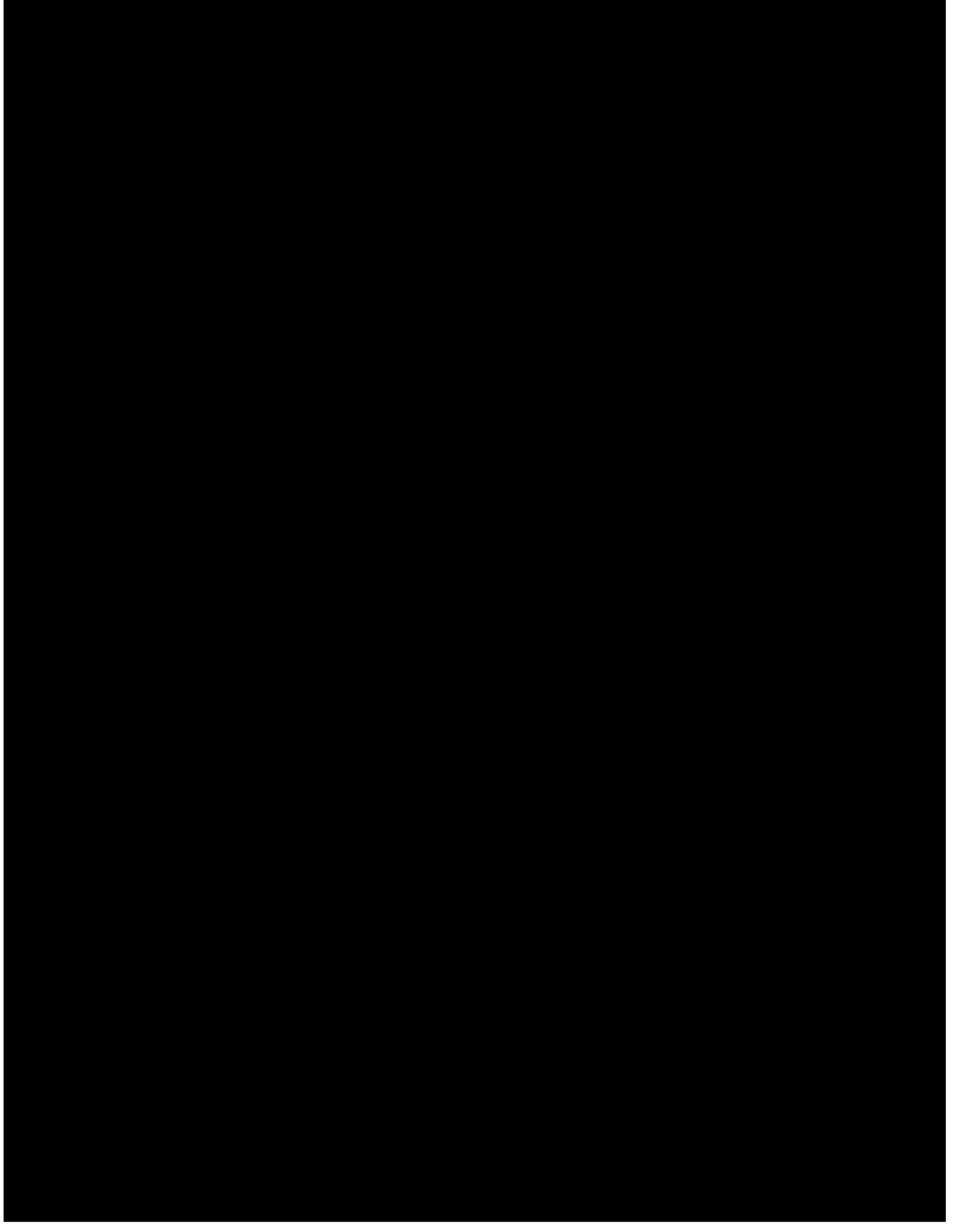




Exhibit 7
Integrity Bond

ATTACHMENT D

**FORM OF INTEGRITY BOND
FOR AGGREGATORS AND BROKERS**

INTEGRITY BOND-SURETY BOND

Bond No. TIC030413

We,
Think Home Solutions, LLC

(Name of supplier)

107, John Street, Southport, CT

(Address of supplier)

as principal, and

Trisura Insurance Company

(Surety Company)

2 Stamford Plaza, Suite 1504, 281 Tresser Boulevard Stamford , CT , 06901

(Address of surety)

as surety authorized to do business in the District of Columbia, are held and firmly bound to the Public Service Commission of the District of Columbia, as obligee for the use and benefit of all persons establishing legal rights hereunder, in the sum of TEN THOUSAND 00/100 (\$10,000) lawful money of the United States of America, to the payments of which sum, well and truly to be made, we bind ourselves, our heirs, executors, administrators, successors, and assigns, jointly, severally, and firmly by this document.

WHEREAS, the Principal has applied to the Public Service Commission of the District of Columbia for a license to provide electric service to retail customers in the District of Columbia, and

WHEREAS, pursuant to the Retail Electric Competition and Consumer Protection Act of 1999, the Public Service Commission of the District of Columbia is authorized to require the Principal to maintain a bond in order to provide retail electric service.

NOW, THEREFORE, if the Principal shall faithfully and truly fulfill all of its service or product contracts and other contractual commitments to deliver retail electric services, and not file for bankruptcy or for similar protection under law, then this obligation shall be void, otherwise to remain in full force and effect as security for the use of the Public Service Commission of the District of Columbia or of any person or entity, who after entering into a service or product contract or third party supplier agreement for service in the District of Columbia with the above named Principal is actually damaged or suffers any actual loss by reason of failure of service or by other breach or bankruptcy by this Principal.

The aggregate liability of the Surety is limited to the foregoing sum which sum shall be reduced by any payment made in good faith hereunder.

The term of this bond is for the period beginning 05/08/2025 and terminating 05/08/2026, and may be continued for an annual period by Continuation Certificate signed by the Principal and Surety, a copy of which must be served by registered mail upon the Secretary of the Public Service Commission of the District of Columbia.

In order to draw funds on this Bond, the Public Service Commission of the District of Columbia shall issue an order stating that the Licensee is financially insolvent or unable to meet its obligations as for restitution to any Licensee's Customer who has suffered actual damages or loss of a deposit or prepayment (as such terms defined in Sections 4604 and 4605 of Chapter 46 of Title 15 DCMR) in a specific amount by means of failure, or by reason of breach of contract or violation of the Retail Electric Competition and Consumer Protection Act of 1999, and/or regulations, rules or standards promulgated pursuant thereto.

SIGNED, SEALED AND DATED this 8th day of May 2025

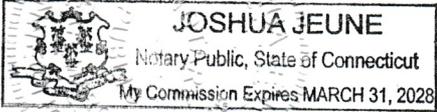
Principal: Think Home Solutions, LLC



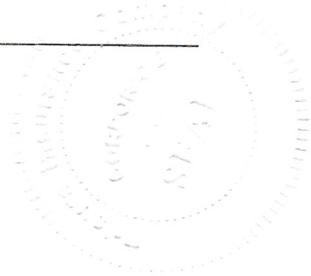
By: *m f qa*
(Signatory) MICHAEL FALLQUIST, CEO

Surety: Trisura Insurance Company

Address of Surety: _____
2 Stamford Plaza, Suite 1504, 281 Tresser Boulevard
Stamford , CT , 06901



By: *[Signature]*
(Signatory) B. Aleman, Attorney-in-Fact



Notary Seal

CALIFORNIA ALL-PURPOSE ACKNOWLEDGMENT

CIVIL CODE § 1189

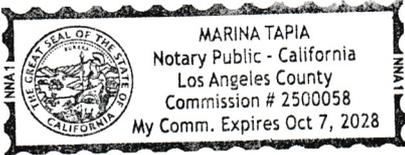
A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California)
County of Los Angeles)
On MAY 08 2025 before me, Marina Tapia, Notary Public
Date Here Insert Name and Title of the Officer
Personally appeared B. Aleman
Name(s) of Signer(s)

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.



Signature [Handwritten Signature]
Signature of Notary Public

Place Notary Seal Above

OPTIONAL

Though this section is optional, completing this information can deter alteration of the document or fraudulent reattachment of this form to an unintended document.

Description of Attached Document

Title or Type of Document Document Date
Number of Pages Signer(s) Other Than Named Above

Capacity(ies) Claimed by Signer(s)

Signer's Name Signer's Name
Corporate Officer—Title(s) Corporate Officer—Title(s)
Partner Limited General Partner Limited General
Individual Attorney in Fact Individual Attorney in Fact
Trustee Guardian or Conservator Trustee Guardian or Conservator
Other Other
Signer Is Representing Signer Is Representing



POWER OF ATTORNEY

Bond Number: TIC030413
Bond issuance date: May 8, 2025

KNOW ALL MEN BY THESE PRESENTS: That **TRISURA INSURANCE COMPANY**, a corporation organized and existing under the laws of the State of Oklahoma, authorized to conduct a surety business, and having its principal place of business at 2 Stamford Plaza, Suite 1504, Tresser Boulevard, Stamford, Connecticut 06901, does hereby constitute and appoint:

Timothy J Noonan, Charles R Teter III, Janina Monroe, Laura L Plaisant, Jeffrey Prevost, Jennifer G Ochs, Martha Barreras, Michelle Haase, Edward C. Spector, D. Garcia, Marina Tapia, Ethan Spector, KD Wapato, B. Aleman, Simone Gerhard, Erin Brown, Rachel A. Mullen, Sarah Campbell, Jaren A. Marx, Sandra Corona

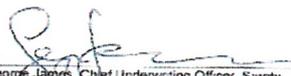
their true and lawful attorney(s)-in-fact to execute, seal and deliver for and on its behalf as surety, any and all bonds and undertakings, contracts of indemnity and other writings obligatory in the nature thereof, which are or may be allowed, required or permitted by law, statute, rule, regulation, contract or otherwise, and the execution of such instrument(s) in pursuance of these presents, shall be as binding upon the said **TRISURA INSURANCE COMPANY**, as fully and amply, to all intents and purposes, as if the same had been duly executed and acknowledged by their regularly elected officers at their principal offices.

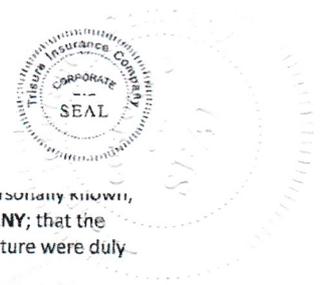
This Power of Attorney is executed, and may be revoked, pursuant to and by authority of the By-Laws of **TRISURA INSURANCE COMPANY** and is granted under and by authority of the following resolution adopted by the Board of Directors of **TRISURA INSURANCE COMPANY** at a meeting duly held on the 11th day of **December, 2020**.

"RESOLVED, that (1) the Chief Executive Officer, President, Executive Vice President, Senior Vice President, Vice President, or Secretary of the Corporation shall have the power to appoint, and to revoke the appointments of, Attorneys-in-Fact or agents with power and authority as defined or limited in their respective powers of attorney, and to execute on behalf of the Corporation and affix the Corporation's seal thereto, bonds, undertakings, recognizances, contracts of indemnity and other written obligations in the nature thereof or related thereto; and (2) any such Officers of the Corporation may appoint and revoke the appointments of joint-control custodians, agents for acceptance of process, and Attorneys-in-fact with authority to execute waivers and consents on behalf of the Corporation; and (3) the signature of any such Officer of the Corporation and the Corporation's seal may be affixed by facsimile to any power of attorney or certification given for the execution of any bond, undertaking, recognizance, contract of indemnity or other written obligation in the nature thereof or related thereto, such signature and seals when so used whether heretofore or hereafter, being hereby adopted by the Corporation as the original signature of such officer and the original seal of the Corporation, to be valid and binding upon the Corporation with the same force and effect as though manually affixed."

IN WITNESS WHEREOF, **TRISURA INSURANCE COMPANY** have each executed and attested these presents
on this 25th day of February, 2022.

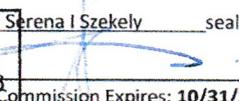
STATE OF Connecticut
County of Fairfield


George James, Chief Underwriting Officer, Surety



On this 25th day of February, 2022, before me came the individual who executed the preceding instrument, to me personally known, and, being by me duly sworn, said he is the therein described and authorized officer of **TRISURA INSURANCE COMPANY**; that the seals affixed to said instrument are the Corporate Seals of said Companies; that the said Corporate Seals and his signature were duly affixed by order of the Boards of Directors of said Companies.

IN TESTIMONY WHEREOF, I have hereunto set my hand affixed my Official Seal, at Fairfield, Connecticut the day and year first above written.

SERENA I. SZEKELY  seal
Notary Public, State of Connecticut
My Commission Expires 10/31/2026
My Commission Expires: 10/31/2026
_____, a Notary Public of Connecticut

CERTIFICATION

I, the undersigned officer of **TRISURA INSURANCE COMPANY** do hereby certify that I have compared the foregoing copy of the Power of Attorney and affidavit, and the copy of the Sections of the By-Laws of said Companies as set forth in said Power of Attorney, with the originals on file in the home office of said companies, and that the same are correct transcripts thereof, and of the whole of the said originals, and that the said Power of Attorney has not been revoked and is now in full force and effect.

IN TESTIMONY WHEREOF, I have hereunto set my hand on this day, **May 8, 2025**


Richard Grant, Vice President, U.S. Surety

TO CONFIRM AUTHENTICITY OF THIS BOND OR DOCUMENT EMAIL: us.surety@trisura.com

AFFIDAVIT OF TAX COMPLIANCE

State of Texas

:

County of Dallas

: SS

:

Jonathan Rubenstein, Affiant, being duly [sworn/affirmed] according to law, deposes and says that:

That he/she is the General Counsel (office of Affiant) of Think Home Solutions, LLC (Name of Applicant);

That he/she is authorized to and does make this affidavit for said Applicant:

That Think Home Solutions, LLC, the Applicant herein, certifies to the Public Service Commission of the District of Columbia ("Commission") that it is subject to, will pay, and in the past has paid, the full amount of District of Columbia and Federal taxes imposed by applicable statutes and ordinances, as may be amended from time to time. The Applicant acknowledges that failure to pay such taxes or otherwise comply with the taxation requirements of the District of Columbia, shall be cause for the Commission to revoke the license of the Applicant. The Applicant acknowledges that it shall provide to the Commission its jurisdictional Gross Receipts and revenues from retail sales in the District, for the previous year or as otherwise required by the Commission.

As provided by applicable Law, Applicant, by filing of this application waives confidentiality with respect to its tax information in the possession of the (appropriate taxing authority), regardless of the source of the information, and shall consent to the (appropriate taxing authority) providing that information to the Commission. The Commission shall retain such information confidentially. This does not constitute a waiver of the confidentiality of such information with respect to any party other than the Commission.

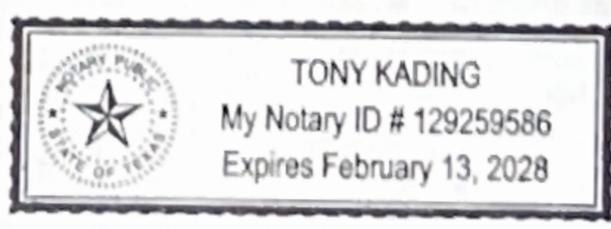
That the facts above set forth are true and correct to the best of his/her present knowledge, information, and belief after due inquiry and that he/she expects said Applicant to be able to prove the same at any hearing hereof.

[Signature]
Signature of Affiant

Sworn and subscribed before me this 13th day of May, 2024

[Signature]
Signature of official administering oath

My commission expires 02/13/2028



AFFIDAVIT OF GENERAL COMPLIANCE

State of Texas _____ :
County of Dallas _____ : ss

Jonathan Rubenstein, Affiant, being duly [sworn/affirmed] according to law, deposes and says that:

He/she is the General Counsel (Officer/Affiant) of Think Home Solutions, LLC (Name of Applicant).

That he/she is authorized to and does make this affidavit for said Applicant.

That the Applicant herein certifies to the Public Service Commission of the District of Columbia ("Commission") that:

The Applicant agrees to comply with the terms and conditions of Potomac Electric Power's Company's tariff and agreements.

The Applicant is in compliance with and agrees to comply with all applicable Federal and District of Columbia consumer protection and environmental laws and regulations, and Commissions regulations, fees, assessments, order and requirements.

If certified, the Applicant shall institute a Privacy Protection Policy to protect against the unauthorized disclosure or use of information about a Customer or a Customer's use of service. A copy of that Policy shall be made available once a year, including any updates or changes, through electronic means or a hardcopy to the Customer and posted in a prominent place on each company's website.

The Applicant also agrees to abide by 15 DCMR § 308 and refrain from disclosing information about a Customer or a Customer's use of service without the Customer's written consent.

Applicant agrees, upon request by the Commission, to provide copies to the Commission, of its consumer forms and/or contracts, its marketing or advertising materials (flyers and solicitation scripts), consumer pamphlets and its consumer education materials.

Applicant agrees to abide by any periodic reporting requirements set by the Commission by regulation, including any required periodic reporting to the (appropriate taxing authority).

The Applicant has obtained all the licenses and permits required to operate the proposed business in the District of Columbia.

The Applicant agrees to comply with power pool, control area, regional transmission operator, and/or ISO standards and requirements, as applicable.

The Applicant agrees that it shall neither disclose nor resell customer data provided to the Applicant by Potomac Electric Power Company.

The Applicant agrees, if the Commission approves its Application, to post an appropriate bond or other form of financial guarantee as required by the Commission and its regulations.

If the Applicant is certified, but later defaults, the Licensee/Supplier agrees to comply with 15 DCMR § 4602.12, Electric Company and Licensee Responsibilities in the event of a default, and with the District of Columbia Electricity Supplier Coordination Tariff.

The Applicant agrees, pursuant to the requirements of § 4603, to complete the Electricity Supplier Education Workshop sponsored by the Commission. Successful completion of the Workshop by the Licensee shall be evidenced by a certificate issued by the Commission.

The Applicant, including any of its Predecessor(s) and/or affiliate that engages in or engaged in the sale or transmission of electricity at wholesale or retail to the public, the general partners, company officials, corporate officers or directors, or limited liability company managers or officers of the Applicant, its predecessor(s) or its affiliates:

1. Has had no civil, criminal or regulatory sanctions or Penalties imposed against it within the previous five (5) years pursuant to any state or federal consumer protection law or regulations, has not been convicted of any fraud-related crime (including, but not limited to, counterfeiting and forgery, embezzlement and theft, fraud and false statements, perjury, and securities fraud) within the last five (5) years; and has not ever been convicted of a felony; or alternatively.
2. Has disclosed by attachment all such sanctions, penalties or convictions.

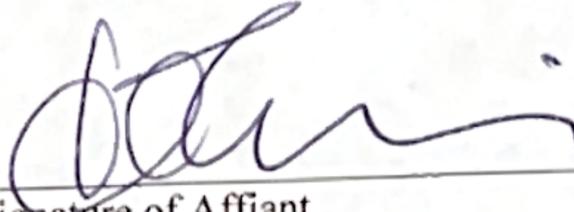
The Applicant further certifies that it:

1. Is not under involuntary bankruptcy/insolvency proceedings including but not limited to, the appointment of a receiver, liquidator, or trustee of the supplier, or a decree by such court adjudging the supplier bankrupt or insolvent or sequestering any substantial part of its property or a petition to declare bankruptcy as to reorganize the supplier; and
2. Has not filed a voluntary petition in bankruptcy under any provision of any Federal or state bankruptcy law, or its consent to the filing of any bankruptcy or reorganization petition against it under any similar law; or without limiting the generality of the foregoing, a supplier admits in writing its inability to pay its debt

generally as they become due to consent to the appointment of a receiver, trustee or liquidator of it or of all or any part of its property.

That Applicant possesses the requisite managerial and financial fitness to provide service at retail in the District of Columbia.

That the facts above set forth are true and correct to the best of his/her present knowledge, information, and belief after due inquiry and that he/she expects said Applicant to be able to prove the same at any hearing hereof.



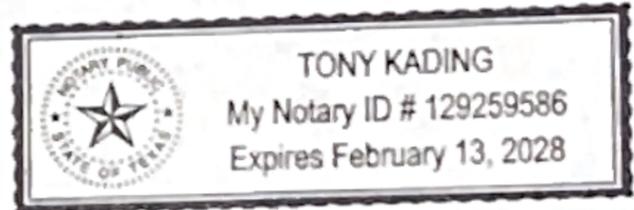
Signature of Affiant

Sworn and subscribed before me this 13th day of May, 2025.



Signature of official administering oath

My commission expires 02/13/2028.



VERIFICATION

State of Texas :
County of Dallas : SS

Jonathan Rubenstein, Affiant, being duly [sworn/affirmed] according to law, deposes and says that:

He/she is the General Counsel (Officer/Affiant) of Think Home Solutions, LLC (Name of Applicant);

That he/she is authorized to and does make this affidavit for said corporation;

The Applicant understands that the making of a false statement(s) herein may be grounds for denying the Application or, if later discovered, for revoking any authority granted pursuant to the Application. This Application is subject to all applicable sections of the District of Columbia Code as may be amended from time to time relating to perjury and falsification in official matters.

That the Applicant will supplement this Application in the event the Public Service Commission of the District of Columbia ("Commission") modifies the licensing requirements, or requests further information.

That the Applicant agrees that it will not present itself as a licensed retail supplier of electricity in the District of Columbia, sell or market electricity, accept deposits, prepayments, or contract with any end-use customers without a license from the Commission.

That the Applicant agrees to update information contained in this Application in accordance with the schedule set forth in the Application.

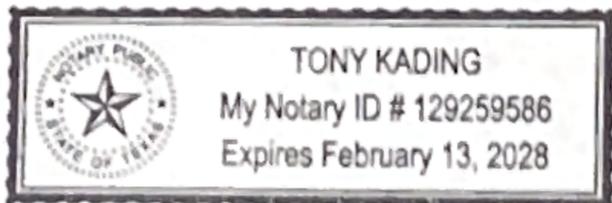
That the facts above set forth are true and correct to the best of his/her present knowledge, information, and belief after due inquiry and that he/she expects said Applicant to be able to prove the same at any hearing hereof.

[Handwritten Signature]
Signature of Affiant

Sworn and subscribed before me this 13th day of May, 2025

[Handwritten Signature]
Signature of official administering oath

My commission expires 02/13/2026.



**APPLICANT'S GENERAL AUTHORIZATION FOR VERIFICATION OF
FINANCIAL INFORMATION, ETC.**

TO WHOM IT MAY CONCERN:

I/We have applied to the District of Columbia Public Service Commission (the "Commission") for a license to be an Electricity Supplier, or to provide certain Electricity Supply related services, and authorize you to release to the Staff of the Commission and its authorized representatives and agents any information or copies of records requested concerning:

MY COMPANY OR BUSINESS AND ITS HISTORY, PERFORMANCE, OPERATIONS, CUSTOMER RELATIONS, FINANCIAL CONDITION, INCLUDING BANK ACCOUNT TRANSACTIONS AND BALANCES, PAYMENT HISTORY WITH SUPPLIERS AND OTHER CREDITORS, VERIFICATION OF NET WORTH AND OTHER INFORMATION AND RECORDS WHICH THE COMMISSION REQUIRES TO VERIFY OR MAKE INQUIRY CONCERNING MY/OUR FINANCIAL INTEGRITY AND THE INFORMATION CONTAINED IN MY/OUR LICENSE APPLICATION OR OTHER INFORMATION PROVIDED BY ME/US TO THE COMMISSION OR, STAFF OF THE COMMISSION OR ITS REPRESENTATIVES OR AGENTS.

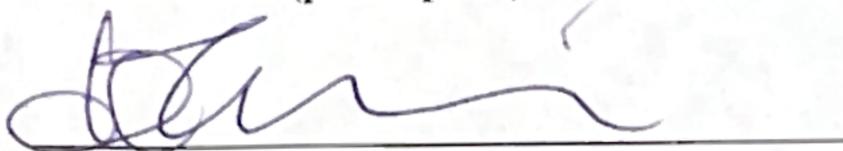
This Authorization is continuing in nature and includes release of information following issuance of a license, for reverification, quality assurance, internal review, etc. The information is for the confidential use of the Commission and the Staff of the Commission in determining my/our financial integrity for being a licensee or to confirm information I/We have supplied and may not be released by order of the Commission or by order of a court of competent jurisdiction.

A photographic or fax copy of this authorization may be deemed to be the equivalent of the original and may be used as a duplicate original. The original signed form is maintained by the Staff of the Commission.

APPLICANT'S AUTHORIZATION TO RELEASE INFORMATION:

Think Home Solutions, LLC

APPLICANT (please print)

A handwritten signature in blue ink, appearing to be "A. Smith", written over a horizontal line.

APPLICANT'S SIGNATURE

5/13/25

DATE

General Counsel

TITLE

ATTACHMENT D

**FORM OF INTEGRITY BOND
FOR AGGREGATORS AND BROKERS**

INTEGRITY BOND-SURETY BOND

Bond No. TIC030413

We,

Think Home Solutions, LLC

(Name of supplier)

107, John Street, Southport, CT

(Address of supplier)

as principal, and

Trisura Insurance Company

(Surety Company)

2 Stamford Plaza, Suite 1504, 281 Tresser Boulevard Stamford, CT, 06901

(Address of surety)

as surety authorized to do business in the District of Columbia, are held and firmly bound to the Public Service Commission of the District of Columbia, as obligee for the use and benefit of all persons establishing legal rights hereunder, in the sum of TEN THOUSAND 00/100 (\$10,000) lawful money of the United States of America, to the payments of which sum, well and truly to be made, we bind ourselves, our heirs, executors, administrators, successors, and assigns, jointly, severally, and firmly by this document.

WHEREAS, the Principal has applied to the Public Service Commission of the District of Columbia for a license to provide electric service to retail customers in the District of Columbia, and

WHEREAS, pursuant to the Retail Electric Competition and Consumer Protection Act of 1999, the Public Service Commission of the District of Columbia is authorized to require the Principal to maintain a bond in order to provide retail electric service.

NOW, THEREFORE, if the Principal shall faithfully and truly fulfill all of its service or product contracts and other contractual commitments to deliver retail electric services, and not file for bankruptcy or for similar protection under law, then this obligation shall be void, otherwise to remain in full force and effect as security for the use of the Public Service Commission of the District of Columbia or of any person or entity, who after entering into a service or product contract or third party supplier agreement for service in the District of Columbia with the above named Principal is actually damaged or suffers any actual loss by reason of failure of service or by other breach or bankruptcy by this Principal.

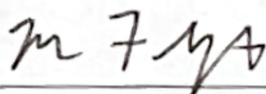
The aggregate liability of the Surety is limited to the foregoing sum which sum shall be reduced by any payment made in good faith hereunder.

The term of this bond is for the period beginning 05/08/2025 and terminating 05/08/2026, and may be continued for an annual period by Continuation Certificate signed by the Principal and Surety, a copy of which must be served by registered mail upon the Secretary of the Public Service Commission of the District of Columbia.

In order to draw funds on this Bond, the Public Service Commission of the District of Columbia shall issue an order stating that the Licensee is financially insolvent or unable to meet its obligations as for restitution to any Licensee's Customer who has suffered actual damages or loss of a deposit or prepayment (as such terms defined in Sections 4604 and 4605 of Chapter 46 of Title 15 DCMR) in a specific amount by means of failure, or by reason of breach of contract or violation of the Retail Electric Competition and Consumer Protection Act of 1999, and/or regulations, rules or standards promulgated pursuant thereto.

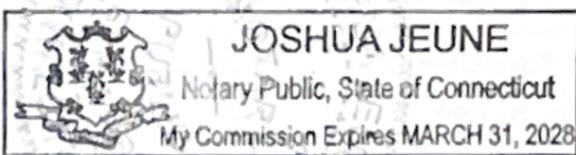
SIGNED, SEALED AND DATED this 8th day of May 2025

Principal: Think Home Solutions, LLC

By: 
(Signatory) MICHAEL FALLQUIST, CEO

Surety: Trisura Insurance Company

Address of Surety: _____
2 Stamford Plaza, Suite 1504, 281 Tresser Boulevard
Stamford, CT, 06901



By: 
(Signatory) B. Aleman, Attorney-in-Fact

Notary Seal

CALIFORNIA ALL-PURPOSE ACKNOWLEDGMENT

CIVIL CODE § 1189

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California)

County of Los Angeles)

On MAY 08 2025 before me, Marina Tapia, Notary Public
Date Here Insert Name and Title of the Officer

Personally appeared B. Aleman
Name(s) of Signer(s)

who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.



Signature [Handwritten Signature]
Signature of Notary Public

Place Notary Seal Above

OPTIONAL

Though this section is optional, completing this information can deter alteration of the document or fraudulent reattachment of this form to an unintended document.

Description of Attached Document

Title or Type of Document Document Date

Number of Pages Signer(s) Other Than Named Above

Capacity(ies) Claimed by Signer(s)

Signer's Name

- Corporate Officer—Title(s)
Partner Limited General
Individual Attorney in Fact
Trustee Guardian or Conservator
Other

Signer's Name

- Corporate Officer—Title(s)
Partner Limited General
Individual Attorney in Fact
Trustee Guardian or Conservator
Other

Signer Is Representing

Signer Is Representing



POWER OF ATTORNEY

Bond Number: TIC030413
Bond Issuance date: May 8, 2025

KNOW ALL MEN BY THESE PRESENTS: That TRISURA INSURANCE COMPANY, a corporation organized and existing under the laws of the State of Oklahoma, authorized to conduct a surety business, and having its principal place of business at 2 Stamford Plaza, Suite 1504, Tresser Boulevard, Stamford, Connecticut 06901, does hereby constitute and appoint:

Timothy J Noonan, Charles R Teter III, Janina Monroe, Laura L Plaisant, Jeffrey Prevost, Jennifer G Ochs, Martha Barreras, Michelle Haase, Edward C. Spector, D. Garcia, Marina Tapia, Ethan Spector, KD Wapato, B. Aleman, Simone Gerhard, Erin Brown, Rachel A. Mullen, Sarah Campbell, Jaren A. Marx, Sandra Corona

their true and lawful attorney(s)-in-fact to execute, seal and deliver for and on its behalf as surety, any and all bonds and undertakings, contracts of indemnity and other writings obligatory in the nature thereof, which are or may be allowed, required or permitted by law, statute, rule, regulation, contract or otherwise, and the execution of such instrument(s) in pursuance of these presents, shall be as binding upon the said TRISURA INSURANCE COMPANY, as fully and amply, to all intents and purposes, as if the same had been duly executed and acknowledged by their regularly elected officers at their principal offices.

This Power of Attorney is executed, and may be revoked, pursuant to and by authority of the By-Laws of TRISURA INSURANCE COMPANY and is granted under and by authority of the following resolution adopted by the Board of Directors of TRISURA INSURANCE COMPANY at a meeting duly held on the 11th day of December, 2020.

"RESOLVED, that (1) the Chief Executive Officer, President, Executive Vice President, Senior Vice President, Vice President, or Secretary of the Corporation shall have the power to appoint, and to revoke the appointments of, Attorneys-in-Fact or agents with power and authority as defined or limited in their respective powers of attorney, and to execute on behalf of the Corporation and affix the Corporation's seal thereto, bonds, undertakings, recognizances, contracts of indemnity and other written obligations in the nature thereof or related thereto; and (2) any such Officers of the Corporation may appoint and revoke the appointments of joint-control custodians, agents for acceptance of process, and Attorneys-in-fact with authority to execute waivers and consents on behalf of the Corporation; and (3) the signature of any such Officer of the Corporation and the Corporation's seal may be affixed by facsimile to any power of attorney or certification given for the execution of any bond, undertaking, recognizance, contract of indemnity or other written obligation in the nature thereof or related thereto, such signature and seals when so used whether heretofore or hereafter, being hereby adopted by the Corporation as the original signature of such officer and the original seal of the Corporation, to be valid and binding upon the Corporation with the same force and effect as though manually affixed."

IN WITNESS WHEREOF, TRISURA INSURANCE COMPANY have each executed and attested these presents
on this 25th day of February, 2022.

STATE OF Connecticut
County of Fairfield

George János, Chief Underwriting Officer, Surety



On this 25th day of February, 2022, before me came the individual who executed the preceding instrument, to me personally known, and, being by me duly sworn, said he is the therein described and authorized officer of TRISURA INSURANCE COMPANY; that the seals affixed to said instrument are the Corporate Seals of said Companies; that the said Corporate Seals and his signature were duly affixed by order of the Boards of Directors of said Companies.

IN TESTIMONY WHEREOF, I have hereunto set my hand affixed my Official Seal, at
Fairfield, Connecticut the day and year first above written.

SERENA I. SZEKELY Serena I Szekely seal
Notary Public, State of Connecticut
My Commission Expires 10/31/2026

_____, a Notary Public of Connecticut
My Commission Expires: 10/31/2026

CERTIFICATION

I, the undersigned officer of TRISURA INSURANCE COMPANY do hereby certify that I have compared the foregoing copy of the Power of Attorney and affidavit, and the copy of the Sections of the By-Laws of said Companies as set forth in said Power of Attorney, with the originals on file in the home office of said companies, and that the same are correct transcripts thereof, and of the whole of the said originals, and that the said Power of Attorney has not been revoked and is now in full force and effect.

IN TESTIMONY WHEREOF, I have hereunto set my hand on this day, May 8, 2025

Richard Grant, Vice President, U.S. Surety