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October 10, 2019

Ms. Brinda Westbrook-Sedgwick Commission Secretary Public Service Commission of the District of Columbia 1325 G Street N.W., Suite 800 Washington, DC 20005

Re: Formal Case No. 1156

Dear Ms. Westbrook-Sedgwick:

On September 26, 2019, the Public Service Commission of the District of Columbia ("Commission") issued an Amended Notice scheduling technical conferences for October 17 and 18, 2019 concerning establishment of a framework for evaluating alternative ratemaking proposals. Per the Amended Notice:

Parties and interested persons should notify the Commission of their intent to invite the panelists no later than noon, October 10, 2019. Each party and registered interested person can suggest and sponsor no more than one panelist for each panel, by sending an email including: (1) the participant(s) name, qualifications, email address, telephone number, and organization (if applicable); (2) the panel number each participant will take part in; and (3) whether the participant will participate in-person or remotely to psc-commissionsecretary@dc.gov – subject "FC1156 Technical Conference."

Pepco is inviting the following panelists for the technical conference:

- 1/ Kevin McGowan, Vice President, Regulatory Policy and Strategy, Pepco Holdings, kevin.mcgowan@pepcoholdings.com Panel 1. Mr. McGowan will be participating in person on October 17.
- 2/ Pearl Donohoo-Vallett, Senior Associate, Brattle Group, pearl.donohoo-vallet@brattle.com Panel 2. Ms. Donohoo-Vallett will be participating in person on October 18.

Enclosed please find curricula vitae for Mr. McGowan and Ms. Donohoo-Vallett. Along with this filing, Pepco is also concurrently sending this information to the Commission's Secretary, as instructed in the Amended Notice.

Please let me know if you have any questions. Thank you

Sincerely,

kim F. Hassan Dog Kim F. Hassan

cc: All Parties of Record

Kevin M. McGowan

PROFESSIONAL EXPERIENCE

PEPCO HOLDINGS, INC.

Jan 2004 - Present

VICE-PRESIDENT, REGULATORY POLICY and STRATEGY

Oct 2012-Present

Responsible for regulatory, utility of the future, and energy acquisition matters for PHI and its three regulated utility subsidiaries: Pepco, Delmarva Power & Light Company (Delmarva Power), and Atlantic City Electric Company. Responsible for regulatory affairs related to PHI's utility business before the Public Service Commission of the District of Columbia (Commission), the Delaware Public Service Commission, the New Jersey Board of Public Utilities, the Maryland Public Service Commission, and the Federal Energy Regulatory Commission. Participate in PHI's analyses of regulatory issues and the development of positions on those issues.

VICE-PRESIDENT, TREASURER and CHIEF RISK OFFICER

Feb 2009 - Oct 2012

Responsibilities included: leading several key financial activities including treasury, corporate risk management, financial planning and financial analysis and reporting. In addition, responsible for managing the daily activities of Potomac Capital investment, one of the Company's business segments.

VICE-PRESIDENT, STRATEGIC & FINANCIAL PLANNING

Feb 2008 – Feb 2009

Responsibilities included: strategic planning for Pepco Holdings, Inc., continued efforts in managing financial planning and budgeting for Pepco Holdings, Inc., continued management of Potomac Capital Investments, and finance, accounting and business planning for the Power Delivery group.

VICE-PRESIDENT, FINANCIAL PLANNING & BUDGETING

May 2005 - Feb 2008

Responsibilities included: financial planning and budgeting for Pepco Holdings, Inc., management of Potomac Capital Investments, and continued efforts in managing the finance, accounting and business planning for the Power Delivery group.

VICE-PRESIDENT, PD FINANCE & PLANNING

Jan 2004 - May 2005

Member of the Power Delivery Senior Leadership team responsible for finance, accounting and business planning for the Power Delivery group.

POTOMAC CAPITAL INVESTMENT CORPORATION, a subsidiary of Pepco Holdings, Inc.

CHIEF EXECUTIVE OFFICER & PRESIDENT

Jul 2005 - Oct 2012

SENIOR VICE-PRESIDENT and CHIEF FINANCIAL OFFICER

Feb 1998 – Jan 2004

Accountable for the management of a \$1.4 billion diversified investment portfolio that has included finance and operating leases, marketable securities, real estate, financial investments, venture capital funds and various operating businesses. All investments evaluated and/or completed were located in North America, Europe, Australia or New Zealand. Responsibilities have included assisting in strategic planning and management of the Company, directing financial operations and activities of the investment portfolio, and managing daily operations of the Accounting, Treasury, Tax and Financial Analysis departments.

DUTY FREE INTERNATIONAL, INC.

Feb 1992 to Jan 1998

DIRECTOR of FINANCE, TREASURY & TAX

Managed the Finance, Treasury, Corporate Risk, and Tax activities in a \$625MM international retail company with over 200 locations throughout North and South America, Europe, the Far East and the Caribbean. Activities included directing the international and domestic treasury functions, cash management, investment portfolio, and foreign currency hedging. Directed all financial analysis modeling for the Company on acquisitions and new

business opportunities. Managed the corporate tax department in 23 states and 20 international countries, the corporate risk management department, the payroll department (for over 2,000 associates), and all forecasting and financial planning activities. Involved with all SEC filings, monthly financial results and other external reporting. Participated in investor relations activities and was the primary business contact for outside partners in our joint venture investments.

TEXAS INSTUMENTS, INC.

Jul 1991 to Jan 1992

CORPORATE MANAGEMENT PROGRAM

One-year management program designed to provide financial experience in each of the Company's three operating divisions. Activities included developing and implementing profit improvement studies within the Semiconductor Division, analyzing and streamlining several finance processes, preparing financial budgets and forecasts and analyzing and documenting department processes and procedures.

ERNST & YOUNG

May 1984 - Sep 1989

TAX MANAGER

Provided tax and consulting services to numerous clients. Managed engagement teams that provided tax services for corporations, partnership trusts and individuals, valuated corporate and partnership entities, consulted with clients on establishing new operations and businesses, reconstructing existing businesses through mergers and liquidations, controlling inventory levels and managing financial debt and cash flow positions. Presented at client seminars and training sessions.

EDUCATION

UNIVERSITY OF CHICAGO GRADUATE SCHOOL OF BUSINESS (June 1991) M.B.A. - FINANCE and ECONOMICS

Beta Gamma Sigma - Scholastic Achievement Honor Society

UNIVERSITY OF TEXAS at SAN ANTONIO (May 1984)
B.B.A. - ACCOUNTING AND BUSINESS DATA SYSTEMS

Licensed as a Certified Public Accountant in May 1985

OTHER

Junior Achievement of the Greater Washington Area - Executive Board Committee

Senior Associate

Washington, DC

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Pearl.Donohoo-Vallett@brattle.com

Dr. Pearl Donohoo-Vallett provides transmission and distribution companies strategic support on the increasing overlap of retail and wholesale regulatory and policy issues including the value of distribution resources, non-wires alternatives, and performance-based and alternative regulatory mechanisms. Her recent work for utilities, merchant transmission developers, and regulators focuses on:

- Performance based and alternative ratemaking,
- Distributed energy resources,
- Marginal cost of service,
- Clean energy policy, and
- Transmission planning.

Dr. Donohoo-Vallett brings her breadth of experience across alternative ratemaking mechanisms, performance incentive mechanisms, transmission planning, system operation, renewable portfolio standards, and distributed energy resources to help clients identify, understand and address emerging utility challenges. She also works with transmission developers to identify value propositions and estimate the economic footprint of projects. Dr. Donohoo-Vallett is active within the firm's pro bono practice currently working on criminal justice related issues.

EDUCATION

Dr. Donohoo-Vallett earned her Ph.D. from MIT in the field of Technology, Management and Policy; her doctoral dissertation explored transmission planning under uncertainty. She earned her S.M. from the Technology and Policy Program at MIT and a B.S. in Mechanical Engineering from the Franklin W. Olin College of Engineering.

AREAS OF EXPERTISE

- Performance Based Ratemaking
- Marginal Cost of Service
- Transmission Planning and Evaluation
- Clean Energy Policy

REPRESENTATIVE EXPERIENCE

Performance Based/Alternative Regulation

 For a U.S. utility, provided analysis on potential areas for shared savings mechanisms and performance incentive mechanisms and review of utility proposed responses. Analysis included



- review of best practices, discussion of alignment with commission goals, and benchmarking of O&M performance.
- For a U.S. utility, provided stakeholder and utility education on alternative regulation, including underlying economic concepts and current regulatory process. Presented an overview of alternative regulation to stakeholders and supported the utility in its ongoing stakeholder proceedings. Developed detailed case studies of multi-year rate plans for executives to demonstrate the variety of approaches to regulatory plans. Worked with the utility to identify potential performance incentives that would align with local policies and prioritize measures based on the utility's risk in implantation.
- For a U.S. utility, developed ten detailed state case studies on alternative regulation respond to commission questions in a docket on alternative regulation. Augmented case studies with an informal survey of select utility commissions in a report filed with the commission.
- For a U.S. utility, prepared a report demonstrating the wide-spread nature of alternative regulatory mechanisms including state-counts of different regulatory approaches.
- For a U.S. utility, supported filing of a new regulatory plan including formula-based rates and
 performance incentive mechanisms. Assisted the utility understanding industry standard and
 emergent performance incentive mechanisms and aided the utility in shaping its performance
 incentive mechanism portfolio. Supported preparation of direct testimony and discovery
 responses.
- For a Canadian utility, advised and supported new performance based metrics that were grounded in a survey of Canadian and U.S. reliability, customer service, and storm performance based regulations. Supported preparation of direct testimony and discovery responses.

Value of Distributed Energy Resources and Non-Wires Alternatives

- For a U.S. utility, reviewed the utility's benefit cost assessment model used to evaluate distributed energy resources for alignment with commission orders and staff guidance. The assessment identified areas for refinement, including increasing the temporal and geographic granularity of the model. As part of the review, the Brattle team provided insights into potential misalignments between the valuation of transmission and distribution investment deferral within the model, customer value, and system value.
- For an independent transmission company, provided assessment intervener testimony regarding
 potential for non-wires alternatives to mimic benefits of proposed transmission line. Assessment
 included review of regulatory and practical barriers to implementation of proposed alternative
 based on jurisdictional requirements and existing regulatory models.



- For a U.S. utility with heterogeneous service territory, developed a granular distribution marginal
 cost of service model and study to provide improved pricing signals and reflect varied investment
 needs across the system. Worked collaboratively with the utility's engineering teams to classify
 investments, quantify capacity needs, and align forecasts.
- For a large U.S. utility with a dense urban service territory, developed a granular distribution
 marginal cost of service model to provide improved pricing signals for the location of distribute
 energy resources. The study differentiated areas of the system geographically, to reflect differing
 costs, and network topology, to reflect the ability of distributed energy resources to offset multiple
 investments.
- For a U.S. utility, developed modeling to assess the value of commercial and industrial demand options across wholesale energy, ancillary service, and transmission and distribution value streams.

Clean Energy

- For the Massachusetts Attorney General's Office, reviewed the 83C offshore wind procurement
 process and developed analyses to support critiques of the solicitation process. Described potential
 benefits of including offshore wind transmission networks in future solicitations and potential
 distortion of project ranking due to scoring methodology used.
- For the Massachusetts Attorney General's Office, reviewed the 83D hydro and renewables
 procurement process. Reviewed and critiqued ability of power purchase agreements to procure
 incremental hydro generation for Massachusetts. Analyzed and described scoring improvements
 to remove potential distortions in future solicitations.
- For a trade group, reviewed clean energy policy differences by generator and vintage and developed an analysis of Tier 1 and Tier 2 renewable energy credit prices.
- For an investment group, provided strategic information related to potential future renewable energy and regional transmission needs through a review of policy drivers and procurement processes.
- For a consortium of Canadian entities, examined the potential for imported Canadian generation
 to qualify and participate in U.S. carbon mitigation programs. Analyzed Clean Power Plan
 legislation and provided insight into how participation may vary between different greenhouse gas
 policy implementation options. Developed framework for how Canadian generators could
 participate in state programs based on existing renewable portfolio tracking systems and eligibility
 requirements.
- For a large U.S. city, developed a comprehensive regional electricity generation capacity expansion
 model to evaluate options for greenhouse gas emission reductions to achieve economy-wide deep
 decarbonization under multiple scenarios developed in concert with stakeholders.



- Prior to joining The Brattle Group, compared current operating reserve definitions across timescales (frequency to replacement) and levels to modeled approaches in wind integrated studies in the U.S. and internationally.
- Prior to joining The Brattle Group, evaluated trade-offs between carbon dioxide emissions, water usage and cost for generation capacity planning in ERCOT.

Transmission

- For a large U.S. utility, analyzed the economic footprint of a new transmission project across four regions.
- For a large U.S. utility, analyzed the economic footprint of a generation tie line and wind farm using custom spending models to reflect geographic location of suppliers and work force.
- For a large U.S. utility, analyzed the economic footprint of its transmission investment portfolio
 across multiple states. As part of the engagement, benchmarked spending patterns to existing
 models and created custom spending models to reflect investment type, voltage level of equipment,
 and geographic location of suppliers and work force.
- For the WIRES organization, provided comments to the FERC on the resiliency benefits and challenges related to the transmission network.
- For a transmission development company, reviewed renewable energy credit markets and renewable portfolio standard eligibility requirements to develop an estimate of the potential value streams for users of an HVDC line.
- For a transmission development company, provided feedback and mock scoring of the company's bid for a FERC Order 1000 competitive transmission solicitation.
- For a Canadian transmission operator, reviewed Open Access Transmission Tariff requirements and NERC eTag practices to identify commonly applied practices.
- For a merchant transmission developer, analyzed the potential value of an HVDC line connecting the MISO and PJM markets.
- For a merchant transmission developer, synthesized transmission, natural gas and renewable generation studies to identify high-value transmission corridors.
- Prior to joining The Brattle Group, worked with a team to co-plan transmission and generation in WECC. Dr. Donohoo-Vallett developed a reduced-model of the WECC transmission network incorporating new transmission investments and existing reliability flow-constraints.

Other



- For a U.S. based municipal natural gas distribution company, developed financial benchmarking
 to illustrate the company's performance relative to peers and industry trends during for a rate case.
 Developed integrated financial model to conduct scenario analysis on future health of the company
 including impact of increased borrowing. Supported direct testimony.
- For a proposed natural gas distribution company and electric utility merger, analyzed market power issues related to fuel-switching in home heating through census data and bottom-up technology models.
- For an electricity trading firm, analyzed potential uneconomic trading activity in response to FERC staff inquiry.

ACADEMIC HONORS AND FELLOWSHIPS

- Martin Family Society of Fellows for Sustainability (2012)
- National Science Foundation Graduate Research Fellowship (2009-2013)
- BP MIT Energy Fellowship (2009)

PUBLICATIONS

- "Exploring the Use of Alternative Regulatory Mechanisms to Establish New Base Rates: Response
 to PC51 Request for Comments," W. Zarakas, S. Sergici, P. Donohoo-Vallett, and N. Irwin,
 prepared for Joint Utilities of Maryland and filed in support of comments in PC51 for the
 Maryland Public Utilities Commission. March 29, 2019.
- "U.S. Alternative Regulatory Mechanisms: Scope, Status and Future," W. Zarakas, S. Sergici, and P. Donohoo-Vallett, prepared for Baltimore Gas & Electric, Delmarva Power & Light, and Pepco. February, 2019.
- "Recognizing the Role of Transmission in Electric System Resilience," M. Chupka and P.
 Donohoo-Vallett, prepared for WIRES and submitted to ERC Docket No. AD18-7-000. May 9, 2018.
- "Pricing Carbon into NYISO's Wholesale Energy Market to Support New York's Decarbonization Goals," S. Newell, R. Lueken, J. Weiss, K. Spees, and P. Donohoo-Vallett. August 2017.
- "Capricious Cables: Understanding Key Concepts in Transmission Expansion Planning and Its Models," by P. Donohoo and M. Milligan. NREL Research Report; TP-5D00-61680. Golden, Colorado, 2014.



- "Water-CO2 Tradeoffs in Electricity Generation Planning," by M. Webster, P. Donohoo and M. Palmintier. Nature Climate Change. Issue 3. October 2013. doi: 10.1038/nclimate2032
- "Algorithmic Investment Screening for Wide-Area Transmission Network Expansion Planning," by P. Donohoo, M. Webster and I. Perez-Arriaga. IEEE Power and Energy Society General Meeting; Vancouver, Canada. July 2013.
- "Stochastic Methods for Planning and Operating Power Systems with Large Amounts of Wind and Solar Power," by M. Milligan, P. Donohoo and M. O'Malley. 10th International Workshop on Large-Scale Integration of Wind Power into Power Systems; Porto, Portugal. November 2012.
- "Using Market-Based Dispatching with Environmental Price Signals to Reduce Emissions and Water Use at Power Plants in the Texas Grid," by N. Alhajeri, P. Donohoo, A. Stillwell, C. King, M. Webster, M. Webber and D. Allen. Environmental Research Letters, Vol. 6, 2011.
- "Operating Reserves and Wind Power Integration: An International Comparison," by M. Milligan, P. Donohoo, D. Lew, E. Ela, et al. 9th International Workshop on Large-Scale Integration of Wind Power into Power Systems; Quebec, Canada. October 2010.
- "An Examination of the Regional Supply and Demand Balance for Renewable Electricity in the United States through 2015," by L. Bird, D. Hurlbut, P. Donohoo, K. Cory and C. Kreycik. NREL Technical Report. March 2009.

PRESENTATIONS

- "Washington D.C. Performance-Based Regulation Workshop" with W. Zarakas and S Sergici. September 19, 2018.
- "Debtor's Prisons in Faulkner County: Review of Issues & Analysis of Historical Data" with C. Bazelon, H. Green, N. Powers, M. Vinnakota, and M. Yoder A. (Brattle); Crawford, K. Johnson, A. Lynn, L. Reynolds, K. Robisch, and S. Rosenthal (Veneable LLP); and M. Huggins and M. Kelley (Lawyers' Committee for Civil Rights Under Law), presented to Arkansas Journal of Social Change and Public Service Symposium: "Life Beyond Bars." April 2018.
- "Lessons from Large Scale Transmission Planning using Stochastic Programming: Evaluation for WECC" with B. Hobbs, J. Ho, S. Kasina, Q. Xu and J. Ouyang, presented at the EPRI Risk Based Planning Workshop. Little Rock, Arkansas. November 19, 2015.
- "Transmission Planning for Renewables" presented at the Utility Variable-Generation Integration Group Spring Technical Workshop. Anchorage, Alaska. May, 2014.



- "Strategic Robust Transmission Planning" with M. Webster, and I. Perez-Arriaga, presented at the Western Electric Coordinating Council. Salt Lake City, Utah. May, 2012.
- "Robust Transmission Planning: Overview of Issues" with M. Webster. And I. Perez-Arriaga, presented to ABB Corporate Research Center. Raleigh, North Carolina. February, 2012.
- "Integrating Dynamics and Generator Location Uncertainty for Robust Electric Transmission Planning" presented at the INFORMS Annual Meeting. Charlotte, North Carolina, USA.
 November, 2011. Presented to Red Eléctrica. Madrid, Spain. July, 2011.



CERTIFICATE OF SERVICE

I hereby certify that a copy of Potomac Electric Power Company's Notice of Invitees to Formal Case 1156 October 17, 2019 and October 18, 2019's Technical Conference has been served this October 10, 2019 on:

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